



DAVID SANDERS, Ph.D.  
Director

# County of Los Angeles DEPARTMENT OF CHILDREN AND FAMILY SERVICES

425 Shatto Place, Los Angeles, California 90020  
(213) 351-5602

January 20, 2004

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

Dear Supervisors:

Board of Supervisors  
GLORIA MOLINA  
First District  
YVONNE BRATHWAITE BURKE  
Second District  
ZEV YAROSLAVSKY  
Third District  
DON KNABE  
Fourth District  
MICHAEL D. ANTONOVICH  
Fifth District

**REQUEST TO APPROVE AGREEMENT WITH THE COMMUNITY COLLEGE  
FOUNDATION FOR KINSHIP EDUCATION, PREPARATION, AND SUPPORT  
TRAINING PROGRAM  
(ALL SUPERVISORIAL DISTRICTS) (3 VOTES)**

**IT IS RECOMMENDED THAT YOUR BOARD:**

1. Approve and instruct the Chair to sign the attached three year Agreement (Attachment A) between the County of Los Angeles on behalf of the Department of Children and Family Services (DCFS) and The Community College Foundation (TCCF). This Agreement is for the administration and provision of Kinship Education, Preparation, and Support (KEPS) Training Program and is effective the date of Board approval through December 31, 2004, with two (2) one-year options to extend the term of the Agreement. The maximum contract cost is \$1,230,322 in the first year, and \$1,230,322 in the second and third optional years with a maximum three-year contract sum of \$3,690,966. The cost of the agreement will be financed using 75% Federal, 17.5% State, and 7.5% County funds. Sufficient funding is included in the FY 2003-04 Adopted Budget. Additionally, the TCCF's subcontractors will provide an in-kind match of \$323,821 per year.
2. Delegate authority to the Director of the Department of Children and Family (DCFS) or his designee to execute two (2) one-year options to extend the term of the Agreement by written notice by the Director to the Contractor prior to the expiration of the Agreement provided: (a) prior Chief Administrative Office (CAO) approval is obtained; and (b) the Director of DCFS notifies your Board and the CAO in writing within ten workdays of exercising the extensions.

3. Delegate authority to the Director of DCFS, or designee, to execute amendments to increase or decrease the contract sum of the Agreement up to ten percent (10%) of the original maximum annual contract sum. This is to accommodate any unanticipated increase or decrease in services, provided that sufficient funds are available and subject to County Counsel and CAO approval. Instruct the Director of DCFS to notify the Board of Supervisors and CAO in writing within 10 working days of execution of such amendment.

### **PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION**

The recommended action will enable DCFS to continue to provide Kinship Education, Preparation and Support Training services for DCFS. The Agreement with TCCF expired on December 31, 2003.

KEPS is a training and support program for Kinship Care Providers designed to provide a firm foundation of knowledge, skills, and attitudes regarding foster care and enhance their ability to care for the children placed in their homes. The program identifies placement and community resources that enable children to remain in their own communities where they have established school ties, friends, and positive social affiliations. As a result of the training received by Kinship Care Providers, DCFS will be able to provide quality care to children in placement.

### **Implementation of Strategic Plan Goals**

The recommended action is consistent with the principles of the County Strategic Plan. Efforts to provide the public with easy access to quality services with the intent to improve the health, safety and survival, emotional and social well-being of children and families in Los Angeles County are consistent with Goal #1-Service Excellence, and Goal #5-Children and Families' Well Being.

### **FISCAL IMPACT/FINANCING**

The maximum annual contract cost is \$1,230,322 for each of the three contract years. The maximum three-year contract sum is \$3,690,966. The cost of the agreement from the date of Board approval, through June 30, 2004 is \$615,151 and will be financed using \$462,371 (75%) Federal, \$107,653 (17.5%) State, and \$46,137 (7.5%) County funds. Sufficient funding for this Agreement is included in the FY 2003-04 Adopted Budget. Additionally, the TCCF's subcontractors will provide an in-kind match of \$323,821 per year.

### **FACTS AND PROVISIONS/LEGAL REQUIREMENTS**

The Agreement includes the County's current language for Consideration of Hiring GAIN/GROW Participants, Compliance with Jury Service Program, Fixed Assets, Child Abuse Prevention Reporting, Mandatory Requirement to Register on County's WebVen, and Safely Surrendered Baby Law.

The Agreement expressly provides that the County has no obligation to pay for expenditures by the Contractor beyond the Agreement amount. Further, Contractor will not be asked to perform services that exceed the approved Agreement amount, scope of work or Agreement term. In addition, the Agreement requires the Contractor to notify County six (6) months prior to Agreement expiration.

The Agreement will expire at the end of 2004 unless the department exercises the first of the one-year options to extend. The department will determine whether or not to exercise each one-year extension based on the Contractor's performance. If the performance is satisfactory, each one-year extension will be exercised by the Director of DCFS, after CAO approval, by providing written notification to the Contractor.

TCCF is in compliance with all Board, CAO, and County Counsel requirements.

This Board Letter has been reviewed by County Counsel and approved by the CAO. The Agreement has been approved as to form by County Counsel.

## **CONTRACTING PROCESS**

This Agreement is the result of a competitive solicitation. The solicitation process included advertisements in three local newspapers and on the County Website between July 28, 2003, and August 6, 2003. DCFS released a Request for Proposal (RFP) on August 11, 2003. The RFP process has been completed and TCCF was the highest ranked Proposer.

Of the 14 entities that requested and were provided the RFP, two submitted proposals by the due date of September 19, 2003. The proposals were evaluated based on thoroughness, adherence to guidelines, responsiveness to RFP criteria, and the ability to meet established services in each of the eight Service Planning Areas in Los Angeles County.

DCFS has evaluated and determined that the Living Wage Ordinance Program (County Code Chapter 2.201) does not apply to the recommended Agreement.

Under this Agreement and option to extend the Agreement, the Contractor will not receive any cost-of-living adjustments (COLA).

The Community Business Enterprise (CBE) Program does not apply to non-profit corporations. Since the agency recommended for funding is a non-profit corporation, CBE information is not provided. The Contractor was selected without regard to gender, race, creed, or color for award of the Agreement.

## **IMPACT ON CURRENT SERVICES**

Approval of the Agreement will allow for continuous training services, effective the date of approval by the Board of Supervisors, through December 31, 2006, without interruption to Kinship Care Providers who provide a valuable service to children placed in their care.

## **CONCLUSION**

Upon approval and execution by the Board of Supervisors, it is requested that the Executive Officer-Clerk of the Board send one (1) copy of the adopted Board Letter and any attachments to:

1. Department of Children and Family Services  
Contracts Administration  
Attn: Contracts Manager  
425 Shatto Place, Room 205  
Los Angeles, CA 90020
2. The Community College Foundation  
Attn: David R. Springett, Ph.D., President  
1901 Royal Oaks Drive  
Sacramento, CA 95815
3. Office of the County Counsel  
Attn: Rose Belda, Principal Deputy County Counsel  
201 Centre Plaza Drive, Ground Floor  
Monterey Park, CA 91754

Respectfully submitted,

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DAVID SANDERS, PH.D., Director  
Department of Children and Family Services

DS:WC:EO

Attachment (1)

c: Chief Administrative Officer

**COUNTY OF LOS ANGELES  
DEPARTMENT OF CHILDREN AND FAMILY SERVICES**

**AGREEMENT**

**FOR**

**KINSHIP EDUCATION, PREPARATION, AND SUPPORT  
TRAINING PROGRAM**

**WITH**

**THE COMMUNITY COLLEGE FOUNDATION**

**JANUARY 2004**

**KINSHIP EDUCATION, PREPARATION, AND SUPPORT  
TRAINING PROGRAM**

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**AGREEMENT  
FOR**

**KINSHIP EDUCATION, PREPARATION, AND SUPPORT  
TRAINING PROGRAM**

(hereinafter referred to as "Agreement").

This Agreement is made and entered into this \_\_\_\_ day of \_\_\_\_\_ 2003, by and between

County of Los Angeles  
hereinafter referred to as  
"COUNTY"

and

The Community College Foundation  
hereinafter referred to as  
"CONTRACTOR".

**WITNESSETH**

WHEREAS, pursuant to Government Code Sections 26227, 31000 and 53703, COUNTY is permitted to contract for services, and

WHEREAS, the COUNTY desires to provide Kinship Education, Preparation and Support (KEPS) training to Relative and Non-Relative Extended Family Member care providers (Kinship Care Providers); and

WHEREAS, COUNTY has determined that the services to be provided under this Agreement are of an extraordinary, professional nature; and

WHEREAS, pursuant to provisions Title IV-E of the Social Security Act, the COUNTY is designated to administer KEPS training to Kinship Care Providers to provide a firm foundation of knowledge and to enhance their ability to provide ongoing care for children placed in their home.

NOW THEREFORE, in consideration of the mutual promises, covenants and conditions set forth herein, the parties hereto and each of them do agree as follows:

## 1.0 APPLICABLE DOCUMENTS AND DEFINED TERMS

1.1 This Agreement, and the Exhibits hereto, constitute the complete and exclusive statement of understanding between the parties, which supersedes all previous agreements, written or oral, and all other communications between the parties relating to the subject matter of this Agreement.

1.2 Exhibits A, B, C, D, E, F, G, H, I, J, K and L set forth below are attached to and incorporated by reference in this Agreement.

1.3 In the event of any conflict in the definition or interpretation of any word, responsibility, service, schedule, or contents of a deliverable product between this Agreement and Exhibits, or among Exhibits, said conflict or inconsistency shall be resolved by giving precedence first to the Agreement, and then to the Exhibits according to the following priority:

- Exhibit A - Statement of Work
- Exhibit B - Budget
- Exhibit C - Certification of Independent Price Determination
- Exhibit D - Contractor's Equal Employment Opportunity (EEO) Certification
- Exhibit E - Community Business Enterprise Form (CBE)
- Exhibit F - Employee Acknowledgment and Confidentiality Agreement
- Exhibit G - Auditor-Controller Contract Accounting and Administration Handbook
- Exhibit H - Internal Revenue Notice 1015
- Exhibit I - Child Support Compliance Program Certification
- Exhibit J - Jury Service Program Certification  
- Los Angeles County Code 2.203 (Jury Service Program)
- Exhibit K - Safely Surrendered Baby Law
- Exhibit L - List of Subcontractors

1.4 CONTRACTOR and COUNTY agree that the following terms, as used in this Agreement, shall have the following meanings:

- A. "CONTRACTOR" means the entity with whom the COUNTY enters into an Agreement for the Kinship Education, Preparation, and Support Training Program;
- B. "COUNTY" means the County of Los Angeles;
- C. "Day(s)" means calendar day(s) unless otherwise specified;
- D. "DCFS" means COUNTY's Department of Children and Family Services;

- E. "Director" means COUNTY's Director of Children and Family Services or his or her authorized designee;
- F. "Fiscal Year(s)" means COUNTY's Fiscal Year which commences July 1 and ends the following June 30;
- G. "Kinship Care Provider" means any "Non-Relative Extended Family Member" or "Relative Kinship Care Provider" as defined herein;
- H. "Non-Relative Extended Family Member" means any adult care provider that has an established familial or mentoring relationship with the child placed in their care. This prior relationship shall be verified by the placing social worker via interviews with the parent and child or with one or more third parties;
- I. "Program Manager" means the COUNTY representative responsible for the daily management of contract operation and overseeing monitoring activities;
- J. "Project" means the work to be performed by CONTRACTOR as defined in Exhibit A, Statement of Work;
- K. "Project Manager" means the CONTRACTOR's representative responsible for daily management and operation of the work to be performed by CONTRACTOR as defined in Exhibit A, Statement of Work;
- L. "Relative Kinship Care Provider" means an adult who is related to the child placed in their care by blood, adoption, or affinity within the fifth degree of kinship, including stepparents, stepsiblings, and all relatives whose status is preceded by the words "great," "great-great," or "grand," or the spouse of any of these persons;
- M. "Subcontract" means a contract by which a third party agrees to provide services or materials necessary to fulfill an original contract;
- N. "Subcontractor" means a third party with whom the CONTRACTOR enters into a Subcontract for the Kinship Education, Preparation, and Support Training Program;

## **2.0 CONTRACTOR'S WORK**

- 2.1 Pursuant to the provisions of this Agreement, CONTRACTOR shall provide COUNTY with KEPS training for Kinship Care Providers as defined herein and as more fully set forth in Exhibit A, Statement of Work. CONTRACTOR warrants that it possesses the competence, expertise and personnel necessary to provide such services.
- 2.2 If the CONTRACTOR provides any tasks, deliverables, goods, services, or other work, other than as specified in this Agreement, the same shall be deemed to be a gratuitous effort on the part of the CONTRACTOR, and the CONTRACTOR shall have no claim whatsoever against the COUNTY.

### **3.0 TERM AND TERMINATION**

- 3.1 The term of this Agreement shall commence on the date of approval by COUNTY Board of Supervisors, hereinafter referred to as the "Board", through December 31, 2004, unless terminated earlier as provided herein.
- 3.2 The term of this Agreement may be extended beyond the stated expiration date, for up to two (2) one-year periods, to be exercised by written notice by the Director to CONTRACTOR, prior to the expiration date, after Chief Administrative Office Approval.

### **4.0 CONTRACT SUM**

- 4.1 COUNTY and CONTRACTOR agree that this is a firm-fixed price contract. During the term of this Agreement, COUNTY shall reimburse CONTRACTOR for the costs of performing the services set forth in Exhibit A, Statement of Work, in accordance with Section 5.0, Payment and Invoices, provided that the total amount payable under this Agreement is \$3,690,966, hereinafter referred to as "Maximum Contract Sum". The maximum amount payable during each contract year of the term of this Agreement is \$1,230,322 in the first year, and \$1,230,322 in the second and third optional years, hereinafter referred to as "Maximum Annual Contract Sum".
- 4.2 CONTRACTOR has prepared and submitted to COUNTY a budget segregating direct and indirect costs and profit for the work to be performed by CONTRACTOR under this Agreement, hereinafter referred to as "Budget". Budgeted expenses shall be reduced by applicable CONTRACTOR revenues which are identified thereon. The line items shall provide sufficient detail to determine the quality and quantity of services to be delivered. This Budget is attached hereto and incorporated by reference herein as Exhibit B, Budget. CONTRACTOR represents and warrants that the Budget is true and correct in all respects and services shall be delivered hereunder in accordance with the Budget. In the event the Maximum Contract Sum is increased pursuant to Section 12.0, Changes and Amendments, hereof, CONTRACTOR shall prepare and submit an amended Budget.
- 4.3 COUNTY has no obligation to pay for expenditures by CONTRACTOR that exceed the Maximum Contract Sum.

### **5.0 PAYMENTS AND INVOICES**

- 5.1 For work performed in accordance with the terms of this Agreement as determined by COUNTY, CONTRACTOR shall invoice COUNTY monthly

in arrears at the actual cost incurred in conformance with Exhibit B, Budget, and in the format prescribed by the COUNTY (i.e. personnel, employee benefits, supplies and expenses, equipment, travel and indirect costs).

- 5.2 CONTRACTOR, without prior approval of COUNTY, may reallocate up to a maximum of five percent (5%) of the Maximum Annual Contract Sum for each year between the approved line item budget categories (i.e. personnel, employee benefits, supplies and expenses, equipment, travel and indirect costs). Any subsequent budget modifications above the five percent (5%) maximum shall be agreed to by the parties and requested in writing by CONTRACTOR. In any event, such revisions shall not result in any increase in the Maximum Contract Sum. Such requests to COUNTY shall be addressed as follows:

Department of Children and Family Services  
Kinship Care Services  
Madeline Jackson, Interim Manager  
5100 Goldleaf Circle #220  
Los Angeles, California 90056

And a duplicate copy of the Budget modification request to:

Department of Children and Family Services  
Contracts Administration  
Attention: Walter Chan, Contracts Manager  
425 Shatto Place, Room 205  
Los Angeles, California 90020

- 5.3 Expenditures made by CONTRACTOR in the operation of this Agreement shall be in compliance and in conformity with Office of Management and Budget (OMB) Circular, A-122 and the line item budget categories of Exhibit B, Budget.
- 5.4 CONTRACTOR shall submit an invoice in arrears for services rendered in the previous month. All invoices should be received within thirty (30) days of the last day of the previous month but may be received later than thirty (30) days at COUNTY's sole discretion as long as sufficient funds remain available under this Agreement. All such services rendered by CONTRACTOR shall be paid in accordance with Exhibit B, Budget.
- 5.5 CONTRACTOR shall submit the original monthly invoice to the DCFS Finance Office ("Finance") and one copy to the Program Manager for review and approval.

CONTRACTOR shall send original invoices to be approved to:

County of Los Angeles  
Department of Children and Family Services  
Attention: Contract Accounting Section  
425 Shatto Place, Room 204  
Los Angeles, California 90020

And a duplicate copy of the invoices to:

Department of Children and Family Services  
Kinship Care Services  
Madeline Jackson, Interim Manager  
5100 Goldleaf Circle #220  
Los Angeles, California 90056

- 5.6 Upon receipt of CONTRACTOR's monthly invoice, Finance shall forward the invoice to the Program Manager, or designee, for review and approval. The Program Manager shall review the detailed charges to ensure charges are in accordance with the Agreement terms and that invoiced services have been received.
- 5.7 Upon approval of the monthly invoice, the Program Manager, or designee, shall forward the invoice to Finance for payment.
- 5.8 Payment to CONTRACTOR will be made in arrears on a monthly basis for services performed, provided that the CONTRACTOR is not in default under any provision of this Agreement. COUNTY shall attempt to authorize payment within thirty (30) days following receipt of invoice, provided that all work performed during the preceding month has been reviewed, accepted, signed and dated by the Program Manager or designee. COUNTY has no obligation to pay for any work except those services expressly authorized by this Agreement.
- 5.9 In compliance with Internal Revenue Service (IRS) requirements, CONTRACTOR shall provide CONTRACTOR's Tax Identification Number.
- 5.10 CONTRACTOR is responsible for the accuracy of invoices submitted to COUNTY. Further, it is the responsibility of CONTRACTOR to reconcile or otherwise correct inaccuracies or inconsistencies in the invoices submitted by CONTRACTOR and to notify COUNTY of any overpayments received by CONTRACTOR. Overpayment received by CONTRACTOR,

as determined by Program Manager, or designee, shall be returned to COUNTY by CONTRACTOR within thirty (30) days of receiving notification of such overpayment from the COUNTY, or may be set off at COUNTY's election against future payments due CONTRACTOR. Notwithstanding any other provision of this Agreement, CONTRACTOR shall return to COUNTY any and all payments which exceed the Maximum Contract Sum. Furthermore, CONTRACTOR shall return said payments within thirty (30) days of receiving notification of overpayment from the COUNTY or immediately upon discovering such overpayment, whichever date is earlier.

- 5.11 CONTRACTOR shall not be paid for expenditures beyond the Maximum Contract Sum, and CONTRACTOR agrees that COUNTY has no obligation, whatsoever, to pay for any expenditures by CONTRACTOR that exceed the Maximum Contract Sum.
- 5.12 CONTRACTOR shall notify COUNTY, in the manner set forth in Sections 5.0, Payments and Invoices, and 11.0, Notices, of this Agreement, when expenditures under this Agreement total seventy-five (75%) of the Maximum Contract Sum. Furthermore, CONTRACTOR shall notify COUNTY, in the manner set forth in Sections 5.0, Payments and Invoices, and 11.0, Notices, of this Agreement, when this Agreement is within six (6) months of expiration. CONTRACTOR shall send these notices to those persons and addresses which are set forth in Sections 5.0, Payments and Invoices, and 11.0, Notices.
- 5.13 CONTRACTOR shall have no claim against COUNTY for payment of any money or reimbursement, of any kind whatsoever, for any service provided by CONTRACTOR after the expiration or other termination of this Agreement. Should CONTRACTOR receive any such payment it shall immediately notify COUNTY and shall immediately repay all such funds to COUNTY. Payment by COUNTY for services rendered after expiration/termination of this Agreement shall not constitute a waiver of COUNTY's right to recover such payment from CONTRACTOR. This provision shall survive the expiration or other termination of this Agreement.

## **6.0 RECORDS AND AUDITS**

- 6.1 CONTRACTOR shall maintain accurate and complete financial records of all its activities and operations relating to this Agreement in accordance with generally accepted accounting principles and which meet the requirements for contract accounting described in the Auditor-Controller Contract Accounting and Operating Handbook, attached hereto as Exhibit G. CONTRACTOR shall also maintain accurate and complete

employment and other records relating to its performance of this Agreement.

- 6.2 CONTRACTOR agrees that COUNTY and its authorized representatives, the State of California and its authorized representatives, and the Federal Government and its authorized representatives, including, but not limited to, the U. S. Comptroller General, shall have access to and the right to examine, audit, excerpt, copy or transcribe any pertinent transaction, activity, or records relating to this Agreement. All financial records, supporting documents, statistical records, and all other records pertinent to the award and performance of this contract, including, but not limited to, all financial records, timecards, other employment records and confidential information, shall be kept and maintained by CONTRACTOR at a location in Los Angeles County and shall be made available to COUNTY, State and Federal authorities, during the term of this Agreement and either for a period of five (5) years after the expiration of the term of this Agreement or for a period of three (3) years from the date of the submission of the final expenditure report, whichever date is later. If before the expiration of that time period, any litigation, claim, financial management review, or audit is started, the records shall be retained until all litigation, claims, financial management review, or audit findings involving the records have been resolved and final action taken. If such material is located outside of Los Angeles County, then, at COUNTY's sole option, CONTRACTOR shall pay COUNTY for travel per diem and other costs incurred by COUNTY in exercising its rights under this Section. CONTRACTOR shall maintain all records in accordance with California State records and retention regulations including the provisions of California Department of Social Services Manual of Policy and Procedures, Section 23-353.
- 6.3 In the event that an audit is conducted of CONTRACTOR specifically regarding this Agreement by any Federal or State Auditor, or by any auditor employed by CONTRACTOR or otherwise, then CONTRACTOR shall file a copy of such audit report with COUNTY's Auditor-Controller within thirty (30) days of CONTRACTOR's receipt thereof, unless otherwise provided by applicable Federal or State law or under this Agreement. COUNTY shall make a reasonable effort to maintain the confidentiality of such audit report(s).
- 6.4 CONTRACTOR shall be responsible for conducting annual financial audits of its agency and its subcontractor(s) if required by COUNTY and/or the California Department of Social Services (CDSS), to be conducted by an independent audit firm and in accordance with generally accepted auditing standards. Within thirty (30) calendar days after issuance of such audit reports, CONTRACTOR shall forward copies of such reports to DCFS.

- 6.5 CONTRACTOR shall, during normal business hours, allow appropriate County, State and Federal agencies, including CDSS, COUNTY's Auditor-Controller or its designee to evaluate, audit, review, inspect and monitor its accounting books and records of program operations, including interviews of CONTRACTOR's staff, insurance agents, banks, personnel, vendors and subcontractor(s). Methods may include the inspection of accounting ledgers, journals, canceled checks, timecards, personnel records, fringe benefit rate notices, receipts and invoices, payroll tax records, subcontracts, space and equipment lease agreements, and other relevant accounting books, records, worksheets and logs as appropriate for ensuring CONTRACTOR's accountability of expenditures and program performance under this Agreement. CONTRACTOR shall ensure the cooperation of all subcontractor(s), its staff, and board members in all such efforts.
- 6.6 All uses of funds paid to CONTRACTOR and other financial transactions related to CONTRACTOR's provision of services under this Agreement are subject to review and/or audit by DCFS, COUNTY's Auditor-Controller or its designee, and the State of California. In the event this Agreement is subject to audit exceptions, CONTRACTOR shall pay to COUNTY the full amount of CONTRACTOR's liability for such audit exceptions, as determined by DCFS, upon demand by COUNTY.
- 6.7 Failure on the part of CONTRACTOR to comply with the provisions of this Section shall constitute a material breach of this Agreement upon which COUNTY may withhold reimbursement or terminate this Agreement.

## **7.0 AUDIT SETTLEMENT**

If, at any time during the term of this Agreement or within five (5) years after the expiration or termination of this Agreement, authorized representatives of COUNTY conduct an audit of CONTRACTOR regarding the services provided to COUNTY hereunder and if such audit finds that COUNTY's dollar liability for such services is less than payments made by COUNTY to CONTRACTOR, then CONTRACTOR agrees that the difference, at the COUNTY's discretion, shall be either: (1) repaid forthwith by CONTRACTOR to COUNTY by cash payment; or (2) at COUNTY's option, credited against future payments hereunder to CONTRACTOR. If such audit finds that COUNTY's dollar liability for services provided hereunder is more than payments made by COUNTY to CONTRACTOR, then the difference shall be paid to CONTRACTOR by COUNTY provided that in no event shall COUNTY's maximum obligation for this Agreement exceed the Maximum Contract Sum.

## **8.0 INDEMNIFICATION**

CONTRACTOR shall indemnify, defend and hold harmless COUNTY, its Special Districts, elected and appointed officers, employees, and agents from and against any and all liability, including but not limited to, demands, claims, actions, fees, costs, and expenses (including attorney and expert witness fees), arising from or connected with CONTRACTOR's acts and/or omissions arising from and/or relating to this Agreement.

## **9.0 GENERAL INSURANCE REQUIREMENTS**

Without limiting CONTRACTOR's indemnification of COUNTY and during the term of this Agreement, CONTRACTOR shall provide and maintain, and shall require all of its subcontractors to maintain, the following programs of insurance specified in this Agreement. Such insurance shall be primary to and not contributing with any other insurance or self-insurance programs maintained by COUNTY, and such coverage shall be provided and maintained at CONTRACTOR's own expense.

9.1 Evidence of Insurance: Certificate(s) or other evidence of coverage satisfactory to COUNTY shall be delivered to DCFS Contracts Administration, Attn. Walter Chan, Contracts Manager, 425 Shatto Place, Room 205, Los Angeles, California 90020, prior to commencing services under this Agreement. Such certificates or other evidence shall:

9.1.1 Specifically identify this Agreement.

9.1.2 Clearly evidence all coverages required in this Agreement.

9.1.3 Contain the express condition that COUNTY is to be given written notice by mail at least thirty (30) days in advance of cancellation for all policies evidenced on the certificate of insurance.

9.1.4 Include copies of the additional insured endorsement to the commercial general liability policy, adding the COUNTY of Los Angeles, its Special Districts, its officials, officers and employees as insureds for all activities arising from this Agreement.

9.1.5 Identify any deductibles or self-insured retentions for COUNTY's approval. The COUNTY retains the right to require CONTRACTOR to reduce or eliminate such deductibles or self-insured retentions as they apply to COUNTY, or, require CONTRACTOR to provide a bond guaranteeing payment of all such retained losses and related costs, including, but not limited to, expenses or fees, or both, related to investigations, claims administrations, and legal defense. Such bond shall be executed

by a corporate surety licensed to transact business in the State of California.

- 9.2 Insurer Financial Ratings: Insurance is to be provided by an insurance company acceptable to the COUNTY with an A.M. Best rating of not less than A:VII, unless otherwise approved by COUNTY.
- 9.3 Failure to Maintain Coverage: Failure by CONTRACTOR to maintain the required insurance, or to provide evidence of insurance coverage acceptable to COUNTY, shall constitute a material breach of the Agreement upon which COUNTY may immediately terminate or suspend this Agreement. COUNTY, at its sole option, may obtain damages from CONTRACTOR resulting from said breach. Alternatively, COUNTY may purchase such required insurance coverage, and without further notice to CONTRACTOR, COUNTY may deduct from sums due to CONTRACTOR any premium costs advanced by COUNTY for such insurance.
- 9.4 Notification of Incidents, Claims or Suits: CONTRACTOR shall report to COUNTY:
  - 9.4.1 Any accident or incident relating to services performed under this Agreement which involves injury or property damage which may result in the filing of a claim or lawsuit against CONTRACTOR and/or COUNTY. Such report shall be made in writing within 24 hours of occurrence.
  - 9.4.2 Any third party claim or lawsuit filed against CONTRACTOR arising from or related to services performed by CONTRACTOR under this Agreement.
  - 9.4.3 Any injury to a CONTRACTOR employee which occurs on COUNTY property. This report shall be submitted on a COUNTY "Non-Employee Injury Report" to the COUNTY Contract Manager.
  - 9.4.4 Any loss, disappearance, destruction, misuse, or theft of any kind whatsoever of COUNTY property, monies or securities entrusted to CONTRACTOR under the terms of this Agreement.
- 9.5 Compensation for COUNTY Costs: In the event that CONTRACTOR fails to comply with any of the indemnification or insurance requirements of this Agreement, and such failure to comply results in any costs to COUNTY, CONTRACTOR shall pay full compensation for all costs incurred by COUNTY.

- 9.6 Insurance Coverage Requirements for Subcontractors: CONTRACTOR shall ensure any and all subcontractors performing services under this Agreement meet the insurance requirements of this Agreement by either:
- 9.6.1 CONTRACTOR providing evidence of insurance covering the activities of subcontractors, or
  - 9.6.2 CONTRACTOR providing evidence submitted by subcontractors evidencing that subcontractors maintain the required insurance coverage. COUNTY retains the right to obtain copies of evidence of subcontractor insurance coverage at any time.

**10.0 INSURANCE COVERAGE REQUIREMENTS:**

- 10.1 General Liability insurance (written on ISO policy form CG 00 01 or its equivalent) with limits of not less than the following:

|                                          |             |
|------------------------------------------|-------------|
| General Aggregate:                       | \$2 million |
| Products/Completed Operations Aggregate: | \$1 million |
| Personal and Advertising Injury:         | \$1 million |
| Each Occurrence:                         | \$1 million |

- 10.2 Automobile Liability insurance (written on ISO policy form CA 00 01 or its equivalent) with a limit of liability of not less than one million dollars (\$1,000,000) for each accident. Such insurance shall include coverage for all “owned,” “hired” and “non-owned” vehicles, or coverage for “any auto.”

- 10.3 Workers’ Compensation and Employer’s Liability insurance providing workers’ compensation benefits, as required by the Labor Code of the State of California or by any other state, and for which CONTRACTOR is responsible. If CONTRACTOR’s employees will be engaged in maritime employment, coverage shall provide workers’ compensation benefits as required by the U.S. Longshore and Harbor Workers’ Compensation Act, Jones Act or any other federal law for which CONTRACTOR is responsible.

In all cases, the above insurance also shall include Employers’ Liability coverage with limits of not less than the following:

|                          |             |
|--------------------------|-------------|
| Each Accident:           | \$1 million |
| Disease – policy limit:  | \$1 million |
| Disease – each employee: | \$1 million |

- 10.4 Professional Liability: Insurance covering liability arising from any error, omission, negligent or wrongful act of the CONTRACTOR, its officers or

employees with limits of not less than one million dollars (\$1,000,000) per occurrence and three million dollars (\$3,000,000) aggregate. The coverage also shall provide an extended two-year reporting period commencing upon termination or cancellation of this Agreement.

- 10.5 Property Coverage: Such insurance shall be endorsed naming the COUNTY of Los Angeles as loss payee, provide deductibles of no greater than 5% of the property value, and shall include:

Personal Property: Automobiles and Mobile Equipment – Special form (“all risk”) coverage for the actual cash value of COUNTY-owned or leased property.

Real Property and All Other Personal Property – Special form (“all-risk”) coverage for the full replacement value of COUNTY-owned or leased property.

- 10.6 Crime Coverage: Insurance with limits in amounts not less than indicated below covering against loss of money, securities, or other property referred to in this Agreement, and naming the COUNTY as loss payee.

|                                       |              |
|---------------------------------------|--------------|
| Employee Dishonesty:                  | \$ 1 million |
| Forgery or Alteration:                | \$ 1 million |
| Theft, Disappearance and Destruction: | \$ 1 million |
| Computer Fraud:                       | \$ 1 million |
| Burglary and Robbery:                 | \$ 1 million |

## 11.0 NOTICES

- 11.1 All notices shall be given in writing by enclosing the same in a sealed envelope addressed to the intended party and by depositing such envelope with postage prepaid in the United States Post Office or any substation or public letterbox. All notices to COUNTY shall be sent in duplicate addressed to the following:

Department of Children and Family Services  
Contracts Administration  
Attention: Walter Chan, Contracts Manager  
425 Shatto Place, Room 205  
Los Angeles, California 90020

All notices to CONTRACTOR shall be sent to CONTRACTOR

The Community College Foundation  
Attention: Delia Johnson, Vice President  
3530 Wilshire Blvd., Suite 610

Los Angeles, CA 90010

or such other person and/or location as may hereinafter be designated in writing by the CONTRACTOR.

- 11.2 All notices may also be given upon personal delivery to any person whose actual knowledge would be sufficient notice to CONTRACTOR. Further, it is expressly understood that actual knowledge of an individual CONTRACTOR shall in any case be sufficient notice. If the CONTRACTOR is a partnership or a corporation, actual knowledge of a partner, officer or member of the corporation, or of the managing agent regularly in charge of the work on behalf of CONTRACTOR, shall also be deemed sufficient.

## **12.0 CHANGES AND AMENDMENTS**

The COUNTY reserves the right to change any portion of the work required under this Agreement, or make amendment to such other terms and conditions as may become necessary and reasonable. Any such revisions shall be in writing and accomplished in the following manner:

- 12.1 For any change which does not affect the period of performance, Maximum Contract Sum, Maximum Annual Contract Sum or payments, and which does not materially alter any term or condition included in this Agreement, an amendment shall be prepared, and signed by CONTRACTOR and the Director. Approval of County Counsel must be obtained for any changes which affect the scope of work.
- 12.2 For any change which affects the period of performance, Maximum Contract Sum, Maximum Annual Contract Sum or payments, or which materially alters any other term or condition in this Agreement, a written amendment shall be prepared, signed by the CONTRACTOR, and thereafter submitted to COUNTY's Board of Supervisors for consideration and, if approved, execution.
- 12.3 For purposes of Sections 12.1 and 12.2, a change materially alters a term or condition included in this Agreement if it: (1) is significant as to price, quantity, quality or delivery when contrasted with the total costs or scope of the services being procured; (2) alters minimum requirements for prospective bidders, proposers or negotiating entities for this Agreement; or (3) would result in a change in the Maximum Contract Sum set forth in Section 4.0, Contract Sum, of this Agreement.
- 12.4 Notwithstanding the provisions of Sections 12.1, and 12.2, COUNTY's Director may, without further action by COUNTY's Board of Supervisors, prepare and sign amendments to this Agreement which increase or

decrease payments to CONTRACTOR which are commensurate with increases or decreases in the units of service being provided under this Agreement under the following conditions:

- 12.4.1 COUNTY's total payments to CONTRACTOR shall not increase or decrease more than ten percent (10%) per year and in the aggregate above or below the original Maximum Contract Sum during the term of this Agreement.
- 12.4.2 COUNTY's Board of Supervisors has appropriated sufficient funds for all changes described in each such amendment to this Agreement.
- 12.4.3 Approval of County Counsel and the Chief Administrative Officer is obtained prior to any such amendment to this Agreement; and
- 12.4.4 The Director shall notify COUNTY's Board of Supervisors, Chief Administrative Officer, and County Counsel of all Agreement changes, in writing, within fifteen (15) days following execution of such amendment.

### **13.0 ASSIGNMENT/DELEGATION OF RIGHTS**

- 13.1 CONTRACTOR shall not assign its rights or delegate its duties hereunder, either in whole or in part, without the prior written consent of the Los Angeles COUNTY Board of Supervisors or the Director in the event the Director has the delegated authority to consent. Any attempted assignment and/or delegation without said consent shall constitute a default under Section 22.0, Events of Default, herein and shall be voidable at the election of the COUNTY. If CONTRACTOR is a corporation, partnership, limited liability company or other entity, then an assignment requiring COUNTY's consent hereunder shall also include any sale, exchange, assignment, divestment or change in members, directors or officers giving majority control of CONTRACTOR to any person(s) or legal entity other than the majority in control of CONTRACTOR at the time of execution of this Agreement. Any payments by COUNTY to CONTRACTOR or its assignee, or acceptance of any payments by COUNTY from CONTRACTOR or its assignee on any claim under this Agreement shall not waive or constitute such COUNTY consent.
- 13.2 Upon assignment and/or delegation, each and all of the provisions, agreements, terms, covenants and conditions herein contained, to be performed by CONTRACTOR, shall be binding upon both CONTRACTOR and upon any assignee/delegate thereof.

- 13.3 COUNTY's consent may be reasonably withheld if, among other things, the proposed assignee fails to meet the requirements for contracting satisfied by the original CONTRACTOR and/or the then current COUNTY or State contracting requirements for this or similar agreements. COUNTY may require, as a condition to its consent to assignment, that the assignee enter into an agreement utilizing then current standard COUNTY documentation for this or similar Agreements.
- 13.4 Any payments by COUNTY to any delegatee or assignee on any claim under this Agreement shall reduce dollar for dollar any claims which CONTRACTOR may have against COUNTY and shall be subject to set-off, recoupment, or other reduction for any claims which CONTRACTOR may have against COUNTY, whether under this Agreement or otherwise.

#### **14.0 SUBCONTRACTING**

- 14.1 CONTRACTOR may subcontract with subcontractor(s) listed in Exhibit L, to provide services required in this Agreement. Such subcontracting is approved by COUNTY subject to the provisions of this Section 14.0, Subcontracting. Any other attempt by CONTRACTOR to subcontract performance of any of the terms of this Agreement not expressed herein, in whole or in part, without consent of the Director, shall be null and void and shall constitute a breach of the terms of this Agreement. In the event of such a breach, this Agreement may be terminated forthwith. CONTRACTOR shall submit each subcontract to the COUNTY for written approval prior to subcontractor performing any work hereunder.
- 14.2 All of the provisions of this Agreement and any amendment(s) hereto shall extend to and be binding upon subcontractors, provided that assignment or delegation of rights under a subcontract by subcontractors shall not require COUNTY approval. The CONTRACTOR shall include in all subcontracts the following provision: "This Agreement is a subcontract under the terms of a prime contract with the COUNTY of Los Angeles. All representations and warranties contained in this subcontract shall inure to the benefit of the COUNTY of Los Angeles."
- 14.3 CONTRACTOR shall indemnify and hold COUNTY harmless from any and all liability arising or resulting from the use of any subcontractor and its employees in the same manner and to the same extent that CONTRACTOR indemnifies COUNTY from any and all liability arising from or resulting from the actions or omissions of its own employees.
- 14.4 CONTRACTOR shall obtain the following from each subcontractor before any subcontractor employee may perform any work under any subcontract

to this Agreement. CONTRACTOR shall maintain and make available upon request of Program Manager all the following documents:

- 14.4.1 An executed Employee Acknowledgment and Confidentiality Agreement (Exhibit F) executed by each subcontractor and each of subcontractor's employees approved to perform work hereunder.
  - 14.4.2 Certificates of Insurance which establish that the subcontractor maintains all the programs of insurance required by Section 10.0, Insurance Coverage Requirements, of this Agreement, and
  - 14.4.3 The Tax Identification Number of the subcontracting agency to be placed on the signature page of the subcontract. This Tax Identification Number shall not be identical to the CONTRACTOR's Tax Identification Number.
- 14.5 CONTRACTOR shall provide Program Manager with copies of all executed subcontracts after Program Manager's approval.
- 14.6 No subcontract shall alter in any way any legal responsibility of CONTRACTOR to COUNTY. CONTRACTOR shall remain responsible for any and all performance required of it under this Agreement, including, but not limited to, the obligation to properly supervise, coordinate, and perform all work required hereunder.
- 14.7 Notwithstanding any other provision of this Agreement, the parties do not in any way intend that any person or entity shall acquire any rights as a third party beneficiary of this Agreement.
- 14.8 CONTRACTOR shall be solely liable and accountable for any and all payments and other compensation to all subcontractor's engaged hereunder and their officers, employees, and agents. COUNTY shall have no liability or responsibility whatsoever for any payment or other compensation for any subcontractors or their officers, employees, and agents.

## **15.0 INDEPENDENT CONTRACTOR STATUS**

This Agreement is by and between the COUNTY and CONTRACTOR and is not intended, and shall not be construed, to create the relationship of agent, servant, employee, partnership, joint venture or association, as between COUNTY and CONTRACTOR. CONTRACTOR understands and agrees that all persons furnishing services to COUNTY pursuant to this Agreement are, for purposes of

Workers' Compensation liability, employees solely of CONTRACTOR and not of COUNTY. CONTRACTOR shall bear the sole responsibility and liability for furnishing Workers' Compensation benefits to any person for injuries arising from or connected with service to COUNTY provided pursuant to this Agreement.

#### **16.0 COVENANT AGAINST CONTINGENT FEES**

16.1 CONTRACTOR warrants that no person or selling agency has been employed or retained to solicit or secure this Agreement for either a flat fee, a percentage commission or any other form of remuneration.

16.2 For breach or violation of this covenant, COUNTY shall have the right to terminate this Agreement and/or, at its sole discretion, require the CONTRACTOR to repay any funds converted to such use prior to any payment for past work or performance of any future work.

#### **17.0 DISCLOSURE OF INFORMATION**

17.1 The CONTRACTOR shall not disclose any details in connection with this Agreement to any party, except as may be otherwise provided herein or required by law. However, in recognizing the CONTRACTOR's need to identify its services and related clients to sustain itself, the COUNTY shall not inhibit the CONTRACTOR from publicizing its role under this Agreement within the following conditions:

17.1.1 CONTRACTOR shall develop all publicity material in a professional manner.

17.1.2 During the course of performance of this Agreement, the CONTRACTOR, its employees, agents, and subcontractors shall not publish or disseminate commercial advertisements, press releases, opinions or feature articles, using the name of the COUNTY without the prior written consent of the COUNTY. Said consent shall not be unreasonably withheld, and approval by the COUNTY may be assumed in the event no adverse comments are received in writing two (2) weeks after submittal.

17.1.3 CONTRACTOR may, without prior written permission of COUNTY, indicate in its proposals and sales material that it has been awarded a contract to provide services, provided, however, that the requirements of this provision shall apply.

#### **18.0 COMPLIANCE WITH APPLICABLE LAWS**

18.1 CONTRACTOR shall conform to and abide by all applicable Municipal, COUNTY, State and Federal laws and regulations, court rules, and

ordinances, insofar as the same or any of them are applicable. This includes compliance with mandatory standards and policies relating to energy efficiency in the State Energy Conservation Plan (Title 24, California Administrative Code) and compliance with Section 306 of the Clean Air Act (42 USC 1857(h)), Section 508 of the Clean Water Act (33 USC 1368), Executive Order 11738 and Environmental Protection Agency regulations (40 CFR Part 15). Insofar as permits and/or licenses are required for the prescribed services and/or any construction authorized herein, the same must be obtained from the regulatory agency having jurisdiction thereover.

18.1.1 CONTRACTOR acknowledges that this Agreement will be funded, in part, with federal funds; therefore, CONTRACTOR agrees that it shall comply with all applicable federal laws and regulations pertaining to such federal funding. Said federal laws and regulations include, but are not limited to, 45 CFR Section 92.36, et seq.

18.1.2 CONTRACTORS shall comply with all applicable laws pertaining to confidentiality. This shall include but is not limited to the confidentiality provisions of Section 827 and Section 10850 of the California Welfare and Institutions Code and MPP Division 19.

18.1.3 CONTRACTOR agrees to comply fully with the terms of Executive Order 11246, entitled Equal Employment Opportunity as amended by Executive Order 11375, and as supplemented by Department of Labor Regulations (41 CFR Part 60).

18.2 Failure by CONTRACTOR to comply with such laws and regulations shall be a material breach of this Agreement and may result in termination of this Agreement.

18.3 CONTRACTOR agrees to indemnify and hold COUNTY harmless from any loss, damage or liability resulting from a violation on the part of the CONTRACTOR, its employees, agents or subcontractors of such laws, regulations, rules, policies, standards or ordinances as described in Section 18.1, Compliance with Applicable Laws.

## **19.0 COMPLIANCE WITH CIVIL RIGHTS LAWS**

CONTRACTOR hereby assures that it will comply with Title VI of the Civil Rights Act of 1964, Section 504 of the Rehabilitation Act of 1973, the Age Discrimination Act of 1975, Title IX of the Education Amendments of 1973, where applicable, and Title 43, Part 17 of the Code of Federal Regulations Subparts A and B, to the end that no persons shall on the grounds of race, creed, color, national origin,

political affiliation, marital status, sex, age, or handicap be subjected to discrimination under the privileges and use granted by this Agreement or under any project, program or activity supported by this Agreement.

## **20.0 NON-DISCRIMINATION IN EMPLOYMENT**

- 20.1 CONTRACTOR certifies and agrees that all persons under its employ, its affiliates, subsidiaries, or holding companies, are and will be treated equally by it without regard to or because of race, religion, color, national origin, political affiliation, marital status, sex, age, or handicap, in compliance with all applicable Federal and State non-discrimination laws and regulations. This includes compliance with Executive Order 11246 entitled "Equal Employment Opportunity," Executive Order 11375 and as supplemented in the Department of Labor Regulations (41 CFR Part 60).
- 20.2 CONTRACTOR shall take affirmative action to ensure that qualified applicants are employed and that employees are treated during employment without regard to race, religion, color, national origin, political affiliation, marital status, sex, age, or handicap. Such action shall include but is not limited to the following: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation and selection for training, including apprenticeship.
- 20.3 CONTRACTOR shall deal with its subcontractors, bidders, or vendors without regard to or because of race, religion, color, national origin, political affiliation, marital status, sex, age, or handicap.
- 20.4 CONTRACTOR shall provide access for COUNTY's representatives to inspect CONTRACTOR's employment records during regular business hours in order to verify compliance with the provisions of this section when so requested by COUNTY.
- 20.5 If COUNTY finds that any of the above provisions have been violated, the same shall constitute a material breach of contract upon which COUNTY may determine to terminate this Agreement. COUNTY reserves the right to determine independently whether the non-discrimination provisions of this Agreement have been violated. In addition, a determination by the California Fair Employment Opportunity Commission that CONTRACTOR has violated State or Federal non-discrimination laws or regulations shall constitute a finding by COUNTY that CONTRACTOR has violated the non-discrimination provisions of this Agreement.
- 20.6 The parties agree that in the event CONTRACTOR violates the non-discrimination provisions of this Agreement, COUNTY shall, at its option,

be entitled to a sum of Five Hundred Dollars (\$500.00) pursuant to California Civil Code Section 1671 as liquidated damages in lieu of terminating this Agreement.

## **21.0 CLIENT GRIEVANCES**

CONTRACTOR shall establish a written procedure to resolve client grievances. At the request of Program Manager, CONTRACTOR shall submit such procedures to COUNTY within five (5) calendar days from the date of the request.

## **22.0 EVENTS OF DEFAULT**

### **22.1 Default for Non-Performance**

COUNTY may terminate the whole or any part of this Agreement if either of the following circumstances exist:

22.1.1 CONTRACTOR has made a misrepresentation of any required element in the bid/proposal submitted in response to the Invitation for Bids/Request for Proposals, if any; or

22.1.2 CONTRACTOR fails to comply with or perform any provision of this Agreement or fails to make progress so as to endanger performance of any term of this Agreement.

### **22.2 Default for Insolvency**

COUNTY may terminate this Agreement for default for insolvency in the event of the occurrence of any of the following:

22.2.1 Insolvency of CONTRACTOR. CONTRACTOR shall be deemed insolvent if it has ceased to pay its debts in the ordinary course of business or cannot pay its debts as they become due, whether it has filed for bankruptcy or not, and whether insolvent within the meaning of the Federal Bankruptcy Law or not;

22.2.2 The filing of a voluntary petition in bankruptcy;

22.2.3 The appointment of a Receiver or Trustee for CONTRACTOR;

22.2.4 The execution by CONTRACTOR of an assignment for the benefit of creditors.

### **22.3 Other Events of Default**

Determination by the COUNTY, the State Fair Employment Commission, or the Federal Equal Employment Opportunity Commission of discrimination having been practiced by CONTRACTOR in violation of State and/or Federal laws thereon.

### **23.0 TERMINATION FOR CONTRACTOR'S DEFAULT**

- 23.1 Upon determining the existence of any one or more of the circumstances heretofore described in Section 22.0, Events of Default, this Agreement may be subject to termination either immediately or within such longer time period as noticed by COUNTY.
- 23.2 In the event COUNTY terminates this Agreement in whole or in part as provided in this Agreement, COUNTY may procure, upon such terms and in such manner as COUNTY may deem appropriate, services similar to those previously provided by CONTRACTOR. Any excess cost, as determined by the COUNTY, arising from procurement of services under this Section 23.2, over and above the Maximum Contract Sum, shall be charged against the CONTRACTOR and/or its sureties.
- 23.3 The remedies reserved to COUNTY herein shall be cumulative and in addition to any other remedies provided in law or equity.
- 23.4 In the event that, following services of the Notice of Termination of this Agreement under the provisions of this Agreement, it is determined for any reason that CONTRACTOR was not in default under the provisions of this Agreement or that the default was excusable under provisions of this Agreement, a correction of the Notice of Termination shall be issued, and the rights and obligations of the parties shall be the same as if the Notice of Termination had not been issued.

### **24.0 TERMINATION FOR IMPROPER CONSIDERATION**

- 24.1 COUNTY may, by written notice to CONTRACTOR, immediately terminate the right of CONTRACTOR to proceed under this Agreement if it is found that consideration, in any form, was offered or given by CONTRACTOR, either directly or through an intermediary, to any COUNTY officer, employee or agent with the intent of securing the Agreement or securing favorable treatment with respect to the award, amendment or extension of the Agreement or the making of any determinations with respect to the CONTRACTOR's performance pursuant to the Agreement. In the event of such termination, COUNTY shall be entitled to pursue the same remedies against CONTRACTOR as it could pursue in the event of default by the CONTRACTOR.

- 24.2 CONTRACTOR shall immediately report any attempt by a COUNTY officer or employee to solicit such improper consideration. The report shall be made either to the COUNTY manager charged with the supervision of the employee or to the COUNTY Auditor-Controller's Employee Fraud Hotline at (213) 974-0914 or (800) 544-6861.
- 24.3 Among other items, such improper consideration may take the form of cash, discounts, service, the provision of travel or entertainment, or tangible gifts.

## **25.0 TERMINATION FOR CONVENIENCE**

- 25.1 The performance of services under this Agreement may be terminated in whole or part when such action is deemed by COUNTY to be in its best interest. Termination of services hereunder shall be effected by delivery to CONTRACTOR of a thirty (30) day advance notice of termination specifying the extent to which performance of services under this Agreement is terminated and the date upon which such termination becomes effective.
- 25.2 After receipt of a notice of termination and except as otherwise directed by COUNTY, the CONTRACTOR shall:
- 25.2.1 Stop services under this Agreement on the effective date of termination.
- 25.2.2 To the extent possible, continue to perform, as required by this Agreement until the effective date of termination.
- 25.3 After receipt of a notice of termination, CONTRACTOR shall submit to COUNTY in the form and with the certification as may be prescribed by COUNTY, its termination claim and invoice. Such claim and invoice shall be submitted promptly. COUNTY will not accept any such invoice submitted later than three (3) months from the effective date of termination. Upon failure of CONTRACTOR to submit its termination claim and invoice within the time allowed, COUNTY may determine, on the basis of information available to COUNTY, the amount, if any, due to CONTRACTOR in respect to the termination, and such determination shall be final. After such determination is made, COUNTY shall pay CONTRACTOR the amount so determined as full and complete satisfaction of all amounts due CONTRACTOR under this Agreement for any terminated services.

25.4 Subject to the provisions of Section 25.3, above, COUNTY and CONTRACTOR shall make a good faith attempt to agree upon an amount due to CONTRACTOR for any terminated services following the total or partial termination of services pursuant to this Agreement. If after a good faith effort, an amount due CONTRACTOR is not agreed upon, COUNTY shall determine the amount due CONTRACTOR by assessing the contract value for similar services provided herein to all documented services, which CONTRACTOR or its subcontractor(s) has satisfactorily provided. COUNTY shall pay the agreed upon or determined amount, provided that such amount shall not exceed the Maximum Contract Sum under this Agreement as reduced by the amount of payments otherwise made and as further reduced by the amount potentially due for services not terminated.

## **26.0 CONTRACTOR RESPONSIBILITY AND DEBARMENT**

26.1 A responsible contractor is a contractor who has demonstrated the attribute of trustworthiness, as well as quality, fitness, capacity and experience to satisfactorily perform the contract. It is the COUNTY's policy to conduct business only with responsible contractors.

26.2 The CONTRACTOR is hereby notified that, in accordance with Chapter 2.202 of the County Code, if the COUNTY acquires information concerning the performance of the CONTRACTOR on this or other contracts which indicates that the CONTRACTOR is not responsible, the COUNTY may, in addition to other remedies provided in this Agreement, debar the CONTRACTOR from bidding on COUNTY contracts for a specified period of time not to exceed three years, and terminate any or all existing contracts the CONTRACTOR may have with the COUNTY.

26.3 The COUNTY may debar the CONTRACTOR if the Board of Supervisors finds, in its discretion, that the CONTRACTOR has done any of the following: (1) violated any term of a contract with the COUNTY, (2) committed any act or omission which negatively reflects on the CONTRACTOR's quality, fitness or capacity to perform a contract with the COUNTY or any other public entity, or engaged in a pattern or practice which negatively reflects on same, (3) committed an act or offense which indicates a lack of business integrity or business honesty, or (4) made or submitted a false claim against the COUNTY or any other public entity.

26.4 If there is evidence that the CONTRACTOR may be subject to debarment, DCFS will notify the CONTRACTOR in writing of the evidence which is the basis for the proposed debarment and will advise the CONTRACTOR of the scheduled date for a debarment hearing before the Contractor Hearing Board.

- 26.5 The Contractor Hearing Board will conduct a hearing where evidence on the proposed debarment is presented. The CONTRACTOR and/or the CONTRACTOR's representative shall be given an opportunity to submit evidence at that hearing. After the hearing, the Contractor Hearing Board shall prepare a proposed decision, which shall contain a recommendation regarding whether the CONTRACTOR should be debarred, and, if so, the appropriate length of time of the debarment. If the CONTRACTOR fails to avail itself of the opportunity to submit evidence to the Contractor Hearing Board, the CONTRACTOR may be deemed to have waived all rights of appeal.
- 26.6 A record of the hearing, the proposed decision and any other recommendation of the Contractor Hearing Board shall be presented to the Board of Supervisors. The Board of Supervisors shall have the right to modify, deny or adopt the proposed decision and recommendation of the Contractor Hearing Board.
- 26.7 These terms shall also apply to subcontractors of COUNTY Contractors.

**27.0 LIMITATION OF COUNTY'S OBLIGATION DUE TO NON-APPROPRIATION OF FUNDS**

- 27.1 COUNTY's obligation is payable only and solely from funds appropriated for the purpose of this Agreement.
- 27.2 All funds for payment are conditioned upon the COUNTY Board of Supervisors' appropriation of sufficient funds for this purpose. Payments during subsequent fiscal year periods are dependent upon similar Board of Supervisors' action.
- 27.3 In the event the COUNTY Board of Supervisors does not allocate sufficient funds for the next succeeding fiscal year to meet the CONTRACTOR's anticipated obligations to providers under contracts, then services may be: (1) terminated in their entirety; or (2) reduced in accordance with available funding as deemed necessary by the COUNTY. COUNTY shall notify CONTRACTOR in writing of any such non-allocation of funds at the earliest possible date.
- 27.4 In the event that the COUNTY's Board of Supervisors adopts, in any fiscal year, a COUNTY Budget which provides for reductions in the salaries and benefits paid to the majority of COUNTY employees and imposes similar reductions with respect to COUNTY contracts, the COUNTY reserves the right to reduce its payment obligation correspondingly for that fiscal year and any subsequent fiscal year for services provided by the

CONTRACTOR under this Agreement. The COUNTY's notice to the CONTRACTOR regarding said reduction in payment obligation shall be provided within thirty (30) calendar days of the Board's approval of such actions. Notwithstanding such reduction, the CONTRACTOR shall continue to provide all of the services set forth in this Agreement.

## **28.0 CONFLICT OF INTEREST**

28.1 No COUNTY employee whose position in COUNTY enables such employee to influence the award or administration of this Agreement or any competing Agreement, and no spouse or economic dependent of such employee, shall be employed in any capacity by CONTRACTOR herein, or have any other direct or indirect financial interest in this Agreement. No officer or employee of COUNTY who may financially benefit from the provision of services hereunder shall in any way participate in COUNTY's approval, or ongoing evaluation of such services, or in any way attempt to unlawfully influence COUNTY's approval or ongoing evaluation of such services.

28.2 CONTRACTOR shall comply with all conflict of interest laws, ordinances, and regulations now in effect or hereafter to be enacted during the term of this Agreement. CONTRACTOR warrants that it is not now aware of any facts which created a conflict of interest. If CONTRACTOR hereafter becomes aware of any facts which might reasonably be expected to create a conflict of interest, it shall immediately make full written disclosure of such facts to COUNTY. Full written disclosure shall include, without limitation, identification of all persons implicated, and complete description of all relevant circumstances.

## **29.0 EMPLOYEE BENEFITS AND TAXES**

29.1 CONTRACTOR shall be solely responsible for providing to, or on behalf of its employees, all legally required salaries, wages, benefits, or other compensation.

29.2 COUNTY shall have no liability or responsibility for any taxes, including, without limitation, sales, income, employee withholding and/or property taxes which may be imposed in connection with or resulting from this Agreement or CONTRACTOR's performance hereunder.

## **30.0 NOTICE TO EMPLOYEES REGARDING THE FEDERAL EARNED INCOME CREDIT**

CONTRACTOR shall notify its employees, and shall require each subcontractor to notify its employees, that they may be eligible for the Federal Earned Income

Credit under the federal income tax laws. Such notice shall be provided in accordance with the requirements set forth in Internal Revenue Services Notice 1015, attached hereto as Exhibit H.

### **31.0 CONFIDENTIALITY**

31.1 CONTRACTOR shall maintain the confidentiality of all records including, but not limited to, COUNTY records and client records in accordance with all applicable federal, state and local laws, regulations, ordinances and directives regarding confidentiality. CONTRACTOR shall inform all of its officers, employees and agents providing services hereunder of the confidentiality provisions of this Agreement. All employees of CONTRACTOR who have access to confidential records and data must sign and adhere to the attached "Employee Acknowledgment and Confidentiality Agreement", Exhibit F. CONTRACTOR shall notify COUNTY of any attempt to obtain confidential records through the legal process.

31.2 CONTRACTORS shall comply with all applicable laws pertaining to confidentiality. This shall include, but is not limited to, the confidentiality provisions of Section 827 and Section 10850 of the California Welfare and Institutions Code and MPP Division 19.

### **32.0 CONTRACT ENFORCEMENT, QUALITY ASSURANCE PLAN, MONITORING, AND REVIEW**

32.1 The Director shall be responsible for the enforcement of this Agreement on behalf of COUNTY and shall be assisted therein by those officers and employees of COUNTY having duties in connection with the administration thereof. The Director hereby reserves the right to assign such personnel as are needed to serve as Program Manager in order to inspect and review CONTRACTOR's performance of and compliance with all contractual services, duties, obligations, responsibilities, administrative procedures and staffing as set forth in this Agreement.

32.2 CONTRACTOR hereby agrees to cooperate with the Director, Program Manager, and any duly authorized State or Federal government representative, in the review and monitoring of CONTRACTOR's program, records and procedures at any reasonable time.

32.3 The COUNTY or its agent will evaluate CONTRACTOR's performance under this Agreement on not less than an annual basis. Such evaluation will include assessing the CONTRACTOR's compliance with all contract terms and performance standards. CONTRACTOR deficiencies which COUNTY determines are severe or continuing and that may place performance of the Agreement in jeopardy if not corrected will be reported

to the Board of Supervisors. The report will include improvement/corrective action measures taken by the COUNTY and CONTRACTOR. If improvement does not occur in a manner consistent with the corrective action measures, COUNTY may terminate this Agreement or impose other penalties as specified in this Agreement.

32.4 At the request of COUNTY, CONTRACTOR, or its appropriate representative, shall attend meetings and/or training sessions, as determined by COUNTY.

32.5 CONTRACTOR shall prepare and submit to Program Manager a written semi-annual report describing the services provided throughout each Fiscal Year. The CONTRACTOR's semi-annual report shall include, but not be limited to:

32.5.1 Description of services and/or deliverables rendered during the period, dollar amount of services rendered during the period, dollar balance remaining under the Agreement, and any difficulties encountered that could jeopardize the completion of the project or milestones or deliverables within the schedule.

### **33.0 EMPLOYMENT ELIGIBILITY VERIFICATION**

CONTRACTOR warrants that it fully complies with all Federal statutes and regulations regarding employment of aliens and others, and that all its employees performing services hereunder meet the citizenship or alien status requirements contained in Federal statutes and regulations. CONTRACTOR shall obtain, from all covered employees performing services hereunder, all verification and other documentation of employment eligibility status required by Federal statutes and regulations as they currently exist and as they may be hereafter amended. CONTRACTOR shall retain such documentation of all covered employees for the period prescribed by law. CONTRACTOR shall indemnify, defend, and hold harmless, the COUNTY, its officers and employees from employer sanctions and any other liability which may be assessed against CONTRACTOR or COUNTY in connection with any alleged violation of Federal statutes or regulations pertaining to the eligibility for employment of persons performing services under this Agreement.

### **34.0 CRIMINAL CLEARANCES**

34.1 For the safety and welfare of the children to be served under this Agreement, CONTRACTOR agrees, as permitted by law, to ascertain arrest and conviction records for all current and prospective employees, independent contractors, volunteers or subcontractors who may come in contact with children in the course of their work, volunteer activity or

performance of the subcontract and shall maintain such records in the file of each such person.

34.2 CONTRACTOR shall immediately notify COUNTY of any arrest and/or subsequent conviction, other than for minor traffic offenses, of any employee, independent contractor, volunteer staff or subcontractor who may come in contact with children while providing services under this Agreement when such information becomes known to CONTRACTOR.

34.3 CONTRACTOR agrees not to engage or continue to engage the services of any person convicted of any crime involving harm to children, or any crime involving conduct inimical to the health, morals, welfare or safety of others, including but not limited to the offenses specified in Health and Safety Code, Section 11590 (offenses requiring registration as a controlled substance offender) and those defined in the following Penal Code Sections or any other existing or future Penal Code sections which address such crimes:

| SECTION | TITLE                                                                                                                                                                                                                                        |
|---------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 220     | Assault with intent to commit mayhem, rape, unlawful sodomy, unlawful oral copulation, rape in concert with another, lascivious acts upon a child, or forcible acts of sexual penetration.                                                   |
| 243.4   | Sexual battery.                                                                                                                                                                                                                              |
| 245     | Assault with a deadly weapon or force likely to produce great bodily injury.                                                                                                                                                                 |
| 261.5   | Unlawful sexual intercourse with a minor.                                                                                                                                                                                                    |
| 264.1   | Voluntary acting in concert with another person, by force or violence and against the will of the victim, committed rape, rape of spouse or forcible act of sexual penetration either personally or by aiding and abetting the other person. |
| 272     | Causing, encouraging or contributing to delinquency of person under age 18.                                                                                                                                                                  |
| 273a    | Great bodily harm or death to child; endangerment of person or health.                                                                                                                                                                       |
|         |                                                                                                                                                                                                                                              |

|               |                                                                                                                                                                                   |
|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 273ab         | Assault resulting in death of child under 8 years of age.                                                                                                                         |
|               |                                                                                                                                                                                   |
| 273d          | Infliction of corporal punishment or injury on child resulting in traumatic condition.                                                                                            |
|               |                                                                                                                                                                                   |
| 273g          | Degrading, immoral or vicious practices in the presence of children.                                                                                                              |
|               |                                                                                                                                                                                   |
| 273.5         | Infliction of corporal punishment or injury on spouse, former spouse, cohabitant, former cohabitant or the mother or father of his or her child resulting in traumatic condition. |
|               |                                                                                                                                                                                   |
| 286           | Sodomy.                                                                                                                                                                           |
|               |                                                                                                                                                                                   |
| 288           | Lewd or lascivious acts upon the body of a child under age 14.                                                                                                                    |
|               |                                                                                                                                                                                   |
| 288a          | Unlawful oral copulation.                                                                                                                                                         |
|               |                                                                                                                                                                                   |
| 289           | Forcible acts of sexual penetration against the victim's will.                                                                                                                    |
|               |                                                                                                                                                                                   |
| 290           | Sex offenders required to register with the chief of police, sheriff or police of a campus of University of California, California State University or community college.         |
|               |                                                                                                                                                                                   |
| 314           | Indecent exposure.                                                                                                                                                                |
|               |                                                                                                                                                                                   |
| 368(b)        | Great bodily harm or death to elder or dependent adult; Endangerment of person or health of elder or dependent adult.                                                             |
|               |                                                                                                                                                                                   |
| 647 (a) & (d) | Disorderly conduct relating to lewd act/behavior or prostitution.                                                                                                                 |
|               |                                                                                                                                                                                   |
| 647.6         | Annoyance of or molesting a child under age 18.                                                                                                                                   |
|               |                                                                                                                                                                                   |
| 667.5(c)      | Violent felony.                                                                                                                                                                   |

## **35.0 CHILD SUPPORT COMPLIANCE PROGRAM**

### **35.1 CONTRACTOR's Warranty of Adherence to COUNTY's Child Support Compliance Program:**

35.1.1 CONTRACTOR acknowledges that COUNTY has established a goal of ensuring that all individuals who benefit financially from COUNTY through contract are in compliance with their court-ordered child, family and spousal support obligations in order to mitigate the economic burden otherwise imposed upon COUNTY and its taxpayers.

35.1.2 As required by COUNTY's Child Support Compliance Program (County Code Chapter 2.200) and without limiting CONTRACTOR's duty under this contract to comply with all applicable provisions of law, CONTRACTOR warrants that it is now in compliance and shall during the term of this CONTRACT maintain compliance with employment and wage reporting requirements as required by the Federal Social Security Act (42 USC Section 653a) and California Unemployment Insurance Code Section 1088.5, and shall implement all lawfully served Wage and Earnings Withholding Orders or District Attorney Notices of Wage and Earnings Assignment for Child or Spousal Support, pursuant to Code of Civil Procedure Section 706.031 and Family Code Section 5246(b).

### **35.2 Termination for Breach of Warranty to Maintain Compliance with COUNTY's Child Support Compliance Program:**

35.2.1 Failure of CONTRACTOR to maintain compliance with the requirements set forth in Section 35.1 "Contractor's Warranty of Adherence to COUNTY's Child Support Compliance Program" shall constitute a default by CONTRACTOR under this contract. Without limiting the rights and remedies available to COUNTY under any other provision of this contract, failure to cure such default within ninety (90) days of notice by the Los Angeles County District Attorney shall be grounds upon which the COUNTY Board of Supervisors may terminate this contract pursuant to paragraph 23.0, "Termination for Contractor's Default".

### **35.3 CONTRACTOR's Acknowledgment of COUNTY's Commitment to Child Support Enforcement.**

35.3.1 CONTRACTOR acknowledges that COUNTY places a high priority on the enforcement of child support laws and the

apprehension of child support evaders. CONTRACTOR understands that it is COUNTY's policy to encourage all COUNTY contractors to voluntarily post COUNTY's "L.A.'s Most Wanted: Delinquent Parents" poster in a prominent position at CONTRACTOR's place of business. COUNTY's District Attorney will supply CONTRACTOR with the poster to be used.

### **36.0 FORMER FOSTER YOUTH CONSIDERATION**

36.1 Should CONTRACTOR require additional or replacement personnel after the effective date of this Agreement to perform services set forth herein, CONTRACTOR shall give consideration (after COUNTY employees, and GAIN/GROW participants as described in Sections 37.0 and 38.0, respectively) for any such position(s) to qualified former foster youth. CONTRACTOR shall notify COUNTY of any new or vacant positions(s) within CONTRACTOR's firm by sending via U.S. mail or facsimile, a list denoting any position(s) for which hiring is anticipated to:

Department of Children and Family Services  
425 Shatto Place, Room 307  
Los Angeles, California 90020

FAX: (213) 383-3773

36.2 The notice sent by CONTRACTOR must indicate the position(s)/title(s) for vacant or new employment opportunity, description of same, requirements/qualifications for position(s), anticipated pay rate or salary schedule, the location where application(s)/requests for application(s) may be sent, final date of acceptance for applications, and any special circumstances relevant to the hiring procedure for said position(s).

36.3 CONTRACTOR is exempt from the provisions of this Section 36.0 if it is a governmental entity.

### **37.0 CONSIDERATION OF HIRING COUNTY EMPLOYEES TARGETED FOR LAYOFFS**

37.1 Should CONTRACTOR require additional or replacement personnel after the effective date of this Agreement to perform the services set forth herein, CONTRACTOR shall give first consideration for such employment openings to qualified permanent COUNTY employees who are targeted for layoff or qualified former COUNTY employees who are on a reemployment list during the term of this Agreement.

37.2 CONTRACTOR shall notify COUNTY of any new or vacant position(s) within the CONTRACTOR's personnel who perform services set forth herein, by sending via U.S. mail or facsimile, a list denoting any positions(s) for which hiring is anticipated to:

Department of Human Resources  
500 West Temple Street, Room 588  
Los Angeles, California 90012

FAX: (213) 680-2450

37.3 CONTRACTOR is exempt from the provisions of this Section 37.0 if it is a governmental entity.

**38.0 CONSIDERATION OF GREATER AVENUES FOR INDEPENDENCE (GAIN) OR GENERAL RELIEF OPPORTUNITIES FOR WORK (GROW) PARTICIPANTS FOR EMPLOYMENT**

38.1 Should CONTRACTOR require additional or replacement personnel after the effective date of this Agreement, CONTRACTOR shall give consideration for any such employment openings to participants in the COUNTY's Department of Public Social Services' Greater Avenues for Independence (GAIN) Program or General Relief Opportunities for Work (GROW) Program who meet CONTRACTOR's minimum qualifications for the open position. COUNTY will refer GAIN/GROW participants, by job category, to CONTRACTOR.

In the event that both laid-off COUNTY employees and GAIN/GROW participants are available for hiring, COUNTY employees shall be given first priority.

38.2 CONTRACTOR shall send notices to the COUNTY's Department of Public Social Services offices(s) located nearest to the job location at the following addresses:

Region I – West County  
5200 W. Century Blvd.  
Los Angeles, CA 90045

Region II – West San Fernando  
Valley  
14355 Roscoe Blvd.  
Panorama City, CA 91402

Region II – West San  
Fernando Valley  
Santa Clarita Sub-Office  
27233 Camp Plenty Road  
Canyon Country, CA 91351

Region II – West San Fernando  
Valley  
Palmdale Sub-Office  
1050 E. Palmdale Blvd. #204  
Palmdale, CA 93550

Region III – San Gabriel Valley  
3216 Rosemead Blvd.  
El Monte, CA 91731

Region III – San Gabriel Valley  
GAIN Cal-Learn Branch  
3220 Rosemead Blvd.  
El Monte, CA 91731

Region IV – Central and West County  
2910 W. Beverly Blvd.  
Los Angeles, CA 90057

Region IV – Central and West County  
Exposition Park Sub-Office  
3965 S. Vermont  
Los Angeles, CA 90037

Region V – South County  
2959 Victoria Street  
Rancho Dominguez, CA 90221

Region VI – Southeast County  
5460 Bandini Blvd.  
City of Bell, CA 90201

Region VII – East San Fernando County  
3307 N. Glenoaks Blvd.  
Burbank, CA 91504

38.3 The notice sent by CONTRACTOR must indicate the position(s)/title(s) for vacant or new employment opportunity, description of same, requirements/qualifications for position(s), anticipated pay rate or salary schedule, the location where applications/request(s) for applications are being received, final date of acceptance for applications, and any special circumstances relevant to the hiring procedure for said position(s).

38.4 CONTRACTOR is exempt from the provisions of this Section 38.0 if it is a governmental entity.

**39.0 TERMINATION FOR NON-ADHERENCE OF COUNTY LOBBYIST ORDINANCE**

CONTRACTOR and each COUNTY lobbyist or COUNTY lobbying firm as defined in Los Angeles County Code Section 2.160.010, retained by CONTRACTOR, shall fully comply with the COUNTY Lobbyist Ordinance, Los Angeles County Code Chapter 2.160. Failure on the part of CONTRACTOR or any COUNTY lobbyist or COUNTY lobbying firm retained by CONTRACTOR to fully comply with the COUNTY Lobbyist Ordinance shall constitute a material breach of this Agreement upon which COUNTY may, in its sole discretion, immediately terminate or suspend this Agreement.

#### **40.0 NOTICE OF DELAYS**

Except as otherwise provided herein, when either party to this Agreement has knowledge that any actual or potential situation is delaying or threatens to delay the timely performance of this Agreement, that party shall, within three (3) working days, give written notice thereof, including all relevant information with respect thereto, to the other party.

#### **41.0 USE OF RECYCLED-CONTENT PAPER**

Consistent with the Board of Supervisors' policy to reduce the amount of solid waste deposited at COUNTY landfills, the CONTRACTOR agrees to use recycled-content paper to the maximum extent possible on the project.

#### **42.0 PROPRIETARY RIGHTS**

42.1 Notwithstanding any other provision of this Agreement, COUNTY and CONTRACTOR agree that COUNTY shall have all ownership rights in software or modification thereof and associated documentation designed, developed or installed with Federal financial participation; additionally, the Federal Government shall have a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use for Federal Government purposes, such software, modifications and documentation. Notwithstanding any other provision of this Agreement, proprietary operating/vendor software packages (e.g., ADABAS or TOTAL) which are provided at established catalog or market prices and sold or leased to the general public shall not be subject to the ownership provisions of this Section. CONTRACTOR may retain possession of all working papers prepared by CONTRACTOR. During and subsequent to the term of this Agreement, COUNTY shall have the right to inspect any and all such working papers, make copies thereof, and use the working papers and the information contained therein.

42.2 Any materials, data and information not developed under this Agreement, which CONTRACTOR considers to be proprietary and confidential, shall be plainly and prominently marked by CONTRACTOR as "TRADE SECRET", "PROPRIETARY", or "CONFIDENTIAL".

42.3 COUNTY will use reasonable means to ensure that CONTRACTOR's proprietary and confidential materials, data and information are safeguarded and held in confidence. However, COUNTY will notify CONTRACTOR of any Public Records request for items described in Section 42.2. COUNTY agrees not to reproduce or distribute such materials, data and information to non-COUNTY entities without the prior written permission of CONTRACTOR.

- 42.4 Notwithstanding any other provision of this Agreement, COUNTY shall not be obligated in any way under Section 42.3 for:
- 42.4.1 Any material, data and information not plainly and prominently marked with restrictive legends as set forth in Section 42.2;
  - 42.4.2 Any materials, data and information covered under Section 42.1; and
  - 42.4.3 Any disclosure of any materials, data and information which COUNTY is required to make under the California Public Records Act or otherwise by law.
- 42.5 CONTRACTOR shall protect the security of and keep confidential all materials, data and information received or produced under this Agreement. Further, CONTRACTOR shall use whatever security measures are necessary to protect all such materials, data and information from loss or damage by any cause, including, but not limited to, fire and theft.
- 42.6 CONTRACTOR shall not disclose to any party any information identifying, characterizing or relating to any risk, threat, vulnerability, weakness or problem regarding data security in COUNTY's computer systems or to any safeguard, countermeasure, contingency plan, policy or procedure for data security contemplated or implemented by COUNTY, without COUNTY's prior written consent.
- 42.7 The provisions of Sections 42.4, 42.5, and 42.6 shall survive the expiration or termination of this Agreement.

### **43.0 FIXED ASSETS**

Title to all fixed assets purchased with COUNTY funds designated by the COUNTY for that purpose under this Agreement shall remain with COUNTY. A "Fixed Asset" is defined hereunder as any equipment costing Five Thousand Dollars (\$5,000.00) or more, with a useful life of more than one year. Such assets shall be maintained and repaired by CONTRACTOR during the term of this Agreement. CONTRACTOR shall provide an accounting of such assets at the termination or expiration of this Agreement and shall deliver same to COUNTY upon COUNTY's written request. CONTRACTOR shall have the option upon the expiration or termination of the Agreement to acquire such assets at a price to be mutually agreed upon by COUNTY and CONTRACTOR.

#### **44.0 CHILD ABUSE PREVENTION REPORTING**

- 44.1 CONTRACTOR agrees that the safety of the child will always be the first priority. To ensure the safety of children, CONTRACTOR will immediately notify COUNTY and the Child Abuse Hotline whenever CONTRACTOR reasonably suspects that a child has been a victim of abuse and/or is in danger of future abuse. The CONTRACTOR will remain with the child if imminent risk is present.
- 44.2 CONTRACTOR shall ensure that all known or suspected instances of child abuse are reported to a child protective agency as defined in Section 11164, et. Seq. of the Penal Code. This responsibility shall include:
  - 44.2.1 A requirement that all employees, consultants, or agents performing services under this Agreement who are required by Penal Code, Section 11166(a), to report child abuse, sign a statement that he or she knows of the reporting requirements and will comply with them.
  - 44.2.2 The establishment of procedures to ensure reporting even when employees, consultants or agents who are not required to report child abuse under California Penal Code Section 11166, gain knowledge of, or reasonably suspect that a child had been a victim of abuse or neglect.
  - 44.2.3 The assurance that all employees of CONTRACTOR and subcontractors understand that the safety of the child is always the first priority.

#### **45.0 COMMUNITY BUSINESS ENTERPRISES PROGRAM**

In accordance with COUNTY policy, CONTRACTOR has submitted a true and correct copy of the Certification Application which is attached as Exhibit E.

#### **46.0 AUTHORIZATION WARRANTY**

CONTRACTOR represents and warrants that the signatory to this Agreement is fully authorized to obligate CONTRACTOR hereunder and that all corporate acts necessary to the execution of this Agreement have been accomplished.

#### **47.0 DISPUTE RESOLUTION PROCEDURE**

- 47.1 CONTRACTOR and COUNTY agree to act promptly and diligently to mutually resolve any disputes which may arise with respect to this

Agreement. All such disputes shall be subject to the provisions of this Section 47.0.

- 47.2 CONTRACTOR and COUNTY agree that, the existence and details of a dispute notwithstanding, both parties shall continue without delay their performance hereunder, except for any performance which COUNTY determines should be delayed as a result of such dispute. COUNTY shall continue to pay sums not in dispute, during any such period of continued performance.
- 47.3 In the event of any dispute between the parties with respect to this Agreement, CONTRACTOR and COUNTY shall submit the matter to their respective Program Managers for the purpose of endeavoring to resolve such dispute.
- 47.4 In the event that the Program Managers are unable to resolve the dispute within a reasonable time not to exceed five (5) working days from the date of submission of the dispute to them, then the matter shall immediately be submitted to CONTRACTOR's Assistant to Executive Director and COUNTY's Regional Administrator for further consideration and discussion to attempt to resolve the dispute.
- 47.5 In the event that CONTRACTOR's Assistant to Executive Director and COUNTY's Regional Administrator are unable to resolve the dispute within a reasonable time not to exceed five (5) days from the date of submission of the dispute to them, then the matter shall immediately be submitted to CONTRACTOR's Executive Director and to the Director of DCFS for further consideration and discussion to attempt to resolve the dispute.
- 47.6 All disputes utilizing this dispute resolution procedure shall at each and every level of escalation be documented in writing by each party and shall state the specifics of each alleged dispute and all actions taken. The parties shall act in good faith to resolve all disputes. At all levels described in this Section 47.0, the efforts to resolve a dispute shall be undertaken by conference between the parties' respective representatives, either orally (by face-to-face meeting or by telephone), or in writing (by exchanging of correspondence).
- 47.7 Notwithstanding any other provision of this Agreement, COUNTY's right to terminate this Agreement pursuant to Section 23.0, Termination for Contractor's Default, Section 25.0, Termination for Convenience, or any other termination provision hereunder, and COUNTY's right to seek injunctive relief to enforce the provisions of Section 42.0, Proprietary Rights and Section 31.0, Confidentiality, shall not be subject to this Section 47.0, Dispute Resolution Procedure.

## **48.0 COMPLIANCE WITH JURY SERVICE PROGRAM**

This Agreement is subject to the provisions of the COUNTY's ordinance entitled Contractor Employee Jury Service ("Jury Service Program") as codified in Sections 2.203.010 through 2.203.090 of the Los Angeles County Code, a copy of which is attached hereto as Exhibit J and incorporated by reference into and made a part of this Agreement.

### **48.1 Written Employee Jury Service Policy**

48.1.1 Unless CONTRACTOR has demonstrated to the COUNTY's satisfaction either that CONTRACTOR is not a "Contractor" as defined under the Jury Service Program (Section 2.203.020 of the County Code) or that CONTRACTOR qualifies for an exception to the Jury Service Program (2.203.070 of the County Code), CONTRACTOR shall have and adhere to a written policy that provides that its Employees shall receive from the CONTRACTOR, on an annual basis, no less than five (5) days of regular pay for actual jury service. The policy may provide that Employees deposit any fees received for such jury service with the CONTRACTOR or that the CONTRACTOR deduct from the Employee's regular pay the fees received for jury service.

48.1.2 For purposes of this Section, "Contractor" means a person, partnership, corporation or other entity which has a contract with the COUNTY or a subcontract with a COUNTY contractor and has received or will receive an aggregate sum of \$50,000 or more in any 12-month period under one or more COUNTY contracts or subcontracts. "Employee" means any California resident who is a full time employee of CONTRACTOR. "Full time" means forty (40) hours or more worked per week, or a lesser number of hours if: 1) the lesser number is a recognized industry standard as determined by the COUNTY, or 2) CONTRACTOR has a long-standing practice that defines the lesser number of hours as full-time. Full-time employees providing short-term, temporary services of ninety (90) days or less within a 12-month period are not considered full-time for purposes of the Jury Service Program. If CONTRACTOR uses any subcontractor to perform services for the COUNTY under this Agreement, the subcontractor shall also be subject to the provisions of this Section 48.0. The provisions of this Section 48.0 shall be inserted into any such subcontract agreement and a copy of the Jury Service Program shall be attached to the agreement.

- 48.1.3 If CONTRACTOR is not required to comply with the Jury Service Program when the Agreement commences, CONTRACTOR shall have a continuing obligation to review the applicability of its “exception status” from the Jury Service Program, and CONTRACTOR shall immediately notify COUNTY if CONTRACTOR at any time either comes within the Jury Service Program’s definition of “Contractor” or if CONTRACTOR no longer qualifies for an exception to the Program. In either event, CONTRACTOR shall immediately implement a written policy consistent with the Jury Service Program. The COUNTY may also require, at any time during the term of this Agreement and at its sole discretion, that CONTRACTOR demonstrate to the COUNTY’s satisfaction that CONTRACTOR either continues to remain outside of the Jury Service Program’s definition of “Contractor” and/or that CONTRACTOR continues to qualify for an exception to the Program.
- 48.1.4 CONTRACTOR’s violation of this Section 48.0 of this Agreement may constitute a material breach of this Agreement. In the event of such material breach, COUNTY may, in its sole discretion, terminate the Agreement and/or bar CONTRACTOR from the award of future COUNTY contracts for a period of time consistent with the seriousness of the breach.

#### **49.0 MANDATORY REQUIREMENT TO REGISTER ON COUNTY’S WEBVEN**

CONTRACTOR represents and warrants that it has registered in the COUNTY’s WebVen. Prior to a contract award, all potential contractors must register in the COUNTY’s WebVen. The WebVen contains the vendor’s business profile and identifies the goods/services the business provides. Registration can be accomplished online via the Internet by accessing the COUNTY’s home page at [http://lacounty.info/doing\\_business/main\\_db.htm](http://lacounty.info/doing_business/main_db.htm).

#### **50.0 NOTICE TO EMPLOYEES REGARDING THE SAFELY SURRENDERED BABY LAW**

The CONTRACTOR shall notify and provide to its employees, and shall require each subcontractor to notify and provide to its employees, a fact sheet regarding the Safely Surrendered Baby Law, its implementation in Los Angeles County, and where and how to safely surrender a baby. The fact sheet is set forth in Exhibit K (Safely Surrendered Baby Law) of this Agreement and is also available on the Internet at [www.babysafela.org](http://www.babysafela.org) for printing purposes.

**51.0 CONTRACTOR’S ACKNOWLEDGMENT OF COUNTY’S COMMITMENT TO THE SAFELY SURRENDERED BABY LAW**

The CONTRACTOR acknowledges that the COUNTY places a high priority on the implementation of the Safely Surrendered Baby Law. The CONTRACTOR understands that it is the County’s policy to encourage all COUNTY Contractors to voluntarily post the COUNTY’s “Safely Surrendered Baby Law” poster in a prominent position at the CONTRACTOR’s place of business. The CONTRACTOR will also encourage its Subcontractors, if any, to post this poster in a prominent position in the Subcontractor’s place of business. The County’s Department of Children and Family Services will supply the Contractor with the poster to be used.

**52.0 INTERPRETATION OF CONTRACT**

52.1 Validity

53.1.1 The invalidity, unenforceability, or illegality of any provision of this Agreement shall not render the other provisions thereof invalid, unenforceable, or illegal.

52.2 Governing Laws, Jurisdiction and Venue

52.2.1 This Agreement shall be construed in accordance with and governed by the laws of the State of California. CONTRACTOR agrees and consents to the exclusive jurisdiction of the courts of the State of California for all purposes regarding this Agreement and further agrees and consents that venue of any action brought hereunder shall be exclusively in the County of Los Angeles, California.

52.3 Captions and Section Headings

52.3.1 Each paragraph and certain subparagraphs of this Agreement have been supplied with captions which serve only as guides to the contents. The captions do not control the meaning of any paragraph or subparagraph or in any way determine this Agreement's interpretation or meaning.

52.4 Waiver

52.4.1 Any waiver by COUNTY of any breach of any one or more of the covenants, conditions, terms and agreements herein contained shall be in writing and shall not be construed to be a waiver of any subsequent or other breach of the same or of any other covenant,

condition, term or agreement herein contained, nor shall failure on the part of COUNTY to require exact, full and complete compliance with any of the covenants, conditions, terms or agreements herein contained be construed as in any manner changing the terms of this Agreement or stopping COUNTY from enforcing the full provisions thereof.

**COUNTY OF LOS ANGELES  
DEPARTMENT OF CHILDREN AND FAMILY SERVICES  
KINSHIP EDUCATION, PREPARATION AND SUPPORT  
TRAINING PROGRAM**

IN WITNESS WHEREOF, the Board of Supervisors of the COUNTY of Los Angeles has caused this Agreement to be subscribed by its Chair and the seal of such Board to be hereto affixed and attested by the Executive Office thereof, and CONTRACTOR has caused this Agreement to be subscribed in its behalf by its duly authorized officer as of the day, month and year first above written. The persons signing on behalf of the CONTRACTOR warrant under penalty of perjury that he or she is authorized to bind the CONTRACTOR.

COUNTY OF LOS ANGELES

By \_\_\_\_\_  
Chair, Board of Supervisors

ATTEST:

VIOLET VARONA-LUKENS  
Executive Officer-Clerk of the  
Los Angeles County  
Board of Supervisors

By \_\_\_\_\_

\_\_\_\_\_  
CONTRACTOR

By \_\_\_\_\_

Name \_\_\_\_\_

Title \_\_\_\_\_

By \_\_\_\_\_

Name \_\_\_\_\_

Title \_\_\_\_\_

\_\_\_\_\_  
Tax Identification Number

APPROVED AS TO FORM:

BY THE OFFICE OF COUNTY COUNSEL  
LLOYD W. PELLMAN, County Counsel

BY \_\_\_\_\_  
Senior Deputy County Counsel

**STATEMENT OF WORK (SOW)  
FOR  
KINSHIP EDUCATION, PREPARATION AND SUPPORT (KEPS)  
TRAINING PROGRAM**

## PREAMBLE

For nearly a decade, the County has collaborated with its community partners to enhance the capacity of the health and human services system to improve the lives of children and families. These efforts require, as a fundamental expectation, that the County's contracting partners share the County and community's commitment to provide health and human services that support achievement of the County's vision, goals, values, and adopted outcomes. Key to these efforts is the integration of service delivery systems and the adoption of the Customer Service and Satisfaction Standards.

The County of Los Angeles' Vision is to improve the quality of life in the County by providing responsive, efficient, and high quality public services that promote the self-sufficiency, well-being and prosperity of individuals, families, business and communities. This philosophy of teamwork and collaboration is anchored in the shared values of:

- Responsiveness
- Professionalism
- Accountability
- Compassion
- Integrity
- Commitment
- A Can-Do Attitude
- Respect for Diversity

These shared values are encompassed in the County Strategic Plan's eight goals: 1) Service Excellence; 2) Workforce Excellence; 3) Organizational Effectiveness; 4) Fiscal Responsibility; 5) Children and Families' Well-Being; 6) Community Services; 7) Health and Mental Health; and 8) Public Safety. Improving the well-being of children and families requires coordination, collaboration, and integration of services across functional and jurisdictional boundaries, by and between County departments/agencies, and community and contracting partners.

The basic conditions that represent the well-being we seek for all children and families in Los Angeles County are delineated in the following five outcomes, adopted by the Board of Supervisors in January 1993.

- Good Health;
- Economic Well-Being;
- Safety and Survival;
- Emotional and Social Well-Being; and
- Education and Workforce Readiness.

Recognizing no single strategy - in isolation - can achieve the County's outcomes of well-being for children and families, consensus has emerged among County and community leaders that making substantial improvements in integrating the County's health and human services system is necessary to significantly move toward achieving these outcomes. The County has also established the values and goals for guiding this effort to integrate the health and human services delivery system:

- ✓ Families are treated with respect in every encounter they have with the health, educational, and social services systems.
- ✓ Families can easily access a broad range of services to address their needs, build on their strengths, and achieve their goals.
- ✓ There is no “wrong door”: wherever a family enters the system is the right place.
- ✓ Families receive services tailored to their unique situations and needs.
- ✓ Service providers and advocates involve families in the process of determining service plans, and proactively provide families with coordinated and comprehensive information, services, and resources.
- ✓ The County service system is flexible, able to respond to service demands for both the Countywide population and specific population groups.
- ✓ The County service system acts to strengthen communities, recognizing that just as individuals live in families, families live in communities.
- ✓ In supporting families and communities, County agencies work seamlessly with public and private service providers, community-based organizations, and other community partners.
- ✓ County agencies and their partners work together seamlessly to demonstrate substantial progress towards making the system more strength-based, family-focused, culturally-competent, accessible, user-friendly, responsive, cohesive, efficient, professional, and accountable.
- ✓ County agencies and their partners focus on administrative and operational enhancements to optimize the sharing of information, resources, and best practices while also protecting the privacy rights of families.
- ✓ County agencies and their partners pursue multi-disciplinary service delivery, a single service plan, staff development opportunities, infrastructure enhancements, customer service and satisfaction evaluation, and revenue maximization.
- ✓ County agencies and their partner create incentives to reinforce the direction toward service integration and a seamless service delivery system.
- ✓ The County human service system embraces a commitment to the disciplined pursuit of results accountability across systems. Specifically, any strategy designed to improve the County human services system for children and families should ultimately be judged by whether it helps achieve the County’s five

outcomes for children and families: good health, safety and survival, economic well being, social and emotional well-being, and education and workforce readiness.

The County, its clients, contracting partners, and the community are working together to develop practical ways to make County services more accessible, customer friendly, better integrated, and outcome-focused. Several departments have identified shared themes in their strategic plans for achieving these goals including: making an effort to become more consumer/client-focused; valuing community partnerships and collaborations; emphasizing values and integrity; and using a strengths-based and multi-disciplinary team approach. County departments are also working to provide the Board of Supervisors and the community with a better understanding of how resources are being utilized, how well services are being provided, and what are the results of the services: is anyone better off?

The County of Los Angeles health and human service departments and their partners are working together to achieve the following ***Customer Service And Satisfaction Standards*** in support of improving outcomes for children and families.

#### Personal Service Delivery

The service delivery team – staff and volunteers – will treat customers and each other with courtesy, dignity, and respect.

- Introduce themselves by name
- Listen carefully and patiently to customers
- Be responsive to cultural and linguistic needs
- Explain procedures clearly
- Build on the strengths of families and communities

#### Service Access

Service providers will work proactively to facilitate customer access to services.

- Provide services as promptly as possible
- Provide clear directions and service information
- Outreach to the community and promote available services
- Involve families in service plan development
- Follow-up to ensure appropriate delivery of services

#### Service Environment

Service providers will deliver services in a clean, safe, and welcoming environment, which supports the effective delivery of services.

- Ensure a safe environment
- Ensure a professional atmosphere
- Display vision, mission, and values statements

- Provide a clean and comfortable waiting area
- Ensure privacy
- Post complaint and appeals procedures

The basis for all County health and human services contracts is the provision of the highest level of quality services that support improved outcomes for children and families. The County and its contracting partners must work together and share a commitment to achieve a common vision, goals, outcomes, and standards for providing services.

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## KINSHIP EDUCATION, PREPARATION AND SUPPORT (KEPS) TRAINING PROGRAM

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### **ATTACHMENTS**

- Attachment A-1 – Service Delivery Sites
- Attachment A-2 – Service Planning Areas (SPAs)
- Attachment A-3 – KEPS Training Curriculum
- Attachment A-4 – Monthly Report Form

**EXHIBIT A**  
**STATEMENT OF WORK (SOW)**  
**KINSHIP EDUCATION, PREPARATION AND SUPPORT (KEPS)**  
**TRAINING PROGRAM**

**1.0 PURPOSE:**

- 1.1 The Department of Children and Family Services (DCFS) has identified the lack of required Kinship Orientation, and Kinship Education, Preparation, and Support (KEPS) training, as particularly identified in the KEPS training curriculum (Attachment A-3), as a major causative factor for the development of care provider problems, deficiencies, and stress; and as a result, has determined that all relative care providers will be required to complete Kinship Orientation, and KEPS training.
- 1.2 The KEPS training program is specifically designed for Relative and Non-Relative Extended Family Member care providers (Kinship Care Providers) to enhance their ability to provide ongoing care for children placed in their home. The KEPS training program consists of 12, three-hour training modules. The KEPS training program is designed for Kinship Care Providers who have completed a Kinship Orientation class, offered through participating community colleges. The KEPS program trains, prepares, and offers support to participants in their role as Kinship Care Providers and provides education concerning available resources and services to address the needs of children under the care and supervision of the Department of Children and Family Services (DCFS).

## **2.0 DEFINITIONS:**

Throughout this SOW, references are made to certain persons, groups, or departments/agencies. For convenience, a description of specific definitions can be found in PART G, ATTACHMENTS, Attachment A.

## **3.0 PROGRAM MANAGEMENT:**

3.1 County has designated a County Program Manager responsible for daily management of contract operation and overseeing monitoring activities.

The Program Manager is identified as:

Madeline Jackson, Interim Manager  
Kinship Care Services  
Department of Children and Family Services  
5100 Goldleaf Circle #220  
Los Angeles, CA 90056

3.2 Contractor shall designate a Project Manager responsible for daily management of contract operation and overseeing the work to be performed by Contractor as defined in this Exhibit A, Statement of Work.

The Project Manager is identified as:

The Community College Foundation  
Attention: Lissa Martinez  
3530 Wilshire Boulevard  
Los Angeles, CA 90010

3.3 Contractor shall maintain regular contact, no less than once a month, with the County Program Manager or designee to discuss and resolve issues, if any, pertaining to the program.

3.4 Contractor shall not schedule or conduct any meetings or negotiations under any Agreement on behalf of the County or DCFS.

3.5 Overall program coordination between County and Contractor shall be through the Program Manager or designee and the Project Manager, authorized representative(s) or their designated alternates.

**4.0 PERSONS TO BE SERVED:**

The target population consists of:

- 4.1 Kinship Care Providers caring for a child or children under the care and supervision of DCFS and who have completed a Kinship Orientation class.

**5.0 SERVICE DELIVERY SITE(S):**

- 5.1 Contractor's services described hereunder shall be provided at a minimum of 16 training facilities listed in Attachment A-1 to this SOW, with a minimum of two (2) training facilities located within each of the County's eight (8) Service Planning Areas (SPAs) as detailed in Attachment A-2 to this SOW.
- 5.2 Additional training facilities may be added contingent upon the needs of DCFS, as determined by the County Program Manager.
- 5.3 Contractor shall have the flexibility to schedule and conduct KEPS trainings at off-site facilities at the request of or with the knowledge and approval of County Program Manager.

**6.0 SERVICES TO BE PROVIDED:**

During the term of this Agreement, Contractor shall provide KEPS training to a minimum of 960 Kinship Care Providers each year throughout the term of the Agreement. Services shall be provided in accordance with procedures formulated and adopted by Contractor's staff, and that are consistent with laws, regulations, this Statement of Work, and the terms of this Agreement. Services are to be provided in the following five basic areas: 1) collaboration with DCFS and participating community colleges, 2) Kinship Orientation recruitment and referral, 3) KEPS training recruitment and enrollment, 4) KEPS training, and 5) training and certifying staff assigned to the KEPS program. Specifically, the services to be provided shall include, but are not limited to:

**6.1 Collaboration with DCFS and Participating Community Colleges Throughout the County of Los Angeles**

6.1.1 Contractor shall collaborate with DCFS and Participating Community Colleges to ensure the use of a standardized Kinship Orientation curriculum.

6.1.2 Contractor shall collaborate with DCFS and participating community colleges on the coordination of referrals, enrollment, and completion of Kinship Orientation classes.

6.1.3 Contractor shall collaborate with DCFS and participating community colleges on the coordination of referrals, enrollment, and completion of KEPS training participants.

**6.2 Kinship Orientation Recruitment and Referral**

6.2.1 Contractor shall recruit and refer Kinship Care Providers identified by DCFS to a Participating Community College for enrollment into a Kinship Orientation class.

6.2.2 Recruitment shall include, but is not limited to regular mailings of promotional material and telephone contacts with Kinship Care Providers identified by DCFS.

6.2.3 Promotional material shall be developed by Contractor and approved by Program Manager prior to use.

6.2.4 To the extent possible, referrals shall be made to a participating community college located within the community of the Kinship Care Provider's place of residence.

**6.3 KEPS Training Recruitment and Enrollment**

6.3.1 Contractor shall recruit and enroll Kinship Care Providers who have completed an approved Kinship Orientation into the KEPS training program.

6.3.2 Recruitment shall include, but is not limited to regular mailings of promotional material and telephone contacts with Kinship Care

Providers identified by DCFS, as well as Kinship Care Providers that have completed the Kinship Orientation class.

- 6.3.3 Promotional material shall be developed by Contractor and approved by Program Manager prior to use.
- 6.3.4 Contractor must request and maintain a copy of the completion certificate/verification of completion for the Kinship Orientation class from each Kinship Care Provider prior to their enrollment in KEPS training.

#### **6.4 KEPS Training**

- 6.4.1 Contractor shall utilize the KEPS training curriculum detailed in Attachment A-3 to this SOW. The KEPS training curriculum consists of 36 hours of KEPS training, which includes six hours of Family-to-Family training. Each Kinship Care Provider is required to complete 12, three-hour training modules for a total of 36 hours of KEPS training.
- 6.4.2 Contractor shall provide all 12 KEPS training modules to each kinship care provider within a four-month period beginning at the start date of the first training module of each KEPS training.
- 6.4.3 Each KEPS training module shall be conducted by a Team of KEPS Trainers as described in Section 8.0, STAFFING REQUIREMENTS, of this SOW.
- 6.4.4 Contractor will initiate and coordinate preparation meetings for KEPS trainers prior to the first training module of each KEPS training to discuss the curriculum and their respective roles throughout the training.
- 6.4.5 Each KEPS training module shall have a minimum of 15 to a maximum of 25 Kinship Care Providers in attendance. Contractor must have Program Manager approval for exceptions to the minimum and maximum number of participants.

- 6.4.6 Contractor shall provide all training materials, manuals and necessary supplies to KEPS training participants.
- 6.4.7 Contractor shall administer pre and post questionnaires and a post training evaluation to training participants of selected modules to measure KEPS training effectiveness. Contractor agrees to work in collaboration with DCFS to select appropriate modules for evaluation.
- 6.4.7.1 Pre and post questionnaires and post training evaluation forms will be provided by DCFS. Contractor shall forward the completed questionnaires and evaluations to County's Program Manager as outlined in subsection 7.1.1, below.
- 6.4.8 Contractor shall provide a minimum of two KEPS trainings in Spanish. County may require Contractor to provide KEPS training for other language populations including, but not limited to: Cambodian, Chinese, Korean, Tagalog, Vietnamese, and the hearing impaired. In the event County requires Contractor to provide KEPS training in another language, County shall provide Contractor with two weeks advance notice whenever possible.
- 6.4.9 If deemed necessary by DCFS, revisions to the KEPS curriculum will be submitted to the Project Manager. In the event a revision is necessary, Contractor agrees to work in collaboration with DCFS to implement mutually agreed upon revisions, which will not materially change the scope of work.
- 6.4.10 Contractor shall develop and implement a policy for missed and make-up KEPS training modules. Participants who missed a KEPS training module(s) must attend the make-up module(s) within 10 months of their original start date. Such policy shall also include, but is not limited to, documentation procedures for missed and make-up KEPS training modules, dates, and participants attendance.

## **7.0 REPORTING REQUIREMENTS:**

7.1 **Monthly Reports:** Contractor shall comply with County's reporting requirements for written monthly reports. Contractor's Project Manager satisfies these reporting requirements through the preparation of complete written monthly reports that are delivered to County's Program Manager every month throughout the term of this Agreement and no later than 15 calendar days after the end of each month. These reports shall reflect services for the reporting month and contain the following information as specified on the monthly report form (Attachment A-4); 1) names and locations of the facilities responsible for providing training, 2) names and dates of kinship care providers who enrolled in module one of KEPS training, 3) the number of kinship care providers who attended subsequent modules of KEPS training, 4) the number of kinship care providers who dropped out of KEPS training, and 5) the names and dates of kinship care providers who completed KEPS training.

7.1.1 Contractor shall attach to this monthly report, copies of all pre and post questionnaires and post training evaluations completed by the participants in the reporting month.

7.2 **Mid Year Reports:** Contractor's Project Manager shall submit to County's Program Manager a mid year report every six months throughout the term of this Agreement and no later than 15 calendar days after each six month period. The mid year reports shall include, but are not limited to the following; 1) the monthly report and attachment(s) for the reporting month as outlined in section 7.1 above, 2) a narrative of the following information for the preceding six month period; a) summary of all services provided, b) the number of kinship care providers who enrolled in KEPS training, c) the number of kinship care providers who dropped out of KEPS training, d) the number kinship care providers who completed KEPS training, e) the amount of services invoiced, f) remaining balance of the Contract

amount, g) any programmatic and/or contractual compliance difficulties encountered that could jeopardize the completion of the project.

7.3 **Contractor's Annual Evaluation Report:** Contractor shall provide an annual evaluation report with evaluation tools (developed by the Contractor and approved by the County's Program Manager) to assess the outcomes and success of the program within 30 calendar days after each contract year. The evaluation tools shall address the following; 1) clients' satisfaction with KEPS training, 2) the program's effect on improving and/or enhancing kinship care provider's abilities to provide ongoing care for children placed in their home, and 3) the program's effect on improving and/or enhancing kinship care provider's knowledge of available resources and services to address the needs of children placed in their home.

7.4 Contractor shall submit these report(s) to:

Madeline Jackson, Interim Manager  
Kinship Care Services  
Department of Children and Family Services  
5100 Goldleaf Circle #220  
Los Angeles, CA 90056

## **8.0 STAFFING REQUIREMENTS:**

8.1 Contractor personnel shall be qualified professional staff with background, experience and expertise, as explained below, to provide the services required in this SOW.

8.2 The Contractor shall have a Project Manager that oversees all aspects of the program including recruiting, hiring, and supervision of staff; and coordinating, executing, and implementing all aspects of the contract. The Project Manager will be responsible for insuring that all proposed work is completed using a best practice standard.

8.3 Contractor shall have at a minimum, eight (8) Teams of KEPS Trainers. Each Team of KEPS Trainers will consist of no less than three staff, which

includes a Social Worker, an instructor, and a Relative Kinship Care Provider.

- 8.4 A Team of KEPS Trainers shall be assigned to no more than two training facilities.
- 8.5 The Social Worker identified in section 8.3 above may be assigned to more than one team and may be assigned to more than two training facilities.
- 8.6 All KEPS trainers will have completed KEPS training and be certified as a KEPS trainer.
- 8.7 Contractor shall be responsible for the training and certifying of KEPS trainers in accordance with the KEPS curriculum. This shall include, but not be limited to arranging and funding KEPS Certified Trainers to train Social Workers, Instructors, Relative Kinship Care Providers, and DCFS social workers assigned to the KEPS program.
- 8.8 Contractor must have sufficient support staff to handle administrative matters related to the program.
- 8.9 County reserves the right to request termination of a KEPS trainer(s) if the County determines the performance of such KEPS trainer(s) to be unacceptable.

#### **9.0 PROGRAM AND CLIENT RECORDS:**

Contractor shall maintain and make available within fifteen (15) calendar days upon request by County, program and client records as follows:

- 9.1 Documentation of the date, time, and location of each preparation meeting for KEPS trainers. Documentation shall also include the names and signatures of the trainers in attendance.
- 9.2 Attendance records from each KEPS training module. Attendance records shall also indicate the date, time, and location of the training, as well as the names and signatures of the KEPS trainers.
- 9.3 Pre and post questionnaires and post training evaluations completed by the participants in KEPS training.

- 9.4 Client records documenting the date, time, location, and module number for each module attended by the client.

**10.0 QUALITY ASSURANCE (QA) PLAN:**

Contractor shall utilize the written QA plan which has been approved by the Program Manager prior to the execution of this Agreement. The QA plan shall describe the process by which Contractor will continually assess program effectiveness. The plan shall describe the process for QA Written Policies & Procedures, Client Feedback, Program Staff Development, Development and Assessment of Measurable Program/Service Quality Indicators, QA Plan Implementation, and Quality Assessment & Assurance Reports.

10.1 Quality Assurance Committee: The QA Committee (established by Contractor) shall develop, review, and revise the Contractor's QA plan on an annual basis. In addition, the QA Committee shall meet quarterly to assess and make recommendations for the improvement of program services. It shall be responsible for developing plans of corrective action for identified program deficiencies. The QA Committee shall consist of persons representative of the program and agency such as clients, volunteers, program staff, management, consultants and others (e.g., staff from other community-based organizations). The Contractor's Project Manager and a Kinship Care Provider who completed KEPS training must be included as Committee members. Committee membership shall be described by name, title or role, and the constituency represented (i.e., staff, management, client). The Contractor shall review the Committee recommendations and ensure recommendations are appropriately implemented.

10.2 The QA Committee need not be created if the contracted program has established an advisory committee or similar entity, so long as its composition and activities include the requirements set forth in this Section 10.1, QUALITY ASSURANCE PLAN.

- 10.3 The activities of the QA Committee shall be documented. Required documentation shall include, but not be limited to, agendas, sign-in sheets, QA Committee meeting minutes (including date, time, topics discussed, recommendations, and corrective actions).
- 10.4 Written Policies and Procedures: Policies and procedures shall be based on essential program activities and community and professional standards of care specific to this contract. The QA plan shall describe the process for reviewing and modifying written policies and procedures. In addition, the plan shall specify that policies be reviewed at a minimum of once a year, approved and signed by the Contractor's Executive Director or designee.
- 10.5 Client Feedback: The QA plan shall include a mechanism for obtaining ongoing feedback from program participants regarding program effectiveness, accessibility, and client satisfaction. The plan shall describe the method(s) to be used for client feedback (e.g., satisfaction surveys, focus groups, interviews, etc.). Client feedback shall be collected by Contractor on an ongoing basis or at a minimum quarterly. The plan shall describe how client feedback data will be managed by the QA Committee and used to make improvements to the program.
- 10.6 Program Staff Development: The QA plan shall describe the process for developing, training and monitoring staff. This description shall include minimum qualifications for each program staff position and a description of the methods and instruments to be used to monitor staff performance. The QA plan shall specify that staff is evaluated annually.
- 10.7 Development and Assessment of Measurable Program/Service Quality Indicators: Measurable quality indicators are intended to address the question of how well services are being provided. By developing a set of indicators specific to each program, establishing a measurable minimum standard for each indicator, and conducting an assessment on the extent to which the indicator is met, the Contractor shall assess the quality of service delivery on an ongoing basis. The QA Committee is responsible

for developing a plan of corrective action to address any program quality deficiency or to improve on the established effectiveness demonstrated by each indicator. Quality indicators shall be developed based on key activities described in the "SERVICES TO BE PROVIDED" section of this SOW. The QA plan shall require measurement of and include at a minimum the following measurable program and/or services indicators:

10.7.1.1 The number of hours Contractor collaborated with DCFS and Participating Community Colleges; The number of kinship care providers referred to Kinship Orientation; The number of kinship care providers who completed Kinship Orientation; The number of kinship care providers referred to KEPS training; The number of kinship care providers who completed KEPS training; The number of staff Contractor has trained and certified as KEPS trainers.

10.7.1.2 Percentage of Kinship Care Providers reporting satisfaction with the training that they received; Percentage of Kinship Care Providers reporting an increase in knowledge and understanding of available resources and services to address the needs of children placed in their home; Percentage of Kinship Care Providers reporting a reduction in problems, deficiencies, and stress.

10.8 QA Plan Implementation: Contractor shall implement its QA plan to ensure the quality of the services provided are assessed and improved on a continuous basis.

10.8.1.1 Quality Assessment and Assurance Reports: The QA plan shall include the requirement for one Quality Assessment and Assurance Report annually for the term of the Agreement. These reports shall be developed by the QA Committee and signed by Contractor's Executive Director. The following report shall be made available to the County Program Manager at the time of monitoring review or upon request by County:

10.8.1.2 Year-end Report shall document actions addressing the findings of the prior year's year-end report and the overall program performance from the beginning of the prior year to the year-end.

KEPS Training Program  
Training Facilities - Service Delivery Sites

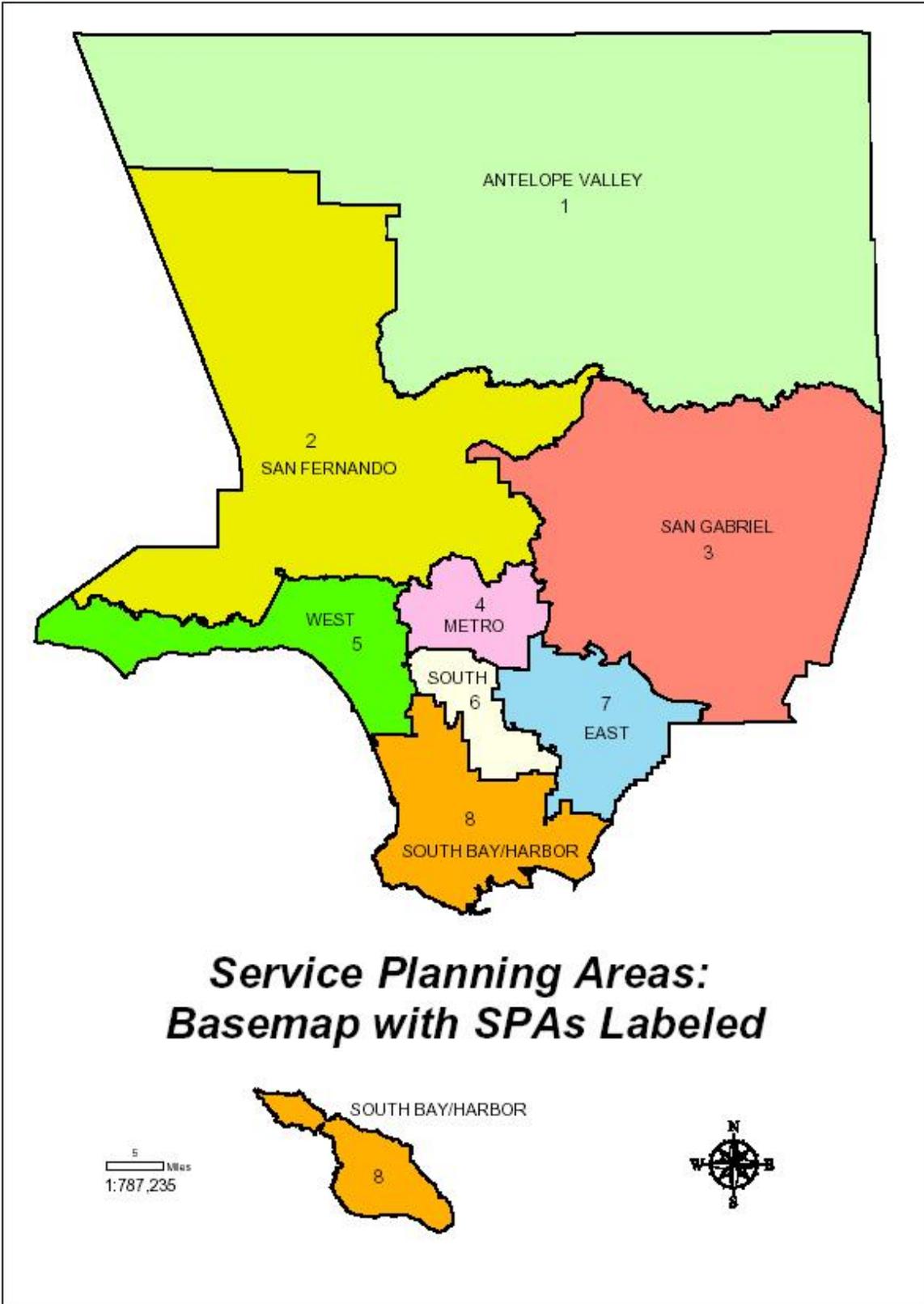
| SPA      | Facility Name               | Facility Address                                     | Facility Contact Person | Phone (P):              |
|----------|-----------------------------|------------------------------------------------------|-------------------------|-------------------------|
|          |                             |                                                      |                         | Fax (F):                |
| <b>1</b> | Antelope Valley College     | 3041 West Avenue K<br>Lancaster, CA 93536            | Ande Sanders            | P: (661)722-6300E 6251  |
|          |                             |                                                      |                         | F: (661)722-6503        |
| <b>2</b> | College of the Canyons      | 26455 Rockwell Canyon Rd<br>Valencia, CA 91355       | Diane Stewart           | P: ( 661)259-7800E 3503 |
|          |                             |                                                      |                         | F: (661)255-3048        |
| <b>2</b> | Los Angeles Mission College | 13356 Eldridge Avenue<br>Sylmar, CA 91342            | Rosalie Hilger          | P: (818)364-7736        |
|          |                             |                                                      |                         | F: (818)364-7807        |
| <b>2</b> | Los Angeles Pierce College  | 60201 Winnetka Avenue<br>Woodland Hills, CA 91371    | Carol Bohn              | P: (818)710-2937        |
|          |                             |                                                      |                         | F: (818)710-4299        |
| <b>3</b> | Citrus College              | 1000 West Foothill Blvd<br>Glendora, CA 91740        | Karen Nutt              | P: (626)914-8501        |
|          |                             |                                                      |                         | F: (626)914-8507        |
| <b>3</b> | Pasadena City College       | 3035 East Foothill Blvd<br>Pasadena, CA 91106        | Marsha Oliver           | P: (626)585-3037        |
|          |                             |                                                      |                         | F: (626)585-3101        |
| <b>4</b> | Los Angeles City College    | 855 North Vermont Avenue<br>Los Angeles, CA 90029    | Essie McSwine           | P: (323)953-4000        |
|          |                             |                                                      |                         | F: (323)953-4013        |
| <b>4</b> | Los Angeles Trade Tech      | 400 West Washington Blvd<br>Los Angeles, CA 90015    | Dione Washington        | P: (213)763-3667        |
|          |                             |                                                      |                         | F: (213)763-5393        |
| <b>5</b> | West Los Angeles College    | Rogers Park & Recreation<br>West Beach, Inglewood CA | Tami Colbert            | P: (310)635-6353        |
|          |                             |                                                      |                         | F: (310)438-0471        |

KEPS Training Program  
Training Facilities - Service Delivery Sites

| SPA      | Facility Name                 | Facility Address                                              | Facility Contact Person | Phone (P):             |
|----------|-------------------------------|---------------------------------------------------------------|-------------------------|------------------------|
|          |                               |                                                               |                         | Fax (F):               |
| <b>6</b> | Compton Community College     | 1111 East Artesia Blvd<br>Compton, CA 90221                   | Maxie Mobley            | P: (310)537-3808       |
|          |                               |                                                               |                         | F: (310)900-1682       |
| <b>6</b> | Los Angeles Southwest College | Mt. Tabor Baptist Church<br>Western Avenue<br>Los Angeles, CA | Joni Collins            | P: (323)241-5288       |
|          |                               |                                                               |                         | F: (323)241-5305       |
| <b>7</b> | Cerritos College              | 11110 East Alondra Blvd<br>Norwalk, CA 90650                  | Patricia Robbins        | P: (562)860-2451E 2578 |
|          |                               |                                                               |                         | F: (562)467-5077       |
| <b>7</b> | East Los Angeles College      | 1301 Avenida Casar Chavez<br>Monterey Park, CA 91754          | Margaret Ozuna          | P: (323)265-8963       |
|          |                               |                                                               |                         | F: (323)415-5318       |
| <b>7</b> | Rio Hondo College             | 3600 Workman Mill Road<br>Whittier, CA 90608                  | Susan George            | P: (562)908-3435E 3827 |
|          |                               |                                                               |                         | F: (562)-699-7386      |
| <b>8</b> | Los Angeles Harbor College    | 1111 Figeroa Place<br>Wilmington , CA 90744                   | Juanita Naranjo         | P: (310) 233-4446      |
|          |                               |                                                               |                         | F: (310) 233-4215      |
| <b>8</b> | Long Beach City College       | 4901 East Carson Street<br>Long Beach, CA 90808               | Fran Ragland            | P: (562) 938-3114      |
|          |                               |                                                               |                         | F: (562) 938-4189      |
| <b>8</b> | El Camino College             | 16007 Crenshaw Blvd<br>Torrance, CA 90506                     | Branda White            | P: (310) 660-3585      |
|          |                               |                                                               |                         | F: (314) 769-4604      |



Los Angeles County  
Department of Children and Family Services



**Los Angeles County , Zip Codes boundaries**  
**SERVICE PLANNING AREAS (SPAs)**  
**Correspondence Table**  
**Sorted by Zip Code**

|   | <b>ZIP CODE</b> | <b>ZIP SPA</b> | <b>ZIP CITY/AREA</b> |    | <b>ZIP CODE</b> | <b>ZIP SPA</b> | <b>ZIP CITY/AREA</b> |
|---|-----------------|----------------|----------------------|----|-----------------|----------------|----------------------|
| 1 | 90001           | 6              | LOS ANGELES          | 41 | 90042           | 4              | LOS ANGELES          |
| 2 | 90002           | 6              | LOS ANGELES          | 42 | 90043           | 6              | LOS ANGELES          |
| 3 | 90003           | 6              | LOS ANGELES          | 43 | 90044           | 6              | LOS ANGELES          |
| 4 | 90004           | 4              | LOS ANGELES          | 44 | 90045           | 5              | LOS ANGELES          |
| 5 | 90005           | 4              | LOS ANGELES          | 45 | 90046           | 4              | WEST HOLLYWOOD       |
| 6 | 90006           | 4              | LOS ANGELES          | 46 | 90047           | 6              | LOS ANGELES          |
| 7 | 90007           | 6              | LOS ANGELES          | 47 | 90048           | 4              | WEST HOLLYWOOD       |
| 8 | 90008           | 6              | LOS ANGELES          | 48 | 90049           | 5              | LOS ANGELES          |
| 9 | 90010           | 4              | LOS ANGELES          | 49 | 90056           | 5              | LOS ANGELES          |
| # | 90011           | 6              | LOS ANGELES          | 50 | 90057           | 4              | LOS ANGELES          |
| # | 90012           | 4              | LOS ANGELES          | 51 | 90058           | 7              | LOS ANGELES          |
| # | 90013           | 4              | LOS ANGELES          | 52 | 90059           | 6              | LOS ANGELES          |
| # | 90014           | 4              | LOS ANGELES          | 53 | 90060           | 6              | LOS ANGELES          |
| # | 90015           | 4              | LOS ANGELES          | 54 | 90061           | 6              | LOS ANGELES          |
| # | 90016           | 6              | LOS ANGELES          | 55 | 90062           | 6              | LOS ANGELES          |
| # | 90017           | 4              | LOS ANGELES          | 56 | 90063           | 7              | LOS ANGELES          |
| # | 90018           | 6              | LOS ANGELES          | 57 | 90064           | 5              | LOS ANGELES          |
| # | 90019           | 4              | LOS ANGELES          | 58 | 90065           | 4              | LOS ANGELES          |
| # | 90020           | 4              | LOS ANGELES          | 59 | 90066           | 5              | LOS ANGELES          |
| # | 90021           | 4              | LOS ANGELES          | 60 | 90067           | 5              | LOS ANGELES          |
| # | 90022           | 7              | COMMERCE             | 61 | 90068           | 4              | LOS ANGELES          |
| # | 90023           | 4              | COMMERCE             | 62 | 90069           | 4              | WEST HOLLYWOOD       |
| # | 90024           | 5              | LOS ANGELES          | 63 | 90071           | 4              | LOS ANGELES          |
| # | 90025           | 5              | LOS ANGELES          | 64 | 90073           | 5              | LOS ANGELES          |
| # | 90026           | 4              | LOS ANGELES          | 65 | 90077           | 5              | LOS ANGELES          |
| # | 90027           | 4              | LOS ANGELES          | 66 | 90089           | 6              | LOS ANGELES          |
| # | 90028           | 4              | WEST HOLLYWOOD       | 67 | 90094           | 5              | LAX WETLANDS         |
| # | 90029           | 4              | HOLLYWOOD            | 68 | 90201           | 7              | CUDAHY               |
| # | 90030           | 4              | LOS ANGELES          | 69 | 90209           | 5              | BEVERLY HILLS        |
| # | 90031           | 4              | LOS ANGELES          | 70 | 90210           | 5              | BEVERLY HILLS        |
| # | 90032           | 4              | LOS ANGELES          | 71 | 90212           | 5              | BEVERLY HILLS        |
| # | 90033           | 4              | LOS ANGELES          | 72 | 90220           | 6              | COMPTON              |
| # | 90034           | 5              | LOS ANGELES          | 73 | 90221           | 6              | COMPTON              |
| # | 90035           | 5              | LOS ANGELES          | 74 | 90222           | 6              | COMPTON              |
| # | 90036           | 4              | LOS ANGELES          | 75 | 90223           | 6              | COMPTON              |
| # | 90037           | 6              | LOS ANGELES          | 76 | 90224           | 6              | COMPTON              |
| # | 90038           | 4              | WEST HOLLYWOOD       | 77 | 90230           | 5              | CULVER CITY          |
| # | 90039           | 4              | LOS ANGELES          | 78 | 90232           | 5              | CULVER CITY          |
| # | 90040           | 7              | COMMERCE             | 79 | 90240           | 7              | DOWNEY               |
| # | 90041           | 4              | LOS ANGELES          | 80 | 90241           | 7              | DOWNEY               |

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|---|-----------------|----------------|----------------------|-----|-----------------|----------------|----------------------|
| # | 90242           | 7              | DOWNEY               | 121 | 90501           | 8              | TORRANCE             |
| # | 90245           | 8              | EL SEGUNDO           | 122 | 90502           | 8              | TORRANCE             |
| # | 90247           | 8              | GARDENA              | 123 | 90503           | 8              | TORRANCE             |
| # | 90248           | 8              | GARDENA              | 124 | 90504           | 8              | TORRANCE             |
| # | 90249           | 8              | GARDENA              | 125 | 90505           | 8              | TORRANCE             |
| # | 90250           | 8              | HAWTHORNE            | 126 | 90506           | 8              | TORRANCE             |
| # | 90254           | 8              | HERMOSA BEACH        | 127 | 90508           | 8              | TORRANCE             |
| # | 90255           | 7              | HUNTINGTON PARK      | 128 | 90509           | 8              | TORRANCE             |
| # | 90260           | 8              | LAWNDALE             | 129 | 90601           | 7              | WHITTIER             |
| # | 90261           | 8              | LAWNDALE             | 130 | 90602           | 7              | WHITTIER             |
| # | 90262           | 6              | LYNWOOD              | 131 | 90603           | 7              | WHITTIER             |
| # | 90263           | 5              | Malibu               | 132 | 90604           | 7              | WHITTIER             |
| # | 90265           | 5              | MALIBU               | 133 | 90605           | 7              | WHITTIER             |
| # | 90266           | 8              | MANHATTAN BEACH      | 134 | 90606           | 7              | WHITTIER             |
| # | 90270           | 7              | MAYWOOD              | 135 | 90607           | 7              | WHITTIER             |
| # | 90272           | 5              | PACIFIC PALISADES    | 136 | 90608           | 7              | WHITTIER             |
| # | 90274           | 8              | RANCHO P. V.         | 137 | 90610           | 7              | WHITTIER             |
| # | 90275           | 8              | Rancho Palos Verdes  | 138 | 90612           | 7              | WHITTIER             |
| # | 90277           | 8              | REDONDO BEACH        | 139 | 90620           | 7              | BUENA PARK           |
| # | 90278           | 8              | REDONDO BEACH        | 140 | 90621           | 7              | BUENA PARK           |
| # | 90280           | 7              | SOUTH GATE           | 141 | 90623           | 7              | LA PALMA             |
| # | 90290           | 2              | TOPANGA              | 142 | 90630           | 7              | CYPRESS              |
| # | 90291           | 5              | VENICE               | 143 | 90631           | 7              | LA HABRA HEIGHTS     |
| # | 90292           | 5              | MARINA DEL REY       | 144 | 90638           | 7              | LA MIRADA            |
| # | 90293           | 5              | PLAYA DEL REY        | 145 | 90639           | 7              | LA MIRADA            |
| # | 90301           | 8              | INGLEWOOD            | 146 | 90640           | 7              | MONTEBELLO           |
| # | 90302           | 8              | INGLEWOOD            | 147 | 90650           | 7              | NORWALK              |
| # | 90303           | 8              | INGLEWOOD            | 148 | 90660           | 7              | PICO RIVERA          |
| # | 90304           | 8              | INGLEWOOD            | 149 | 90662           | 7              | PICO RIVERA          |
| # | 90305           | 8              | INGLEWOOD            | 150 | 90670           | 7              | SANTA FE SPRINGS     |
| # | 90307           | 8              | INGLEWOOD            | 151 | 90701           | 7              | ARTESIA              |
| # | 90309           | 8              | INGLEWOOD            | 152 | 90702           | 7              | WHITTIER             |
| # | 90310           | 8              | INGLEWOOD            | 153 | 90703           | 7              | CERRITOS             |
| # | 90401           | 5              | SANTA MONICA         | 154 | 90704           | 8              | AVALON               |
| # | 90402           | 5              | SANTA MONICA         | 155 | 90706           | 7              | BELLFLOWER           |
| # | 90403           | 5              | SANTA MONICA         | 156 | 90710           | 8              | HARBOR CITY          |
| # | 90404           | 5              | SANTA MONICA         | 157 | 90712           | 7              | LAKEWOOD             |
| # | 90405           | 5              | SANTA MONICA         | 158 | 90713           | 7              | LAKEWOOD             |
| # | 90406           | 5              | SANTA MONICA         | 159 | 90714           | 7              | LAKEWOOD             |
| # | 90410           | 5              | SANTA MONICA         | 160 | 90715           | 7              | LAKEWOOD             |

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|---|-----------------|----------------|----------------------|-----|-----------------|----------------|----------------------|
| # | 90716           | 7              | LAKESWOOD            | 201 | 91020           | 2              | MONTROSE             |
| # | 90717           | 8              | TORRANCE             | 202 | 91024           | 3              | SIERRA MADRE         |
| # | 90723           | 6              | PARAMOUNT            | 203 | 91030           | 3              | SOUTH PASADENA       |
| # | 90731           | 8              | SAN PEDRO            | 204 | 91040           | 2              | SUNLAND              |
| # | 90732           | 8              | RANCHO P. V.         | 205 | 91042           | 2              | TUJUNGA              |
| # | 90740           | 8              | SEAL BEACH           | 206 | 91101           | 3              | PASADENA             |
| # | 90744           | 8              | WILMINGTON           | 207 | 91102           | 3              | PASADENA             |
| # | 90745           | 8              | CARSON               | 208 | 91103           | 3              | PASADENA             |
| # | 90746           | 8              | CARSON               | 209 | 91104           | 3              | PASADENA             |
| # | 90747           | 8              | CARSON               | 210 | 91105           | 3              | PASADENA             |
| # | 90748           | 8              | WILMINGTON           | 211 | 91106           | 3              | PASADENA             |
| # | 90801           | 8              | LONG BEACH           | 212 | 91107           | 3              | PASADENA             |
| # | 90802           | 8              | LONG BEACH           | 213 | 91108           | 3              | PASADENA             |
| # | 90803           | 8              | LONG BEACH           | 214 | 91109           | 3              | PASADENA             |
| # | 90804           | 8              | LONG BEACH           | 215 | 91110           | 3              | PASADENA             |
| # | 90805           | 8              | NORTH LONG BEACH     | 216 | 91125           | 3              | PASADENA             |
| # | 90806           | 8              | LONG BEACH           | 217 | 91126           | 3              | PASADENA             |
| # | 90807           | 8              | LONG BEACH           | 218 | 91201           | 2              | GLENDALE             |
| # | 90808           | 8              | LONG BEACH           | 219 | 91202           | 2              | GLENDALE             |
| # | 90809           | 8              | LONG BEACH           | 220 | 91203           | 2              | GLENDALE             |
| # | 90810           | 8              | LONG BEACH           | 221 | 91204           | 2              | GLENDALE             |
| # | 90811           | 8              | LONG BEACH           | 222 | 91205           | 2              | GLENDALE             |
| # | 90812           | 8              | LONG BEACH           | 223 | 91206           | 2              | GLENDALE             |
| # | 90813           | 8              | LONG BEACH           | 224 | 91207           | 2              | GLENDALE             |
| # | 90814           | 8              | LONG BEACH           | 225 | 91208           | 2              | GLENDALE             |
| # | 90815           | 8              | LONG BEACH           | 226 | 91210           | 2              | GLENDALE             |
| # | 90822           | 8              | LONG BEACH           | 227 | 91214           | 2              | GLENDALE             |
| # | 90831           | 8              | LONG BEACH           | 228 | 91301           | 2              | AGOURA HILLS         |
| # | 90833           | 8              | LONG BEACH           | 229 | 91302           | 2              | CALABASAS            |
| # | 90834           | 8              | LONG BEACH           | 230 | 91303           | 2              | CANOGA PARK          |
| # | 90835           | 8              | LONG BEACH           | 231 | 91304           | 2              | CANOGA PARK          |
| # | 90840           | 8              | LONG BEACH           | 232 | 91305           | 2              | CANOGA PARK          |
| # | 90846           | 8              | Long Beach           | 233 | 91306           | 2              | CANOGA PARK          |
| # | 91001           | 3              | ALTADENA             | 234 | 91307           | 2              | CANOGA PARK          |
| # | 91003           | 3              | ALTADENA             | 235 | 91308           | 2              | WEST HILLS           |
| # | 91006           | 3              | ARCADIA              | 236 | 91311           | 2              | CHATSWORTH           |
| # | 91007           | 3              | ARCADIA              | 237 | 91316           | 2              | ENCINO               |
| # | 91010           | 3              | IRWINDALE            | 238 | 91321           | 2              | NEWHALL              |
| # | 91011           | 2              | LA CANADA            | 239 | 91324           | 2              | NORTHRIDGE           |
| # | 91016           | 3              | MONROVIA             | 240 | 91325           | 2              | NORTHRIDGE           |

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|---|-----------------|----------------|----------------------|-----|-----------------|----------------|----------------------|
| # | 91326           | 2              | NORTHRIDGE           | 281 | 91601           | 2              | NORTH HOLLYWOOD      |
| # | 91330           | 2              | NORTHRIDGE           | 282 | 91602           | 2              | STUDIO CITY          |
| # | 91331           | 2              | ARLETA               | 283 | 91604           | 2              | NORTH HOLLYWOOD      |
| # | 91335           | 2              | RESEDA               | 284 | 91605           | 2              | NORTH HOLLYWOOD      |
| # | 91340           | 2              | SAN FERNANDO         | 285 | 91606           | 2              | NORTH HOLLYWOOD      |
| # | 91341           | 2              | SAN FERNANDO         | 286 | 91607           | 2              | NORTH HOLLYWOOD      |
| # | 91342           | 2              | SYLMAR               | 287 | 91608           | 2              | NORTH HOLLYWOOD      |
| # | 91343           | 2              | SEPULVEDA            | 288 | 91702           | 3              | AZUSA                |
| # | 91344           | 2              | GRANADA HILLS        | 289 | 91706           | 3              | IRWINDALE            |
| # | 91345           | 2              | SEPULVEDA            | 290 | 91709           | 3              | CHINO                |
| # | 91350           | 2              | SANTA CLARITA        | 291 | 91710           | 3              | CHINO                |
| # | 91351           | 2              | CANYON COUNTRY       | 292 | 91711           | 3              | CLAREMONT            |
| # | 91352           | 2              | SUN VALLEY           | 293 | 91722           | 3              | COVINA               |
| # | 91354           | 2              | VALENCIA             | 294 | 91723           | 3              | COVINA               |
| # | 91355           | 2              | VALENCIA             | 295 | 91724           | 3              | COVINA               |
| # | 91356           | 2              | TARZANA              | 296 | 91731           | 3              | EL MONTE             |
| # | 91361           | 2              | WESTLAKE VILLAGE     | 297 | 91732           | 3              | EL MONTE             |
| # | 91362           | 2              | WESTLAKE VILLAGE     | 298 | 91733           | 3              | EL MONTE             |
| # | 91364           | 2              | WOODLAND HILLS       | 299 | 91734           | 3              | EL MONTE             |
| # | 91367           | 2              | WOODLAND HILLS       | 300 | 91735           | 3              | EL MONTE             |
| # | 91381           | 2              | PICO                 | 301 | 91740           | 3              | GLENDORA             |
| # | 91382           | 2              | PICO                 | 302 | 91741           | 3              | GLENDORA             |
| # | 91384           | 2              | CASTAIC              | 303 | 91744           | 3              | LA PUENTE            |
| # | 91401           | 2              | VAN NUYS             | 304 | 91745           | 3              | INDUSTRY             |
| # | 91402           | 2              | PANORAMA CITY        | 305 | 91746           | 3              | LA PUENTE            |
| # | 91403           | 2              | VAN NUYS             | 306 | 91747           | 3              | LA PUENTE            |
| # | 91404           | 2              | VAN NUYS             | 307 | 91748           | 3              | INDUSTRY             |
| # | 91405           | 2              | VAN NUYS             | 308 | 91750           | 3              | LA VERNE             |
| # | 91406           | 2              | VAN NUYS             | 309 | 91754           | 3              | MONTEREY PARK        |
| # | 91411           | 2              | VAN NUYS             | 310 | 91755           | 3              | MONTEREY PARK        |
| # | 91423           | 2              | VAN NUYS             | 311 | 91765           | 3              | POMONA               |
| # | 91436           | 2              | VAN NUYS             | 312 | 91766           | 3              | POMONA               |
| # | 91501           | 2              | BURBANK              | 313 | 91767           | 3              | POMONA               |
| # | 91502           | 2              | BURBANK              | 314 | 91768           | 3              | POMONA               |
| # | 91503           | 2              | BURBANK              | 315 | 91770           | 3              | ROSEMEAD             |
| # | 91504           | 2              | BURBANK              | 316 | 91773           | 3              | SAN DIMAS            |
| # | 91505           | 2              | BURBANK              | 317 | 91775           | 3              | SAN GABRIEL          |
| # | 91506           | 2              | BURBANK              | 318 | 91776           | 3              | SAN GABRIEL          |
| # | 91510           | 2              | BURBANK              | 319 | 91780           | 3              | TEMPLE CITY          |
| # | 91523           | 2              | BURBANK              | 320 | 91786           | 3              | UPLAND               |

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|---|---------------------|--------------------|----------------------|
| # | 91789               | 3                  | WALNUT               |
| # | 91790               | 3                  | WEST COVINA          |
| # | 91791               | 3                  | WEST COVINA          |
| # | 91792               | 3                  | WEST COVINA          |
| # | 91793               | 3                  | WEST COVINA          |
| # | 91801               | 3                  | ALHAMBRA             |
| # | 91803               | 3                  | ALHAMBRA             |
| # | 92621               | 3                  | BREA                 |
| # | 93040               | 2                  | PIRU                 |
| # | 93063               | 2                  | SIMI VALLEY          |
| # | 93243               | 1                  | GORMAN               |
| # | 93510               | 1                  | ACTON                |

|     | <b>ZIP CODE</b> | <b>ZIP<br/>SPA</b> | <b>ZIP CITY/AREA</b> |
|-----|-----------------|--------------------|----------------------|
| 333 | 93523           | 1                  | EDWARDS AIR BASE     |
| 334 | 93532           | 1                  | LAKE HUGHES          |
| 335 | 93534           | 1                  | LANCASTER            |
| 336 | 93535           | 1                  | LANCASTER            |
| 337 | 93536           | 1                  | LANCASTER            |
| 338 | 93544           | 1                  | LLANO                |
| 339 | 93550           | 1                  | PALMDALE             |
| 340 | 93551           | 1                  | PALMDALE             |
| 341 | 93552           | 1                  | PALMDALE             |
| 342 | 93553           | 1                  | PEAR BLOSSOM         |
| 343 | 93563           | 1                  | VALYERMO             |
| 344 | 93591           | 1                  | PALMDALE             |

Note: The zip codes corresponding to each SPA were designated using the zip code centroids in order to update the original (1990) SPA boundaries. New zip codes added after 1996 are not included in this analysis. Published statistics based on other correspondence tables may vary when compared.

**Kinship Education, Preparation, and Support (KEPS)  
Training Curriculum**

**Kinship Education, Preparation, and Support (KEPS)  
Training Curriculum**

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# KEPS Module 1

## Introduction to the Educational/Group Support Program

KEPS Module 1 will provide an opportunity for Kinship Care Providers and KEPS trainers to get acquainted with each other, establish comfort, safety, purpose, structure and desired outcomes of the program. The duration of Module 1 is three (3) hours and contributes to the development of the following three core abilities:

Core Ability Number 1: Kinship Care Providers will be able to support the emotional, educational and physical development and safety needs of children placed in their care as a result of maltreatment and drug exposure.

Core Ability Number 3: Kinship Care Providers will be able to identify the strengths and needs of their families to meet the ongoing needs of the children placed in their care.

Core Ability Number 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through group process.

By the end of this meeting, participants will be able to:

- Introduce participants and KEPS trainers by name.
- Share personal information about themselves and the children living in their homes.
- Identify the purpose and outcomes of the KEPS program.
- Define Non-Relative Extended Family Member and Relative Kinship Care Provider.
- Describe DCFS mission and four program initiatives relating to safety, adoption, emancipation and education.
- Define strengths and needs.
- Define the strengths approach.
- Establish expectations and ground rules.
- Identify ways to communicate in a group.
- Define self-disclosure.
- Define support group.
- Describe family sharing.
- Identify the benefits of support group.
- Identify similarities and differences among caregivers.
- Share personal information, emotions, hopes and fears.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Welcome and Introductions  
Unit B. Mutual Expectations  
Unit C. Family Sharing

## KEPS Module 2

### Assessing the Impact of the Children Living in My Home

KEPS Module 2 provides the participants with an opportunity to assess the immediate impact of having children live in their homes. This meeting will also assist caregivers in assessing their ability to meet the present needs of the children in their care. The duration of Module 2 is three (3) hours and contributes to the development of the following five core abilities:

Core Ability No. 2: Kinship Care Providers will be able to access formal and informal services on behalf of children in their care.

Core Ability No. 3: Kinship Care Providers will be able to identify the strengths and needs of their families to meet the ongoing needs of the children placed in their care.

Core Ability No. 4: Kinship Care Providers will be able to assess the current impact of a child's placement on their own family's functioning.

Core Ability No. 5: Kinship Care Providers will be able to relate to birth parents in ways that support the agency's case planning goals.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from Meeting 1.
- Identify key issues and topics for Meeting 2.
- Share personal information, emotions, hopes and fears.
- Support each other in the sharing of personal information, emotions, hopes and fears.
- Identify similarities and differences among caregivers.
- Describe the family assessment process.
- Describe a Family Plan.
- Describe DCFS policy and standards for placement of children with Kinship Care Providers.
- Describe their life situations prior to having children placed in their care.
- Identify their own life changes upon the children's placement in their care.
- Identify their hopes and fears for the long-term care of children.
- Describe changes in relationships with family members and friends.
- Identify housing resources and services available through state and local systems.
- Identify their own family members housing needs.

Unit A. Summary and Review

Unit B. Family Sharing

Unit C. Family Assessment Process

Unit D. Looking at how I am affected by the children living in my home.

## KEPS Module 3

### Looking at My Role in Achieving Legal Permanency

KEPS Module 3 provides participants with an overview of reunification and adoption and identifies ways in which caregivers can support permanency planning. It will also continue to provide participants with the opportunity to assess the strengths and needs of the members of their immediate household and of their extended family members. The duration of Module 3 is three (3) hours and contributes to the development of the following five core abilities:

Core Ability No. 2: Kinship Care Providers will be able to access formal and informal services on behalf of children in their care.

Core Ability No. 3: Kinship Care Providers will be able to identify the strengths and needs of their families to meet the needs of children placed in their care.

Core Ability No. 4: Kinship Care Providers will be able to assess the current impact of a child's placement on their own family's functioning.

Core Ability No. 5: Kinship Care Providers will be able to relate to birth parents in ways that support the agency's case planning goals.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from Meeting 2.
- Identify key issues and topics for Meeting 3.
- Define reunification.
- Define adoption.
- Define legal permanency.
- Identify ways in which they can support permanency planning.
- Identify roles and responsibilities of CSWs in case planning and accessing financial assistance.
- Describe Youakim benefits.
- Describe the Adoption Assistance Program.
- Describe the juvenile dependency court process.
- Identify legal services and how to access them.
- Define an EcoMap.
- Identify the elements of and EcoMap.
- Draw an EcoMap of their own family.
- Describe the supports within their immediate family system.
- Describe the support systems outside their immediate family.
- Identify sources of stress within their immediate family system.
- Identify sources of stress outside their immediate family.
- Define transitional issues.
- Identify transitional issues for Kinship Care Providers.

- Identify their own transitional issues.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Summary and Review

Unit B. Supporting Legal Permanency

Unit C. Looking at my Family

## KEPS Module 4

### Assessing the Strengths and Needs of Children in My Care

KEPS Module 4 helps caregivers begin to focus on the needs of the children living in their homes and to identify the types of services they need to access to ensure stability in the children's overall growth and development. The duration of Module 4 is three (3) hours and contributes to the development of the following four core abilities

Core Ability No. 1: Kinship Care Providers will be able to support the emotional, educational and physical development and safety needs of children placed in their care as a result of maltreatment and drug exposure.

Core Ability No. 2: Kinship Care Providers will be able to access formal and informal services on behalf of children in their care.

Core Ability No. 3: Kinship Care Providers will be able to identify the strengths and needs of their families to meet the ongoing needs of children placed in their care.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through the group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from Meeting 3.
- Identify key issues and topics for Meeting 4.
- List the reasons children come into out-of-home care.
- Describe how children are affected emotionally when they experience abuse, neglect and drug exposure.
- Draw linkages between children's feelings and their behaviors.
- Describe DCFS requirements on safety.
- Identify their roles and responsibilities in ensuring safety.
- Identify strengths and needs in a particular child presented in a scenario.
- Identify the benefits of the strengths approach.
- Identify developmental milestones for children from birth to school age.
- Identify developmental milestones for children from pre-adolescence to young adulthood.
- Describe one behavior of a child in their care that concerns them the most.
- Identify strengths of the child in their care.
- Identify strategies for responding to the child's behavior.
- Support each other and give and receive feedback on the strategies they identify.
- Identify medical and dental resources and services available through DCFS and other health care systems.
- Identify their own family members' medical and dental needs.
- Identify similarities and differences among the caregivers.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Summary and Review

Unit B. Looking at How the Past Has Affected the Children in my Care

## KEPS Module 5

### Building on the Strengths and Meeting the Needs of Children in My Care

KEPS Module 5 continues to help caregivers examine the behaviors of the children living in their homes and to identify methods of managing those behaviors. The duration of Module 5 is three (3) hours and contributes to the development of the following four core abilities

Core Ability No. 1: Kinship Care Providers will be able to support the emotional, educational and physical development and safety needs of children placed in their care as a result of maltreatment and/or drug exposure.

Core Ability No. 2: Kinship Care Providers will be able to access formal and informal services on behalf of the children in their care.

Core Ability No. 4: Kinship Care Providers will be able to assess the current impact of a child's placement on their own family's functioning.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through the group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from Meeting 4.
- Identify key topics or issues to be covered in Meeting 5.
- Define transitional issues.
- Describe transitional issues for children living in Kinship Care Provider homes.
- Describe strategies for managing children's transitional issues.
- Identify ways they can help children better understand their current living situation.
- Identify ways they can build on children's strengths to manage children's behaviors and/or transitional issues.
- Support each other and give and receive feedback on the strategies they identify.
- Identify mental health resources and services available through DCFS and other community systems.
- Identify their own family members' mental health needs.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Summary and Review

Unit B. Helping Children in my care deal with past and present experiences

## KEPS Module 6

### Preparing Children and Youth for the Future

KEPS Module 6 assists caregivers in understanding their role and responsibilities in the education of the children in their care and in preparing youth for independent living. The duration of Module 6 is three (3) hours and contributes to the development of the following five core abilities:

Core Ability No. 1: Kinship Care Providers will be able to support the emotional educational and physical development and safety needs of children placed in their care as a result of maltreatment and/or drug exposure.

Core Ability No. 2: Kinship Care Providers will be able to access formal and informal services on behalf of children in their care.

Core Ability No. 6: Kinship Care Providers will be able to influence parental behavioral change in order to achieve permanency for children in their care.

Core Ability No 7: Kinship Care Providers will be able to help older adolescents access educational and vocational services in order to achieve successful emancipation.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through the group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from KEPS Module 5.
- Identify key issues and topics for KEPS Module 6.
- Describe the DCFS Educational Initiative.
- Identify the goals of the Enrichment Plus Program.
- Describe their roles and responsibilities in the education of the children placed in their care.
- Describe the roles and responsibilities of the CSW in supporting the education of children placed in their care.
- Describe the roles and responsibilities of the school system in supporting the education of children placed in care.
- List ways they can work with the school system.
- Define emancipation.
- Describe emancipation planning.
- Identify the goals of emancipation planning.
- Describe the Independent Living Program.
- Identify their roles and responsibilities in supporting the involvement of youth in emancipation planning.
- Identify the roles and responsibilities of the CSWs and emancipation assistants in supporting youth's participation in emancipation planning.
- Identify the systems of support for the birth parents.
- Identify the stresses for birth parents.

- Describe the life situations of birth parents.
- Identify recreation resources services available through DCFS and other community programs.
- Identify their own family members' recreational needs.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Summary and Review  
Unit B. Enrichment Through Education  
Unit C. The Youth Emancipation Program  
Unit D. Identifying Factors Affecting Birth Parents

## KEPS Module 7

### Understanding the Issues of Birth Parents

KEPS Module 7 provides an opportunity for caregivers to examine the challenges birth parents face. It will give caregivers a better understanding of: 1) the transitional issues for birth parents and how those issues interplay with caregivers' own transitional issues; 2) the nature of chemical dependence in birth parents and how this affects birth parents' ability to assume the primary parenting role with their children. KEPS Module 7 prepares caregivers to explore the issues presented in KEPS Module 8 and how they can work together with birth parents to meet children's needs and provide them with permanency. The duration of Module 7 is three (3) hours and contributes to the development of the following three core abilities:

Core Ability No. 5: Kinship Care Providers will be able to relate to birth parents in ways that support the agency case planning goals.

Core Ability No. 6: Kinship Care Providers will be able to influence parental behavioral change in order to achieve permanency for children in their care.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through the group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from Meeting 6.
- Identify key issues and topics for Meeting 7.
- Identify transitional issues for birth parents.
- Describe strategies for managing the transitional issues and resultant behaviors of birth parents.
- Define chemical dependence.
- Define the disease concept of chemical dependence.
- Define recovery.
- Identify the components of recovery.
- Define relapse.
- List the warning signs of relapse.
- Describe typical roles assumed by family members of individuals who are chemically dependent.
- Describe the feelings associated with dealing with someone who is chemically dependent.
- Identify the transitional issues of birth parents of the children in their care.
- Identify the chemical dependence issues of birth parents of the children in their care.
- Identify management strategies to deal with birth parents' transitional issues.
- Identify management strategies to deal with birth parents' chemical dependence issues.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Summary and Review

Unit B. Birth Parents and Their Challenges

## KEPS Module 8

### Working with Birth Parents to Achieve Permanency for Their Children

KEPS Module 8 examines how caregivers can redefine their relationship with birth parents in order to ensure children's physical safety and emotional well being and support birth parents' efforts to achieve permanency for their children. The duration of Module 8 is three (3) hours and contributes to the development of the following two core abilities:

Core Ability No. 6: Kinship Care Providers will be able to influence parental behavioral change in order to achieve permanency for children in their care.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through the group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from KEPS Module 7.
- Identify key issues and topics for KEPS Module 8.
- Define family.
- Describe the characteristics of a family system.
- Identify parenting roles that parents assume with their children.
- Describe the potential conflicts that can arise when birth parents and Kinship Care Providers assume the same parenting roles.
- Define conflict resolution.
- Describe the steps of conflict resolution.
- Describe ways to resolve conflicts related to sharing parenting roles.
- Recognize the importance of visits and maintaining contact between birth parents and their children.
- Describe their own feelings regarding visits and contacts.
- Describe common problems with visits and contacts.
- Identify strategies for working with birth parents to make visits and contacts more successful.
- Support each other in the sharing of personal information, emotions, hopes and fears.

Unit A. Summary and Review

Unit B. Involving Birth Parents with Children and Caregivers

## KEPS Module 9

### Networking and Moving Ahead

KEPS Module 9 provides participants with the opportunity to complete their assessment of their ability to meet the long-term needs of children in their care. Participants will develop a Family Plan, which will be shared with their children's social workers for the purpose of planning for the children. Participants will have the opportunity to plan with each other for how they can maintain contact once the meetings are completed. The duration of Module 8 is three (3) hours and contributes to the development of the following three core abilities:

Core Ability No. 2: Kinship Care Providers will be able to access formal and informal services on behalf of the children in their care.

Core Ability No. 3: Kinship Care Providers will be able to identify the strengths and needs of their families to meet the ongoing needs of the children in their care.

Core Ability No. 8: Kinship Care Providers will be able to develop mutual trust, group cohesion and a safe, supportive environment through the group process.

By the end of this meeting, participants will be able to:

- Identify key learning points from Meeting 8.
- Identify key issues and topics to be covered in Meeting 9.
- Describe the process for the development of the Family Plan.
- Identify the sections in the Family Plan.
- Identify the strengths of their family.
- Identify needs of their family.
- Develop a Family Plan for their own family.
- Identify effective strategies for discussing their family's needs with the children's social worker.
- Have a clearer, more realistic understanding of their own ability, readiness and willingness to continue caring for children.
- Share personal information, emotions, hopes and fears.
- Support each other in the sharing of personal information, emotions, hopes and fears.
- Describe their experience in the group.
- Identify next steps for continuing their support of each other.

Unit A. Summary and Review

Unit B. The Family Plan

Unit C. Group Closure

## **KEPS Module 10 (MAPP Module 5)**

### **Discipline**

KEPS Module 10 is basically MAPP Module 5, “Helping Children to Manage Their Behaviors”. The duration of Module 10 is three (3) hours. There are no core abilities associated with this Module. By participating in KEPS Module 10, kinship caregivers and adoptive parents should be able to:

- Help children learn behaviors that are healthy, socially acceptable and meet their needs.
- Describe the relationship between self-esteem, discipline and behavior change.
- Identify the reasons why physical punishment is not an effective method for helping children learn behaviors that promote healthy growth and development.
- Describe key points of the agency’s discipline policy.
- Identify alternatives to physical punishment for helping children learn behaviors.
- Use methods of discipline that are not harmful to the child.
- Use three methods of behavior change which do not involve physical punishment, following the agency’s discipline policy.
- Use discipline methods that match the children’s age and stages of development.

## **KEPS Module 11**

### **Family-to-Family: Understanding Child/Birth Family Relationships**

KEPS Module 11 is a Family-to-Family training module. The duration of Module 11 is three (3) hours. There are no core abilities associated with this Module. By participating in KEPS Module 11, kinship caregivers and adoptive parents should be able to gain knowledge about:

- the importance of families and families strengths.
- the laws which support family relationships and emotional ties.
- values about families.
- skills involved in working with families.
- the life-long importance of birth families to children in post permanency placement with kin.

## **KEPS Module 12**

### **Family-to-Family: Cultural Awareness, Diversity and Communication Skills**

KEPS Module 12 is a Family-to-Family training module. The duration of Module 12 shall be three (3) hours. There are no core abilities associated with this Module. The purpose of KEPS Module 12 is to provide kinship caregivers and adoptive parents the following:

- To develop verbal and non-verbal communication skills among birth parents, kinship care providers, the birth parent'(s) child(ren) and/or caregiver's child(ren), and social workers that will enhance self-esteem and individuality.

MONTHLY REPORT FOR  
KINSHIP EDUCATION, PREPARATION, AND SUPPORT (KEPS)  
TRAINING PROGRAM

REPORTING MONTH: \_\_\_\_\_ YEAR: \_\_\_\_\_

1) Names and Locations of Facilities Responsible For Providing KEPS Training.

| Facility Name                                                     | SPA # | Module # | Language | Date | # of Participants |
|-------------------------------------------------------------------|-------|----------|----------|------|-------------------|
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
|                                                                   |       |          |          |      |                   |
| <b>Total Number of KEPS Participants For The Reporting Month:</b> |       |          |          |      |                   |
| <b>Year To Date Total Number of KEPS Participants:</b>            |       |          |          |      |                   |

MONTHLY REPORT FOR  
KINSHIP EDUCATION, PREPARATION, AND SUPPORT (KEPS)  
TRAINING PROGRAM

2) Names and Dates of Kinship Care Providers who Attended Module 1 of KEPS training.

- a). Attach copies of sign-in sheets from each Module 1 training conducted in the reporting month. Sign-in sheets must indicate facility name, module number, module name, date of training, printed name of attendee, and signature of attendee.

3) Number of Kinship Care Providers who Attended KEPS training Modules.

|           |            |            |            |
|-----------|------------|------------|------------|
| Module 1: | Module 2:  | Module 3:  | Module 4:  |
| Module 5: | Module 6:  | Module 7:  | Module 8:  |
| Module 9: | Module 10: | Module 11: | Module 12: |

(use data from page 1)

4) Number of Kinship Care Providers who Dropped Out of KEPS training.

|                                                                                         |            |            |            |
|-----------------------------------------------------------------------------------------|------------|------------|------------|
| Module 1:                                                                               | Module 2:  | Module 3:  | Module 4:  |
| Module 5:                                                                               | Module 6:  | Module 7:  | Module 8:  |
| Module 9:                                                                               | Module 10: | Module 11: | Module 12: |
| <b>Total Number of KEPS Participants Who Dropped Out of KEPS training:</b>              |            |            |            |
|                                                                                         |            |            |            |
| <b>Year To Date Total Number of KEPS Participants Who Dropped Out of KEPS training:</b> |            |            |            |

MONTHLY REPORT FOR  
KINSHIP EDUCATION, PREPARATION, AND SUPPORT (KEPS)  
TRAINING PROGRAM

- 5) Names and Dates of Kinship Care Providers who Completed KEPS training.
  - a). Attach copies of sign-in sheets from each Module 12 training conducted in the reporting month. Sign-in sheets must indicate facility name, module number, module name, date of training, printed name of attendee, and signature of attendee.
  
- 6) Attach copies of all Pre and Post Questionnaires and Post Training Evaluations that were completed in the reporting month.

**The Community College Foundation**  
**KEPS Program Budget Three Years: January 1, 2003 - December 31, 2006**

**PROGRAM EXPENSES**

|                                           |                             |                     | <u>Year 1 (2004)</u> | <u>Year 2 (2005)</u> | <u>Year 3 (2006)</u> | <u>Total Over 3 Years</u> |
|-------------------------------------------|-----------------------------|---------------------|----------------------|----------------------|----------------------|---------------------------|
| <b>A. SALARIES</b>                        | <b>FTE</b>                  | <b>Total</b>        |                      |                      |                      |                           |
| Senior Vice President                     | 0.125                       | \$ 14,375           | \$ 14,375            | \$ 14,375            | \$ 14,375            | \$ 43,125                 |
| Operations Director                       | 0.125                       | \$ 11,000           | \$ 11,000            | \$ 11,000            | \$ 11,000            | \$ 33,000                 |
| Project Manager                           | 1.000                       | \$ 59,400           | \$ 59,400            | \$ 59,400            | \$ 59,400            | \$ 178,200                |
| Deputy Program Manager                    | 1.000                       | \$ 49,500           | \$ 49,500            | \$ 49,500            | \$ 49,500            | \$ 148,500                |
| Database Administrator                    | 0.500                       | \$ 22,000           | \$ 22,000            | \$ 22,000            | \$ 22,000            | \$ 66,000                 |
| Kinship Advocates                         | 2.000                       | \$ 62,720           | \$ 62,720            | \$ 62,720            | \$ 62,720            | \$ 188,160                |
| Admin Staff / Data Clerk                  | 1.000                       | \$ 33,000           | \$ 33,000            | \$ 33,000            | \$ 33,000            | \$ 99,000                 |
| <b>Total Salaries</b>                     | <b>5.75</b>                 | <b>\$ 251,995</b>   | <b>\$ 251,995</b>    | <b>\$ 251,995</b>    | <b>\$ 251,995</b>    | <b>\$ 755,985</b>         |
| <b>B. BENEFITS</b>                        | <b>Percentage of Salary</b> |                     |                      |                      |                      |                           |
| Medical/Dental                            | 10.00%                      | \$ 25,200           | \$ 25,200            | \$ 25,200            | \$ 25,200            | \$ 75,599                 |
| Life Insurance                            | 0.23%                       | \$ 580              | \$ 580               | \$ 580               | \$ 580               | \$ 1,739                  |
| Social Security                           | 7.65%                       | \$ 19,278           | \$ 19,278            | \$ 19,278            | \$ 19,278            | \$ 57,833                 |
| State Unemployment                        | 3.80%                       | \$ 1,530            | \$ 1,530             | \$ 1,530             | \$ 1,530             | \$ 4,589                  |
| Workmen's Comp                            | 0.57%                       | \$ 1,436            | \$ 1,436             | \$ 1,436             | \$ 1,436             | \$ 4,309                  |
| Professional Liability Insurance          | 2.75%                       | \$ 6,930            | \$ 6,930             | \$ 6,930             | \$ 6,930             | \$ 20,790                 |
| <b>Total Benefits</b>                     | <b>25.00%</b>               | <b>\$ 54,952</b>    | <b>\$ 54,952</b>     | <b>\$ 54,952</b>     | <b>\$ 54,952</b>     | <b>\$ 164,857</b>         |
| <b>C. CONSULTANT</b>                      |                             |                     |                      |                      |                      |                           |
| Curriculum Service/Translation            |                             | \$ 13,003           | \$ 13,003            | \$ 13,003            | \$ 13,003            | \$ 39,008                 |
| Training                                  |                             | \$ 13,850.00        | \$ 13,850            | \$ 13,850.00         | \$ 13,850.00         | \$ 41,550                 |
| Network & Database Support                |                             | \$ 7,500.00         | \$ 7,500             | \$ 7,500.00          | \$ 7,500.00          | \$ 22,500                 |
| <b>Total Consultant</b>                   |                             | <b>\$ 34,353</b>    | <b>\$ 34,353</b>     | <b>\$ 34,353</b>     | <b>\$ 34,353</b>     | <b>\$ 103,058</b>         |
| <b>Total Salaries &amp; Benefits</b>      |                             | <b>\$ 341,300</b>   | <b>\$ 341,300</b>    | <b>\$ 341,300</b>    | <b>\$ 341,300</b>    | <b>\$ 1,023,900</b>       |
| <b>D. FACILITY RENT LEASE</b>             |                             | <b>\$ 17,398</b>    | <b>\$ 17,398</b>     | <b>\$ 17,398</b>     | <b>\$ 17,398</b>     | <b>\$ 52,193</b>          |
| <b>E. EQUIPMENT &amp; FURNITURE</b>       |                             | <b>\$ 4,500</b>     | <b>\$ 4,500</b>      | <b>\$ 4,500</b>      | <b>\$ 4,500</b>      | <b>\$ 13,500</b>          |
| <b>F. SERVICES AND SUPPLIES</b>           |                             |                     |                      |                      |                      |                           |
| Telephones                                |                             | \$ 4,728            | \$ 4,728             | \$ 4,728             | \$ 4,728             | \$ 14,184                 |
| Xerox/Printing                            |                             | \$ 14,400           | \$ 14,400            | \$ 14,400            | \$ 14,400            | \$ 43,200                 |
| General Office Supplies                   |                             | \$ 3,006            | \$ 3,006             | \$ 3,006             | \$ 3,006             | \$ 9,018                  |
| <b>Total Services And Supplies</b>        |                             | <b>\$ 22,134</b>    | <b>\$ 22,134</b>     | <b>\$ 22,134</b>     | <b>\$ 22,134</b>     | <b>\$ 66,402</b>          |
| <b>G. TRANSPORTATION AND TRAVEL</b>       |                             |                     |                      |                      |                      |                           |
| Mileage & Parking                         |                             | \$ 8,246            | \$ 8,246             | \$ 8,246             | \$ 8,246             | \$ 24,737                 |
| Travel & Conferences                      |                             | \$ 6,900            | \$ 6,900             | \$ 6,900             | \$ 6,900             | \$ 20,700                 |
| <b>Total Transportation And Travel</b>    |                             | <b>\$ 15,146</b>    | <b>\$ 15,146</b>     | <b>\$ 15,146</b>     | <b>\$ 15,146</b>     | <b>\$ 45,437</b>          |
| <b>Subtotal of Program Expenses</b>       |                             | <b>\$ 400,477</b>   | <b>\$ 400,477</b>    | <b>\$ 400,477</b>    | <b>\$ 400,477</b>    | <b>\$ 1,201,431</b>       |
| <b>H. Administrative Overhead @15%</b>    | 15%                         | \$ 60,072           | \$ 60,072            | \$ 60,072            | \$ 60,072            | \$ 180,215                |
| <b>I. TOTAL COLLEGE SUBCONTRACTS</b>      |                             | <b>\$ 1,093,595</b> | <b>\$ 1,093,595</b>  | <b>\$ 1,093,595</b>  | <b>\$ 1,093,595</b>  | <b>\$ 3,280,784</b>       |
| <b>TOTAL GROSS COSTS OF PROGRAM</b>       |                             | <b>\$ 1,554,143</b> | <b>\$ 1,554,143</b>  | <b>\$ 1,554,143</b>  | <b>\$ 1,554,143</b>  | <b>\$ 4,662,430</b>       |
| <b>J. PROJECTED COUNTY ALLOCATION</b>     |                             | <b>\$ 1,230,322</b> | <b>\$ 1,230,322</b>  | <b>\$ 1,230,322</b>  | <b>\$ 1,230,322</b>  | <b>\$ 3,690,966</b>       |
| <b>K. IN-KIND MATCH</b>                   |                             |                     |                      |                      |                      |                           |
| Community Colleges (See Page 2 of Budget) | 21%                         | \$ 323,821          | \$ 323,821           | \$ 323,821           | \$ 323,821           | \$ 971,463                |
| <b>L. TOTAL INCOME/REVENUE</b>            |                             | <b>\$ 1,554,143</b> | <b>\$ 1,554,143</b>  | <b>\$ 1,554,143</b>  | <b>\$ 1,554,143</b>  | <b>\$ 4,662,430</b>       |



**CERTIFICATION OF INDEPENDENT PRICE DETERMINATION**

1.0 Certification of Independent Price Determination

By submission of this proposal, the Proposer certifies that the statements included herein are true and that the prices quoted herein have been arrived at independently without consultation, communication, or agreement with any other proposer or competitor for the purpose of restricting competition.

2.0 List name(s) and telephone number(s) of the person(s) authorized to legally commit the Proposer.

| <u>Name</u> | <u>Phone Number</u> |
|-------------|---------------------|
| _____       | ( ) _____           |
| _____       | ( ) _____           |
| _____       | ( ) _____           |

\_\_\_\_\_  
Legal Name of Proposer:

\_\_\_\_\_  
Tax ID Number

\_\_\_\_\_  
Name and Title of Signer

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

**PROPOSER'S/OFFEROR'S EEO CERTIFICATION**

---

Legal Name of Agency

---

Address

---

Internal Revenue Service Employer Identification Number

**GENERAL**

In accordance with the Section 22001, Administrative Code of the County of Los Angeles, the contractor, supplier, or vendor certifies and agrees that all persons employed by such firms, its affiliates, subsidiaries, or holding companies are and will be treated equally by the firm without regard to or because of race, religion, ancestry, national origin or sex and in compliance with all anti-discrimination laws of the United States of America and the State of California.

**PROPOSER'S CERTIFICATION**

- |                                                                                                                                                                                    |         |        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|--------|
| 1. The proposer has a written policy statement prohibiting discrimination in all phases of employment.                                                                             | YES [ ] | NO [ ] |
| 2. The proposer periodically conducts a self-analysis or utilization analysis of its work force.                                                                                   | YES [ ] | NO [ ] |
| 3. The proposer has a system for determining if its employment practices are discriminatory against protected groups.                                                              | YES [ ] | NO [ ] |
| 4. Where problem areas are identified in employment practices, the proposer has a system for taking reasonable corrective action to include establishment of goals or time tables. | YES [ ] | NO [ ] |

---

Print Name and Title of Principal Owner, officer, or manager responsible for submission of the proposal to the County

---

Authorized Signature of Principal Owner, officer, or manager responsible for submission of the proposal to the County

---

Date

# EXHIBIT E

## COMMUNITY BUSINESS ENTERPRISE FORM (CBE)

### FIRM/ORGANIZATION INFORMATION

INSTRUCTIONS: **All Bidders/contractors must have this form on file** with the Department of Children and Family Services to be considered in compliance with federal, state and local contracting regulations. The information requested below is for statistical purposes only. Categories listed below are based on those described in 49 CFR § 23.5. Complete this form as indicated. **Non-profit firms are exempt from completing this form** -- indicate the type of business structure as "Non-profit Organization" and return the form to DCFS.

**BUSINESS STRUCTURE:**

(Corporation, Partnership, Sole Proprietorship, etc. **Non-profit organizations indicate here and discontinue**)

**TOTAL NUMBER OF EMPLOYEES IN FIRM (including owners):** \_\_\_\_\_

**BREAK DOWN THE NUMBER OF EMPLOYEES (ABOVE), AS FOLLOWS:**

|                                                                                                       | OWNERS/PARTNERS/<br>ASSOCIATE PARTNERS | MANAGERS | STAFF |
|-------------------------------------------------------------------------------------------------------|----------------------------------------|----------|-------|
| Black/African American                                                                                |                                        |          |       |
| Hispanic/Latin American                                                                               |                                        |          |       |
| Asian American                                                                                        |                                        |          |       |
| American Indian/Alaskan Native                                                                        |                                        |          |       |
| White                                                                                                 |                                        |          |       |
| <i>Based on the above categories, please indicate the total numbers of men and women in the firm:</i> |                                        |          |       |
| Male                                                                                                  |                                        |          |       |
| Female                                                                                                |                                        |          |       |

**PLEASE INDICATE BY PERCENTAGE (%) HOW OWNERSHIP OF THE FIRM IS DISTRIBUTED.**

|       | Black/<br>African<br>American | Hispanic/Latin<br>American | Asian American | American Indian/<br>Alaskan Native | White |
|-------|-------------------------------|----------------------------|----------------|------------------------------------|-------|
| Men   | %                             | %                          | %              | %                                  | %     |
| Women | %                             | %                          | %              | %                                  | %     |

Is your firm currently certified as a minority, women-owned, disadvantaged or disabled veterans business enterprise by a public agency? (If yes, complete the following and attach a copy of your notice of certification.)

**M    W    D    DV**

Agency \_\_\_\_\_ Expires \_\_\_\_\_  
 Agency \_\_\_\_\_ Expires \_\_\_\_\_

**LEGEND:** M = Minority; W = Women; D = Disadvantaged; DV = Disabled Veterans

## EXHIBIT E

Page 2 of 2

### COMMUNITY BUSINESS ENTERPRISE CERTIFICATION (CBE)

#### LAC/CBE SANCTIONS

1. A person or business shall not:
  - a. Knowingly and with the intent to defraud, fraudulently obtain, retain, attempt to obtain or retain, or aid another in fraudulently obtaining, retaining or attempting to obtain or retain, acceptance or certification as a minority or women business enterprise, or both, for the purposes of this article.
  - b. Willfully and knowingly make a false statement with the intent to defraud, whether by affidavit, report, or other representation, to a County official or employee for the purpose of influencing the acceptance or certification or denial of acceptance or certification of any entity as a minority or women business enterprise, or both.
  - c. Willfully and knowingly obstruct, impede, or attempt to obstruct or impede, any county official or employee who is investigating the qualifications of a business entity which has requested acceptance or certification as a minority or women business enterprise, or both.
  - d. Knowingly and with intent to defraud, fraudulently obtain, attempt or obtain, or aid another person or business in fraudulently obtaining or attempting to obtain, public moneys to which the person or business is not entitled under this article.
2. Any person or business who violates paragraph (1) shall be suspended from bidding on, or participating as contractor, subcontractor, or supplier in any County contract or project for a period of three years.
3. No County agency with the powers to award contracts shall enter into any contract with any person or business suspended for violating this section during the period of the person's or business' suspension. No awarding department shall award a contract to any contractor utilizing the services of any person or business as a subcontractor suspended for violating this section during the period of the person's or business suspension.

I acknowledge, that the undersigned, on behalf of himself or herself individually and on behalf of his or her business or organization, if any, is fully aware of the above policy of the County of Los Angeles and I declare under penalty of perjury that the foregoing Firm/Organization Information is true and correct.

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Print Legal Name of Agency.

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Print Name and Title of Principal Owner, an Officer, or Manager responsible for submission of the bid or proposal to the County.

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Authorized Signature of Principal Owner, an Officer, or Manager responsible for submission of the bid or proposal to the County.

---

Date

**CONTRACTOR EMPLOYEE ACKNOWLEDGEMENT AND CONFIDENTIALITY AGREEMENT**

(Note: This certification is to be executed and returned to County with CONTRACTOR's executed Contract. Work cannot begin on the Contract until County receives this executed document)

The Community College Foundation

CONTRACTOR NAME

Employee Name: \_\_\_\_\_

GENERAL INFORMATION:

Your employer referenced above has entered into a contract with the County of Los Angeles to provide certain services to the County. The County requires your signature on this CONTRACTOR Employee Acknowledgement, Confidentiality and Copyright Assignment Agreement.

EMPLOYEE ACKNOWLEDGEMENT:

I understand and agree that the CONTRACTOR referenced above is my sole employer for purposes of the above-referenced contract. I understand and agree that I must rely exclusively upon my employer for payment of salary and any and all other benefits payable to me or on my behalf by virtue of my performance of work under the above-referenced contract.

I understand and agree that I am not an employee of the County of Los Angeles for any purpose whatsoever and that I do not have and will not acquire any rights or benefits of any kind from the County of Los Angeles by virtue of my performance of work under the above-referenced contract. I understand and agree that I do not have and will not acquire any rights or benefits from the County of Los Angeles pursuant to any agreement between any person or entity and the County of Los Angeles.

I understand and agree that I may be required to undergo a background and security investigation(s). I understand and agree that my continued performance of work under the above-referenced contract is contingent upon my passing, to the satisfaction of the County, any and all such investigations. I understand and agree that my failure to pass, to the satisfaction of the County, any such investigation shall result in my immediate release from performance under this and/or any future contact.

**Initials of Signer** \_\_\_\_\_

CONTRACTOR Name: The Community College Foundation

Employee Name: \_\_\_\_\_

**CONFIDENTIALITY AGREEMENT:**

I may be involved with work pertaining to services provided by the County of Los Angeles and, if so, I may have access to confidential data and information pertaining to persons and/or entities receiving services from the County. In addition, I may also have access to proprietary information supplied by other vendors doing business with the County of Los Angeles. The County has a legal obligation to protect all such confidential data and information in its possession, especially data and information concerning health, criminal, and welfare recipient records. I understand that if I am involved in County work, the County must ensure that I, to, will protect the confidentiality of such data and information. Consequently, I understand that I must sign this agreement as a condition of my work to be provided by my employer for the County. I have read this agreement and have taken due time to consider it prior to signing.

I hereby agree that I will not divulge to any unauthorized person any data or information obtained while performing work pursuant to the above-referenced contract between my employer and the County of Los Angeles. I agree to forward all requests for the release of any data or information received by me to my immediate supervisor.

I agree to keep confidential all health, criminal, and welfare recipient records and all data and information pertaining to persons and/or entities receiving services from the County, design concepts, algorithms, programs, formats, documentation, CONTRACTOR proprietary information and all other original materials produced, created, or provided to or by me under the above-referenced contract. I agree to protect these confidential materials against disclosure to other than my employer or County employees who have a need to know the information. I agree that if proprietary information supplied by other County vendors is provided to me during this employment, I shall keep such information confidential.

I agree to report to my immediate supervisor any and all violations of this agreement by myself and/or by any other person of whom I become aware. I agree to return all confidential materials to my immediate supervisor upon completion of this contract or termination of my employment with my employer, whichever occurs first.

I acknowledge that violation of this agreement may subject me to civil and/or criminal action and that the County of Los Angeles may seek all possible legal redress.

SIGNATURE: \_\_\_\_\_

DATE: \_\_\_\_\_

PRINTED NAME: \_\_\_\_\_

POSITION: \_\_\_\_\_

**AUDITOR – CONTROLLER CONTRACT ACCOUNTING  
AND ADMINISTRATION HANDBOOK**

*The following handbook is designed for inclusion in most contracts for services entered into by County departments. The purpose of the handbook is to establish accounting, internal control, financial reporting, and contract administration standards for organizations (contractors) who contract with the County.*

## **AUDITOR-CONTROLLER**

### **CONTRACT ACCOUNTING AND ADMINISTRATION HANDBOOK**

The purpose of this Handbook is to establish required accounting, financial reporting, and internal control standards for entities (contractor) which contract with the Los Angeles County.

The accounting, financial reporting and internal control standards described in this Handbook are fundamental. These standards are not intended to be all inclusive or replace acceptable existing procedures or preclude the use of more sophisticated methods. Instead, this Handbook represents the minimum required procedures and controls that must be incorporated into a CONTRACTOR's accounting and financial reporting systems. The internal control standards described are those that apply to organizations with adequate staffing. Organizations with a smaller staff must attempt to comply with the intent of the standards and implement internal control systems appropriate to the size of their staff/organization. The CONTRACTOR's subcontractors must also follow these standards unless otherwise stated in the Agreement.

#### **A. ACCOUNTING AND FINANCIAL REPORTING**

##### **1.0 Basis of Accounting**

Contractors may elect to use either the cash basis or accrual basis method of accounting for recording financial transactions. Monthly invoices must be prepared on the same basis that is used for recording financial transactions.

1.1 The County recommends the use of the accrual basis for recording financial transactions.

##### **Accrual Basis**

Under the accrual basis, revenues are recorded in the accounting period in which they are earned (rather than when cash is received). Expenditures are recorded in the accounting period in which they are incurred (rather than when cash is disbursed).

##### **Accruals**

Accruals shall be recorded observing the following:

- ◆ Only accruals where cash will be disbursed within six months of the accrual date should be recorded.
- ◆ Recorded accruals must be reversed in the subsequent accounting period.

- 1.2 If an agent elects to use the cash basis for recording financial transactions during the year:
- ◆ Necessary adjustments must be made to record the accruals at the beginning and the end of the contract.
  - ◆ All computations, supporting records, and explanatory notes used in converting from cash basis to the accrual basis must be retained.

1.3 Prepaid Expenses

Prepaid expenses (e.g., insurance, service agreements, lease agreements, etc.) should only be expensed during a given Agreement year to the extent goods and services are received during that Agreement year.

2.0 Accounting System

Each agent shall maintain a double entry accounting system (utilizing debits and credits) with a General Journal, a Cash Receipts Journal, a General Ledger, and a Cash Disbursements Journal. The County recommends that a Payroll Register also be maintained. Postings to the General Ledger and Journals should be made on a monthly basis.

2.1 General Journal

A General Journal shall be maintained for recording adjusting entries, reversing entries, closing entries, and other financial transactions not normally recorded in the Cash Receipts Journal or Cash Disbursements Journal. Entries in the General Journal must be adequately documented, and entered in chronological order with sufficient explanatory notations.

|              |     |     |
|--------------|-----|-----|
| Example:     | DR  | CR  |
| Rent Expense | 100 |     |
| Rent Payable |     | 100 |

To record accrued rent to March 31, 20XX

2.2 Cash Receipts Journal

A Cash Receipts Journal shall be maintained for recording all cash receipts (e.g., County warrants, contributions, interest income, etc.). The Cash Receipts Journal shall contain (minimum requirements) the following column headings:

- date
- receipt number
- cash debit columns
- income credit columns for the following accounts:
  - County payments (one per funding source)
  - Contributions
  - Other Income (Grants, sales of supplies/services, rental income, miscellaneous revenue, fees, etc.)
- Description (Entries in the description column must specify the source of cash receipts.)

2.3 Cash Disbursements Journal

A Cash Disbursements Journal shall be maintained for recording all cash disbursements (e.g., rent, utilities, maintenance, etc.)

The Cash Disbursements Journal shall contain (minimum requirements) the following column headings:

- date
- check number
- cash (credit) column
- expense account name
- description

Note (1) Separate expense columns are recommended for salary expense and other recurring expense classifications for each program.

Note (2) Entries in the description column must specify the nature of the expense and the corresponding expense classification if not included in the column heading.

Note (3) Checks should not be written to employees (other than payroll, mileage, travel, and petty cash custodian checks.)

A Check Register may be substituted for the Cash Disbursements Journal, but this is not recommended. If used, the Check Register must contain the same expense classifications and description information required when a Cash Disbursements Journal is used.

Disbursements without supporting documentation will be disallowed on audit. Cancelled checks and credit card statements (VISA, AMEX, department store, etc.) will not constitute acceptable support. (See Section A.3.2 and B.2.4) for additional guidance.

2.4 General Ledger

A General Ledger shall be maintained with accounts for all assets, liabilities, fund balances, expenditures, and revenues. Separate accounts must be maintained for each County program's expenses and revenues.

2.5 Chart of Accounts

A Chart of Accounts shall be maintained:

- □ The County recommends that agents use the expense account titles on the monthly invoice submitted to the County.
- □ If the contractor uses account titles which differ from the account titles on the monthly invoice, each account title must clearly identify the nature of the transaction(s) posted to the account.
- □ Contractor must consistently post transactions that are of a similar nature to the same account. For example, all expenses for travel shall be posted to the account titled "travel" or "travel expense" and not intermixed with other expense accounts.

2.6 Payroll Register

The County recommends that a Payroll Register be maintained for recording all payroll transactions. The Register should contain the following:

- □ Name
- □ Position
- □ Social Security Number
- □ Salary (hourly wage)
- □ Payment Record including:
  - □ accrual period
  - □ gross pay
  - □ itemized payroll deductions

- □ net pay amount
- □ check number

If a Payroll Register is not used, the information in (2.6) must be recorded in the cash disbursements journal.

CONTRACTOR will ensure compliance with all applicable federal and State requirements for withholding payroll taxes (FIT, FICA, FUTA, SIT, SIU, etc.), reporting, filing (941, DE-7, W-2, W-4 and 1099s), and all applicable tax deposits.

Contractor will ensure compliance with Internal Revenue Service guidelines in properly classifying employees and independent contractors.

### 2.7 Contractor Invoices

Each agent shall present an invoice to the County each calendar month to report the financial activity of the month. In addition, if advanced funding is involved, an invoice shall be presented at the beginning of the contract period. Invoices shall be prepared in the manner prescribed by the County's contracting department.

### 3.0 Records

Adequate care shall be exercised to safeguard the accounting records and supporting documentation. Any destruction or theft of the CONTRACTOR's accounting records or supporting documentation shall be immediately reported to the County.

#### 3.1 Retention

All accounting records (e.g., journals, ledgers, etc.), financial records and supporting documentation (e.g., invoices, receipts, checks, etc.) must be retained for a minimum of five years after the termination of the CONTRACTOR's agreement.

### 3.2 Supporting Documentation

All revenues and expenditures shall be supported by original vouchers, invoices, receipts, or other documentation and shall be maintained in the manner described herein.

Invoices, receipts and canceled checks will be required to support an outlay of funds. Unsupported disbursements will be disallowed on audit. CONTRACTOR will be required to repay COUNTY for all disallowed costs. **Photocopied invoices or receipts, any internally generated documents (i.e., vouchers, request for check forms, requisitions, canceled checks, etc.), and account statements do not constitute supporting documentation for purchases.**

Supporting documentation is required for various types of expenditures as follows:

**Payroll** – time and attendance records signed by the employee and approved in writing by the supervisor, time distribution records by program accounting for total work time on a daily basis for all employees, records showing actual expenditures for Social Security and unemployment insurance, State and federal quarterly tax returns, federal W-2 forms, and federal W-4 forms.

**Consultant Services** – contracts, time and attendance records, billing rates, travel vouchers detailing purpose, time and location of travel, purchase orders and invoices for supplies and invoices or other supporting documentation detailing the nature of services provided.

**Travel** – travel policies of the CONTRACTOR (written); travel expense vouchers showing location, date and time of travel, purpose of trip, and rates claimed; vehicle mileage logs showing dates, destination and headquarters, purpose of trip, and mileage. Travel related to conferences should include conference literature detailing purpose of the conference. Reimbursement rates for mileage shall not exceed applicable federal guidelines.

Reimbursement for actual receipts or per diem rates for meal expenses shall not exceed the maximum County's reimbursement rate for employees.

Receipts shall be required for lodging for approved out-of-town travel dates. Maximum reimbursable lodging amount is

the maximum County's reimbursement rate for employees for a single occupancy hotel accommodation.

**Operating Expenses** (e.g., utilities, office supplies, equipment rentals, etc.) – bona fide contracts or lease agreements, if any, and invoices and receipts detailing the cost and items purchased will constitute the primary supporting documentation. For internal control purposes, the CONTRACTOR may maintain vouchers, purchase orders, requisitions, stock received reports, bills of lading, etc.

**Outside Meals** - receipts and/or invoices for all meals, a record of the nature and purpose of each meal, and identification of the participants.

3.3 Payments to Affiliated Organizations or Persons

CONTRACTOR shall not make payments to affiliated organizations or persons for program expenses (e.g., salaries, services, rent, etc.) that exceed the lower of actual cost or the reasonable cost for such expenses. A reasonable cost shall be the price that would be paid by one party to another when the parties are dealing at arm's length (fair market price).

Organizations or persons (related parties) related to the CONTRACTOR or its members by blood, marriage, or through legal organization (corporation, partnership, association, etc.) will be considered affiliated for purposes of this Agreement. County shall be solely responsible for the determination of affiliation unless otherwise allowed and approved by the State or federal agencies.

Payments to affiliated organizations or persons will be disallowed on audit to the extent the payments exceed the lower of actual costs or the reasonable costs for such items.

3.4 Filing

All relevant supporting documentation for reported program expenditures and revenues shall be filed in a systematic and consistent manner. It is recommended that supporting documents be filed as follows:

- checks – numerically
- invoices – vendor name and date
- vouchers – numerically
- receipts – chronologically

- timecards – pay period and alphabetically

### 3.5 Referencing

Accounting transactions posted to the CONTRACTOR's books shall be appropriately cross-referenced to supporting documentation. It is recommended that expenditure transactions on the CONTRACTOR's books be cross-referenced to the supporting documentation as follows:

- □ invoices – vender name and date
- □ checks – number
- □ vouchers –number
- □ revenue – receipt number

Supporting documentation for non-payroll expenditures (i.e., operating expenditures) should be cross-referenced to the corresponding check issued for payment. If multiple invoices are paid with one check, all related invoices should be bound together and cross-referenced to the check issued for payment.

### 4.0 Donations and Other Sources of Revenue

Restricted donations and other sources of revenue earmarked specifically for the Contract must be utilized on allowable contract expenditures.

### 5.0 Audits

The agent will make available for inspection and audit to County representatives, upon request, during working hours, during the duration of the contract and for a period of five years thereafter, all of its books and records relating to the operation by it of each project or business activity which is funded in whole or part with governmental monies, whether or not such monies are received through the County. All such books and records shall be maintained at a location within Los Angeles County.

### 6.0 Single Audit Requirements

OMB Circular 133, "Audits of State, Local Governments and Non Profit Organizations" requires that certain organizations receiving federal awards, including pass-through awards, have annual audits. Details are contained in the respective Circular.

A copy of any Single Audit reports must be filed with the County within the timeframes prescribed by the applicable Circular.

### 7.0 Subcontracts

No CONTRACTOR shall subcontract services without the prior written consent of the County.

CONTRACTOR shall provide County with copies of all executed subcontracts and shall be responsible for the performance of their subcontractors.

B. INTERNAL CONTROLS

Internal controls safeguard the CONTRACTOR's assets from misappropriations, misstatements or misuse. Each CONTRACTOR shall prepare necessary written procedures establishing internal controls for its personnel. The CONTRACTOR shall instruct all of its personnel in these procedures and continuously monitor operations to ensure compliance with them.

1.0 Cash Receipts

1.1 Separate Fund or Cost Center

All contract revenues shall be maintained in a bank account. If revenues from other sources are maintained in the same bank account, revenues for each source must be clearly identifiable on the accounting records through the use of cost centers or separate accounts.

1.2 Deposits

All checks shall be restrictively endorsed upon receipt.

Cash received shall be recorded on pre-numbered receipts. Checks shall be recorded on a check remittance log at the time of receipt.

Cash receipts (i.e., cash and checks) totaling \$500 or more shall be deposited within one day of receipt. Collections of less than \$500 may be held and secured and deposited weekly or when the total reaches \$500, whichever occurs first.

Duplicate deposit slips shall be retained and filed chronologically, and shall contain sufficient reference information for comparison to the Cash Receipts Journal (and individual receipts, if applicable).

1.3 Separation of Duties

An employee who does not handle cash shall record all cash receipts.

1.4 Bank Reconciliations

Bank statements should be received and reconciled by someone with no cash handling, check writing, or bookkeeping functions.

Monthly bank reconciliations should be prepared within 30 days of the bank statement date and reviewed by management for appropriateness and accuracy. The bank reconciliations should be signed by both the preparer and the reviewer. Reconciling items should be resolved timely.

2.0 Disbursements

2.1 General

All disbursements for expenditures, other than petty cash, shall be made by check.

Blank check stock shall be secured and accounted for to preclude unauthorized use.

Checks shall not be payable to "cash" or signed in advance. Checks written to employees for reimbursement of out-of-pocket costs must be supported by receipts and invoices.

A second signature shall be required on all checks, unless otherwise specified in contract.

If the bookkeeper signs checks, a second signature shall be required on the checks, regardless of limits specified in contract.

Voided checks shall be marked void with the signature block cut out. The voided checks must be filed with the cancelled checks.

Unclaimed or undelivered checks shall be cancelled periodically.

All supporting documentation shall be referenced to check numbers and marked "paid" or otherwise canceled to prevent reuse or duplicate payments.

Disbursements without adequate supporting documentation will be disallowed on audit.

2.2 Approvals and Separation of Duties

Employees responsible for approving cash disbursements and/or signing of checks shall examine all supporting documentation at the time the checks are approved and signed.

All disbursements, excluding petty cash purchases, shall be approved by persons independent of check preparation and bookkeeping activities.

2.3 Petty Cash

A petty cash fund up to \$500 may be maintained for payment of small incidental expenses incurred by the CONTRACTOR (e.g., postage due, small purchases of office supply items, etc.). The CONTRACTOR must obtain written approval from the County to establish a petty cash fund greater than \$500.

Petty cash disbursements must be supported by invoices, store receipts or other external authenticating documents indicating the item purchased and the employee making the purchase. In the event that outside (external) supporting documentation is not obtainable for minor disbursements (under \$10), such as parking meters, etc., then documentation shall be considered as proper supporting documentation on a basis of reasonableness. Petty cash disbursements should not be used as a substitute for normal purchasing and disbursement practices i.e., payment by check).

The petty cash fund shall be maintained on an imprest basis. A check should be drawn to set up the fund and to make periodic reimbursements. Receipts, vouchers, etc., supporting each fund replenishment must be bound together, filed chronologically and cross referenced to the reimbursement check.

2.4 Credit Cards

The use of credit cards, both CONTRACTOR issued credit cards and an employee's personal credit cards used on behalf of the CONTRACTOR, should be limited to purchases where normal purchasing and disbursement practices are not suitable.

Credit cards issued in the CONTRACTOR's name must be adequately protected and usage monitored to ensure that only authorized and necessary items are purchased.

Credit card purchases should be pre-approved by CONTRACTOR management to ensure that they are reasonable and necessary.

All credit card disbursements must be supported by original invoices, store receipts or other external authenticating documents indicating the item purchased and the employee making the purchase. Credit card statements are not sufficient support for credit card purchases.

3.0 Timekeeping

3.1 Timecards

Timecards or time reports must be prepared for each pay period. Timecards or time reports must indicate total hours worked each day by program and total hours charged to each of the CONTRACTOR's programs. Time estimates do not qualify as support for payroll expenditures and will be disallowed on audit.

All timecards and time reports must be signed in ink by the employee and the employee's supervisor to certify the accuracy of the reported time.

3.2 Personnel and Payroll Records

Adequate security must be maintained over personnel and payroll records with access restricted to authorized individuals.

Personnel and payroll records should include (but not be limited to) the following:

- Employee's authorized salary rate
- Employee information sheet
- Resume and/or application
- Proof of qualifications for the position, if required (e.g., notarized copy or original diploma, license, etc.)
- Performance evaluations
- Criminal record clearance
- Citizenship Status
- Benefit balances (e.g., sick time, vacation, etc.)

Benefit Balances

Employee benefit balances (e.g., sick time, vacation, personal time, etc.) should be maintained on at least a monthly basis. Benefit balances should be increased when benefit hours are earned and decreased as hours are used.

Limitations on Positions and Salaries

The CONTRACTOR shall pay no salaries higher than those authorized in the contract, or the attachments thereto, except as proscribed by state or federal law.

If an employee serves in the same or dual capacities under more than one Agreement or program, the employee may not charge more than 100% of their time to the contracts or programs taken as a whole.

Salaried employees who work less than 40 hours per week shall be paid a salary that corresponds with the employee’s work schedule.

The salary expense of salaried employees working on more than one Agreement or program shall be allocated to each program based on the ratio of the number of hours worked on each program during the pay period to the total number hours worked during the pay period.

The CONTRACTOR will make no retroactive salary adjustment for any employee without written approval from the County.

Separation of Duties

Payroll checks should be distributed by persons not involved in timekeeping, preparing of payroll, or reconciling bank accounts.

All employee hires and terminations, or pay rate changes, shall be approved by authorized persons independent of payroll functions.

All employee hires and terminations, or pay rate changes shall be approved in writing by authorized persons independent of payroll functions.

4.0 Fixed Assets

A fixed asset is defined as an article of nonexpendable tangible personal property having a useful life of more than two years. The County recommends all fixed assets with an acquisition cost of \$1,000\* or more per unit be capitalized.

Acquisition cost means the net invoice unit price of an item, including the cost of any modifications, attachments, accessories, or auxiliary apparatus necessary to make it usable for the purpose for which it was acquired.

\* The fixed asset amount has been increased to \$5,000.

4.1 Acquisition

Fixed asset purchases shall be approved by the Agency's Board of Directors or their authorized representative.

4.2 Identification and Inventory

All fixed assets purchased with Contract funds are to be used solely for the benefit of the Contract and should be appropriately tagged.

Each CONTRACTOR shall maintain a current listing of fixed assets, including the item description, serial number, date of purchase, acquisition cost and sources of funding.

An inventory of all fixed assets should be conducted at least once each year to ensure that all fixed assets are accounted for and maintained in proper working order.

4.3 Security

Physical security should be adequately maintained over fixed assets to prevent misuse and theft of County property.

4.4 Property Management

The CONTRACTOR shall assume responsibility and accountability for the maintenance of all non-expandable property purchased, leased, or rented with Contract funds.

The CONTRACTOR shall report promptly, in writing, to the County all cases of theft, loss, damage, or destruction of fixed assets. The report shall contain at a minimum, item identification, recorded value, facts relating to loss, and a copy of the law enforcement report.

CONTRACTOR shall dispose of or return to the County all fixed assets, in accordance with their Contract.

5.0 Bonding – All officers, employees, and agents who handle cash or have access to the agent's funds shall be bonded.

C. COST PRINCIPLES

1.0 Policy

It is the intent of the COUNTY to provide funds for the purpose of CONTRACTOR providing services required by the Agreement. CONTRACTOR shall use these funds on actual expenses in an economical and efficient manner and ensure they are reasonable, proper and necessary costs of providing services and are allowable in accordance with the applicable OMB Circular.

1.1. Limitations on Expenditures of Program Funds

CONTRACTOR shall comply with the Agreement and the applicable OMB Circular. The Circular defines direct and indirect costs, discusses allowable cost allocation procedures and the development of Indirect Cost Rates, and specifically addresses the allowability of a variety of different costs.

If a CONTRACTOR is unsure of the allowability of any particular type of cost or individual cost, the CONTRACTOR should request advance written approval from the County prior to incurring the cost.

1.2 Expenses Incurred Outside the Agreement Period

Expenses charged against program funds may not be incurred prior to the effective date of the Agreement or subsequent to the Agreement termination date.

1.3 Budget Limitation

Expenses may not exceed the maximum limits shown on the contract budget.

1.4 Unspent Funds

The County will determine the disposition of unspent program funds upon termination of the contract.

1.5 Necessary, Proper and Reasonable

Only those expenditures that are necessary, proper and reasonable to carry out the purposes and activities of the Program are allowable.

2.0 Allocation of Cost Pools

For CONTRACTORs that provide services in addition to the services required under contract, the CONTRACTOR shall allocate expenditures that benefit programs or funding sources on an equitable basis.

In accordance with the applicable OMB Circular, agencies shall define their allocable costs as either direct or indirect costs (as defined below) and allocate each cost using the basis most appropriate and feasible.

The CONTRACTOR shall maintain documentation related to the allocation of expenses (e.g., timecards, time summaries, square footage measurements, number of employees, etc.).

Under no circumstances shall allocated costs be charged to an extent greater than 100% of actual costs or the same cost be charged both directly and indirectly.

2.1 Direct Costs

Direct costs are those costs that can be identified specifically with a particular final cost objective (i.e., a particular program, service, or other direct activity of an organization). Examples of direct costs include salaries and benefits of employees working on the program, supplies and other items purchased specifically for the program, costs related to space used by employees working on the program, etc.

For all employees, other than general and administrative, the hours spent on each program (activity) should be recorded on employees' timecards and the payroll expense should be treated as direct charges and distributed on the basis of recorded hours spent on each program.

Joint costs (i.e., costs that benefit more than one program or activity) which can be distributed in reasonable proportion to the benefits received may also be direct costs.

Examples of bases for allocating joint costs as direct costs:

- Number of direct hours spent on each program
- Number of employees in each program
- Square footage occupied by each program
- Other equitable methods of allocation

2.2 Indirect Costs

Indirect costs are those costs that have been incurred for common or joint objectives and cannot be readily identified with a particular final cost objective. Examples of indirect costs include salaries, employee benefits, supplies, and other costs related to general administration of the organization, depreciation and use allowances, and the salaries and expenses of executive officers, personnel administration, and accounting.

Examples of bases for allocating indirect costs:

- Total direct salaries and wages
- Total direct costs (excluding capital expenditures and other distorting items such as subcontractor payments)

2.3 Acceptable Indirect Cost Allocation Methods

OMB Circulars describe the following allowable methods for allocating indirect costs:

- Simplified allocation method
- Direct allocation method
- Multiple allocation base method
- Negotiated indirect cost rate

Simplified Allocation Method

This method can be used when an organization's major functions benefit from its indirect costs to approximately the same degree. Using this method, all allocable costs are considered indirect costs and an indirect cost rate is determined by dividing total allowable indirect costs by an equitable distribution base.

Example

|                                            |                 |
|--------------------------------------------|-----------------|
| Agency-wide indirect costs                 | \$250,000       |
| Less: Capital expenditures                 | <u>10,000</u>   |
| Allocable indirect costs                   | 240,000         |
| Total agency-wide indirect salaries        | \$1,000,000     |
| Indirect cost rate (\$240,000/\$1,000,000) | 24%             |
| Program direct salaries                    | \$100,000       |
| Program indirect costs (24% x \$100,000)   | <u>\$24,000</u> |

Direct Allocation Method

This method can also be used when an organization's major functions benefit from its indirect costs to approximately the same degree. Using this method, all costs except general administration and general expenses are treated as direct costs. Joint costs for depreciation, rental, facilities maintenance, telephone, and other similar expenses are prorated individually to each direct activity on a basis appropriate for that type of cost.

The remaining costs, which consist exclusively of general administration and general expenses are then allocated using the simplified allocation method previously discussed.

Multiple Base Allocation Method

This method can be used when an organization's major functions benefit from its indirect costs in varying degrees. Using this method, indirect costs are grouped to permit allocation of each grouping on the basis of the benefits provided to the major functions. Each grouping is then allocated individually using the basis most appropriate for the grouping being allocated.

2.4 Cost Allocation Plan

If the CONTRACTOR has a negotiated indirect cost rate approved by a federal agency, it shall submit a copy of the approval letter when requested by County.

If the CONTRACTOR does not have a negotiated indirect cost rate, CONTRACTOR shall submit an annual Agency-wide Cost Allocation Plan when requested by County. The Cost Allocation Plan shall be prepared in accordance with County instructions and the applicable OMB Circular and include the following information:

1. CONTRACTOR general accounting policies:
  - Basis of accounting (cash or accrual)
  - Fiscal year
  - Method for allocating indirect costs (simplified, direct, multiple, negotiated rate)
  - indirect cost rate allocation base
2. Identify the CONTRACTOR's direct and indirect costs (by category) and describe the cost allocation methodology for each category.
3. Signature of CONTRACTOR management certifying the accuracy of the plan.

Negotiated Indirect Cost Rates

Agencies have the option of negotiating an indirect cost rate or rates for use on all their Federal programs. The CONTRACTOR must submit a cost allocation plan to the federal agency providing the most funds to the organization. The approved indirect cost rate is then applied to the total approved direct cost base.

If CONTRACTOR has a federally approved indirect cost rate, CONTRACTOR shall submit a copy of the approval letter to COUNTY upon request.

D. UNALLOWABLE COSTS

OMB Circulars address the allowability of a variety of different costs. For all costs, there are certain restrictions and limitations; however, the following costs are not allowable under any circumstances:

- Bad debts
- Contingency provisions
- Contributions and donations
- Fines and penalties
- Fundraising activities
- Interest expense (unless expressly allowed by Federal guidelines)
- Losses on other awards

E. OVERPAYMENTS

If upon audit, or at any time during the Agreement year, it is determined that invoices submitted to the County and used as a basis for payments to the CONTRACTOR were inaccurate, County shall determine the total overpayment and require the CONTRACTOR to repay County. The County may withhold payments from CONTRACTOR's future payments for any amounts not returned to the COUNTY or credited to the Contract unless otherwise prohibited by State or federal regulations.

F. MISCELLANEOUS REQUIREMENTS

1.0 Insurance

CONTRACTOR is responsible for securing and maintaining insurance coverage as required by the Agreement. CONTRACTOR must notify County when insurance is revoked, reduced to a level or coverage less than required, or otherwise made ineffective.

Insurance shall include an endorsement naming the COUNTY as an additional insured.

2.0 Activity

No funds, materials, property, or services contributed to the COUNTY or the CONTRACTOR under this Agreement shall be used in the performance of any political activity, the election of any candidate, or the defeat of any candidate for public office.

Department of the Treasury  
Internal Revenue Service  
**Notice 1015**

**EXHIBIT H**

**Have You Told Your Employees About the Earned Income Credit (EIC)?**

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**What Is the EIC?**

The EIC is a refundable tax credit for certain workers.

**A change to note.** Workers **cannot** claim the EIC if their 2000 investment income (such as interest and dividends) is over \$2,400.

**Which Employees Must I Notify About the EIC?**

You must notify each employee who worked for you at any time during the year and from whom you did not withhold income tax. However, you do not have to notify any employee who claimed exemption from withholding on **Form W-4**, Employee's Withholding Allowance Certificate.

**Note:** *You are encouraged to notify each employee whose wages for 2000 are less than \$31,152 that he or she may be eligible for the EIC.*

**How and When Must I Notify My Employees?**

You must give the employee one of the following:

- The IRS **Form W-2**, Wage and Tax Statement, which has the required information about the EIC on the back of **Copy B**.
- A substitute Form W-2 with the same EIC information on the back of the employee's copy that is on Copy B of the IRS Form W-2.
- **Notice 797**, Possible Federal Tax Refund Due to the Earned Income Credit (EIC).
- Your written statement with the same wording as Notice 797.

If you are required to give Form W-2 and do so on time, no further notice is necessary if the Form W-2 has the required information about the EIC on the back of the employee's copy. If a substitute Form W-2 is given on time but does not have the required information, you must notify the employee within 1 week of the date the substitute Form W-2 is given. If Form W-2 is required but is not given on time, you must give the employee Notice 797 or your written statement by the date Form W-2 is required to be given. If Form W-2 is not required, you must notify the employee by February 7, 2001.

You must hand the notice directly to the employee or send it by First-Class Mail to the employee's last known address. You will not meet the notification requirements by posting Notice 797 on an employee bulletin board or sending it through office mail. However, you may want to post the notice to help inform all employees of the EIC. You can get copies of the notice by calling 1-800-829-3676. You can also get the notice from the IRS Web Site at [www.irs.gov](http://www.irs.gov).

**How Will My Employees Know If They Can Claim the EIC?**

The 2000 instructions for Forms 1040, 1040A, and 1040EZ, and **Pub. 596**, Earned Income Credit, explain who can claim the EIC. Generally, any employee who meets the following requirements may be able to claim the EIC for 2000.

**Note:** *An employee cannot claim the EIC if he or she files **Form 2555** or **Form 2555-EZ** (relating to foreign earned income). Also, an employee who is a nonresident alien for any part of 2000 cannot claim the EIC unless he or she is married to a U.S. citizen or resident and elects to be taxed as a resident alien for all of 2000.*

- The employee's 2000 earned income and modified adjusted gross income are both under \$27,413 (under \$31,152 if the employee has more than one qualifying child; under \$10,380 if the employee does not have a qualifying child). **Earned income** for this purpose does not include amounts paid to inmates in penal institutions for their work.
- The employee's filing status is any status **except** married filing a separate return.
- The employee (and the employee's spouse if filing a joint return) is not a qualifying child of another person.
- For an employee without a qualifying child, the employee is at least age 25 but under 65 at the end of 2000. Also, no one may be entitled to claim the employee as a dependent and the employee's home must be in the United States for over half of 2000. If the employee is married filing a joint return, other rules apply.

**How Do My Employees Claim the EIC?**

Eligible employees claim the EIC on their 2000 tax return. Even employees who have no tax withheld from their pay or owe no tax can claim the EIC and get a refund, but they must file a tax return to do so. For example, if an employee has no tax withheld in 2000 and owes no tax but is eligible for a credit of \$797, he or she must file a 2000 tax return to get the \$797 refund.

**How Do My Employees Get Advance EIC Payments?**

Eligible employees who expect to have a qualifying child for 2001 can get part of the credit with their pay during the year by giving you a completed **Form W-5**, Earned Income Credit Advance Payment Certificate. You **must** include advance EIC payments with wages paid to these employees, but the payments are not wages and are not subject to payroll taxes. Generally, the payments are made from withheld income, social security, and Medicare taxes. For details, see **Pub. 15**, Employer's Tax Guide.

**EXHIBIT I**

**CHILD SUPPORT COMPLIANCE PROGRAM CERTIFICATION**

Los Angeles County Code Chapter 2.200 establishes the Los Angeles County Child Support Compliance Program. This Program requires the County to provide certain information to the District Attorney concerning its employees and business licensees. It further requires that bidders or proposers for County contracts submit certifications of Program compliance to the soliciting County department along with their bids or proposals. (In an emergency procurement, as determined by the soliciting County department, these certifications may be provided immediately following the procurement)

IN ORDER TO COMPLY WITH THIS REQUIREMENT, COMPLETE THIS FORM AND SUBMIT IT DIRECTLY TO THE SOLICITING COUNTY DEPARTMENT ALONG WITH YOUR BID OR PROPOSAL. IN ADDITION, PROVIDE A COPY TO THE DISTRICT ATTORNEY AT THE ADDRESS OR FAX NUMBER SHOWN BELOW. SOLE PRACTITIONER MEMBERS OF AN ASSOCIATION MUST COMPLETE AND SUBMIT INDIVIDUAL FORMS.

I, (print name) \_\_\_\_\_ hereby submit this certification to the Department of Children and Family Services, pursuant to the provisions of County Code Section. 2.200.060 and hereby certify that (contractor or association name as shown in bid or proposal), \_\_\_\_\_, an **INDEPENDENTLY OWNED** or **FRANCHISER-OWNED** business (circle one), located at (contractor, or, if an association, associated member address), \_\_\_\_\_, is in compliance with Los Angeles County's Child Support Compliance Program and has met the following requirements:

- 1) Submitted a completed Principal Owner Information Form to the District Attorney Bureau of Family Support Operations;
- 2) Fully complied with employment and wage reporting requirements as required by the Federal Social Security Act (42 USC Section 653a) and/or California Unemployment Insurance Code Section 1088.5, and will continue to comply with such reporting requirements;
- 3) Fully complied with all lawfully served Wage and Earnings Withholding Orders or District Attorney Notices of Wage and Earnings Assignment, pursuant to Code of Civil Procedure Section 706.031 and Family Code Section 5246(b) or pursuant to applicable provisions of the Uniform Interstate Family Support Act, and will continue to comply with such Orders or Notices.

*I declare under penalty of perjury that the foregoing is true and correct.*

Executed this \_\_\_\_\_ day of \_\_\_\_\_  
(Month and Year)

at: \_\_\_\_\_  
(City/State) (Telephone No.)

by: \_\_\_\_\_  
(Signature of a Principal Owner, an officer, or manager responsible for submission of the bid or proposal to the County.)

**Copy to: District Attorney Bureau of Family Support Operations  
Special Projects  
P.O. Box 911009  
Los Angeles, CA 90091-1099  
FAX: (323) 869-0634 Telephone: (323) 832 7277 or (323) 832-7276**

**EXHIBIT J1  
COUNTY OF LOS ANGELES CONTRACTOR EMPLOYEE JURY SERVICE PROGRAM  
APPLICATION FOR EXCEPTION AND CERTIFICATION FORM**

The County's solicitation for this contract/purchase order (Request for Proposal or Invitation for Bid) is subject to the County of Los Angeles Contractor Employee Jury Service Program (Program) (Los Angeles County Code, Chapter 2.203). All bidders or proposers, whether a contractor or subcontractor, must complete this form to either 1) request an exception from the Program requirements or 2) certify compliance. Upon review of the submitted form, the County department will determine, in its sole discretion, whether the bidder or proposer is excepted from the Program.

|                                                      |               |                  |
|------------------------------------------------------|---------------|------------------|
| <b>Company Name:</b>                                 |               |                  |
| <b>Company Address:</b>                              |               |                  |
| <b>City:</b>                                         | <b>State:</b> | <b>Zip Code:</b> |
| <b>Telephone Number:</b>                             |               |                  |
| <b>Solicitation For (Type of Goods or Services):</b> |               |                  |

**Complete Part I or Part II below, as appropriate.**

**Part I - Application for Exception From the Program**

I request an exception from the Program for the following reason(s) (check the appropriate box(es) and attach documentation that supports your claim):

- My business does not meet the definition of "contractor," as defined in the Program," because my business has not received an aggregate sum of \$50,000 or more in any 12-month period under one or more County contracts or subcontracts (this exception is not available if the contract/purchase order itself will exceed \$50,000 in any 12 month period). I understand that the exception will be lost and I must comply with the Program if my revenues from the County exceed an aggregate sum of \$50,000 in any 12-month period.
- My business is a small business as defined in the Program. It 1) has 10 or fewer employees; and, 2) has annual gross revenues in the preceding twelve months which, if added to the annual amount of this contract, are \$500,000 or less; and, 3) is not an affiliate or subsidiary of a business dominant in its field of operation, as defined below. I understand that the exemption will be lost and I must comply with the Program if the number of employees in my business and my gross annual revenues exceed the above limits.

**"Dominant in its field of operation"** means having more than 10 employees, including full-time and part-time employees, and annual gross revenues in the preceding twelve months, which, if added to the annual amount of the contract awarded, exceed \$500,000.

**"Affiliate or subsidiary of a business dominant in its field of operation"** means a business which is at least 20 percent owned by a business dominant in its field of operation, or by partners, officers, directors, majority stockholders, or their equivalent, of a business dominant in that field of operation.

- My business is subject to a Collective Bargaining Agreement (attach agreement) that expressly provides that it supersedes all provisions of the Program.

**OR**

**Part II - Certification of Compliance**

My business has and adheres to a written policy that provides, on an annual basis, no less than five days of regular pay for actual jury service for full-time employees of the business who are also California residents, or my company will have and adhere to such a policy prior to award of the contract.

***I declare under penalty of perjury under the laws of the State of California that the information stated above is true and correct.***

|                    |               |
|--------------------|---------------|
| <b>Print Name:</b> | <b>Title:</b> |
| <b>Signature:</b>  | <b>Date:</b>  |

## “Contractor Employee Jury Service”

### Los Angeles County Code Sections 2.203.010 through 2.203.090

#### **2.203.010 Findings.**

The board of supervisors makes the following findings. The county of Los Angeles allows its permanent, full-time employees unlimited jury service at their regular pay. Unfortunately, many businesses do not offer or are reducing or even eliminating compensation to employees who serve on juries. This creates a potential financial hardship for employees who do not receive their pay when called to jury service, and those employees often seek to be excused from having to serve. Although changes in the court rules make it more difficult to excuse a potential juror on grounds of financial hardship, potential jurors continue to be excused on this basis, especially from longer trials. This reduces the number of potential jurors and increases the burden on those employers, such as the county of Los Angeles, who pay their permanent, full-time employees while on juror duty. For these reasons, the county of Los Angeles has determined that it is appropriate to require that the businesses with which the county contracts possess reasonable jury service policies. (Ord. 2002-0015 § 1 (part), 2002).

#### **2.203.020 Definitions.**

The following definitions shall be applicable to this chapter:

- A. “Contractor” means a person, partnership, corporation or other entity which has a contract with the county or a subcontract with a county contractor and has received or will receive an aggregate sum of \$50,000 or more in any 12-month period under one or more such contracts or subcontracts.
- B. “Employee” means any California resident who is a full-time employee of a contractor under the laws of California.
- C. “Contract” means any agreement to provide goods to, or perform services for or on behalf of, the county.
- D. “Full time” means 40 hours or more worked per week, or a lesser number of hours if the lesser number is a recognized industry standard as determined by the chief administrative officer.
- E. “County” means the county of Los Angeles or any public entities for which the board of supervisors is the governing body. (Ord. 2002-0015 § 1 (part), 2002).

#### **2.203.030 Applicability.**

This chapter shall apply to contractors who enter into contracts that commence two or more months after the effective date of this chapter. This chapter shall also apply to contractors with existing contracts which are extended into option years that commence two or more months after the effective date of this chapter. (Ord. 2002-0015 § 1 (part), 2002)

#### **2.203.040 Contractor Jury Service Policy.**

A contractor shall have and adhere to a written policy that provides that its employees shall receive from the contractor, on an annual basis, no less than five days of regular pay for actual jury service. The policy may provide that employees deposit any fees received for such jury service with the contractor or that the contractor deduct from the employees’ regular pay the fees received for jury service. (Ord. 2002-0015 § 1 (part), 2002).

**2.203.050 Other Provisions.**

- A. Administration. The chief administrative officer shall be responsible for the administration of this chapter. The chief administrative officer may, with the advice of county counsel, issue interpretations of the provisions of this chapter and shall issue written instructions on the implementation and ongoing administration of this chapter. Such instructions may provide for the delegation of functions to other county departments.
- B. Compliance Certification. At the time of seeking a contract, a contractor shall certify to the county that it has and adheres to a policy consistent with this chapter or will have and adhere to such a policy prior to award of the contract. (Ord. 2002-0015 § 1 (part), 2002)

**2.203.060 Enforcement and Remedies.**

For a contractor's violation of any provision of this chapter, the county department head responsible for administering the contract may do one or more of the following:

- 1. Recommend to the board of supervisors the termination of the contract; and/or,
- 2. Pursuant to chapter 2.202, seek the debarment of the contractor. (Ord. 2002-0015 § 1 (part), 2002)

**2.203.070. Exceptions.**

- A. Other Laws. This chapter shall not be interpreted or applied to any contractor or to any employee in a manner inconsistent with the laws of the United States or California.
- B. Collective Bargaining Agreements. This chapter shall be superseded by a collective bargaining agreement that expressly so provides.
- C. Small Business. This chapter shall not be applied to any contractor that meets all of the following:
  - 1. Has ten or fewer employees during the contract period; and,
  - 2. Has annual gross revenues in the preceding twelve months which, if added to the annual amount of the contract awarded, are less than \$500,000; and,
  - 3. Is not an affiliate or subsidiary of a business dominant in its field of operation.

“Dominant in its field of operation” means having more than ten employees and annual gross revenues in the preceding twelve months which, if added to the annual amount of the contract awarded, exceed \$500,000.

“Affiliate or subsidiary of a business dominant in its field of operation” means a business which is at least 20 percent owned by a business dominant in its field of operation, or by partners, officers, directors, majority stockholders, or their equivalent, of a business dominant in that field of operation. (Ord. 2002-0015 § 1 (part), 2002)

**2.203.090. Severability.**

If any provision of this chapter is found invalid by a court of competent jurisdiction, the remaining provisions shall remain in full force and effect. (Ord. 2002-0015 § 1 (part), 2002)

# **No shame. No blame. No names.**

**Newborns can be safely given up  
at any Los Angeles County  
hospital emergency room or fire station.**



**In Los Angeles County:  
1-877-BABY SAFE  
1-877-222-9723  
[www.babysafela.org](http://www.babysafela.org)**



**State of California**  
Gray Davis, Governor

**Health and Human Services Agency**  
Grantland Johnson, Secretary

**Department of Social Services**  
Rita Saenz, Director



**Los Angeles County Board of Supervisors**  
Gloria Molina, Supervisor, First District  
Yvonne Brathwaite Burke, Supervisor, Second District  
Zev Yaroslavsky, Supervisor, Third District  
Don Knabe, Supervisor, Fourth District  
Michael D. Antonovich, Supervisor, Fifth District

This initiative is also supported by First 5 LA and INFO LINE of Los Angeles.

**What is the Safely Surrendered Baby Law?**

California's Safely Surrendered Baby Law allows parents to give up their baby confidentially. As long as the baby has not been abused or neglected, parents may give up their newborn without fear of arrest or prosecution.

**How does it work?**

A distressed parent who is unable or unwilling to care for a baby can legally, confidentially and safely give up a baby within three days of birth. The baby must be handed to an employee at a Los Angeles County emergency room or fire station. As long as the child shows no signs of abuse or neglect, no name or other information is required. In case the parent changes his or her mind at a later date and wants the baby back, workers will use bracelets to help connect them to each other. One bracelet will be placed on the baby, and a matching bracelet will be given to the parent.

**What if a parent wants the baby back?**

Parents who change their minds can begin the process of reclaiming their newborns within 14 days. These parents should call the Los Angeles County Department of Children and Family Services at 1-800-540-4000.

**Can only a parent bring in the baby?**

In most cases, a parent will bring in the baby. The law allows other people to bring in the baby if they have legal custody.

**Does the parent have to call before bringing in the baby?**

No. A parent can bring in a baby anytime, 24 hours a day, 7 days a week so long as the parent gives the baby to someone who works at the hospital or fire station.

**Does a parent have to tell anything to the people taking the baby?**

No. However, hospital personnel will ask the parent to fill out a questionnaire designed to gather important medical history information, which is very useful in caring for the child. Although encouraged, filling out the questionnaire is not required.

**What happens to the baby?**

The baby will be examined and given medical treatment, if needed. Then the baby will be placed in a pre-adoptive home.

**What happens to the parent?**

Once the parent(s) has safely turned over the baby, they are free to go.

**Why is California doing this?**

The purpose of the Safely Surrendered Baby Law is to protect babies from being abandoned by their parents and potentially being hurt or killed. You may have heard tragic stories of babies left in dumpsters or public bathrooms. The parents who committed these acts may have been under severe emotional distress. The mothers may have hidden their pregnancies, fearful of what would happen if their families found out. Because they were afraid and had nowhere to turn for help, they abandoned their infants. Abandoning a baby puts the child in extreme danger. It is also illegal. Too often, it results in the baby's death. Because of the Safely Surrendered Baby Law, this tragedy doesn't ever have to happen in California again.

**A baby's story**

At 8:30 a.m. on Thursday, July 25, 2002, a healthy newborn baby was brought to St. Bernardine Medical Center in San Bernardino under the provisions of the California Safely Surrendered Baby Law. As the law states, the baby's mother did not have to identify herself. When the baby was brought to the emergency room, he was examined by a pediatrician, who determined that the baby was healthy and doing fine. He was placed with a loving family while the adoption process was started.

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**Every baby deserves a chance for a healthy life. If someone you know is considering abandoning a newborn, let her know there are other options.**

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***It is best that women seek help to receive proper medical care and counseling while they are pregnant. But at the same time, we want to assure parents who choose not to keep their baby that they will not go to jail if they deliver their babies to safe hands in any Los Angeles County hospital ER or fire station.***

# **Sin pena. Sin culpa. Sin peligro.**

**Los recién nacidos pueden ser entregados  
en forma segura en la sala de emergencia de  
cualquier hospital o en un cuartel de bomberos  
del Condado de Los Angeles.**



**En el Condado de Los Angeles:**

**1-877-BABY SAFE  
1-877-222-9723  
[www.babysafela.org](http://www.babysafela.org)**



**Estado de California**  
Gray Davis, Gobernador

**Agencia de Salud y Servicios Humanos**  
(Health and Human Services Agency)  
Grantland Johnson, Secretario

**Departamento de Servicios Sociales**  
(Department of Social Services)  
Rita Saenz, Directora



**Consejo de Supervisores del Condado de Los Angeles**

Gloria Molina, Supervisora, Primer Distrito

Yvonne Brathwaite Burke, Supervisora, Segundo Distrito

Zev Yaroslavsky, Supervisor, Tercer Distrito

Don Knabe, Supervisor, Cuarto Distrito

Michael D. Antonovich, Supervisor, Quinto Distrito

Esta Iniciativa tambien esta apollada por First 5 LA y INFO LINE de Los Angeles.

### ¿Qué es la Ley de Entrega de Bebés Sin Peligro?

La Ley de Entrega de Bebés Sin Peligro de California permite a los padres entregar a su recién nacido confidencialmente. Siempre que el bebé no haya sufrido abuso ni negligencia, padres pueden entregar a su recién nacido sin temor a ser arrestados o procesados.

### ¿Cómo funciona?

El padre/madre con dificultades que no pueda o no quiera cuidar de su recién nacido puede entregarlo en forma legal, confidencial y segura, dentro de los tres días del nacimiento. El bebé debe ser entregado a un empleado de una sala de emergencias o de un cuartel de bomberos del Condado de Los Angeles. Siempre que el bebé no presente signos de abuso o negligencia, no será necesario suministrar nombres ni información alguna. Si el padre/madre cambia de opinión posteriormente y desea recuperar a su bebé, los trabajadores utilizarán brazaletes para poder vincularlos. El bebé llevará un brazalete y el padre/madre recibirá un brazalete igual.

### ¿Qué pasa si el padre/madre desea recuperar a su bebé?

Los padres que cambien de opinión pueden empezar el proceso de reclamar a su recién nacido dentro de los 14 días. Estos padres deberán llamar al Departamento de Servicios para Niños y Familias (Department of Children and Family Services) del Condado de Los Angeles, al 1-800-540-4000.

### ¿Sólo los padres podrán llevar al recién nacido?

En la mayoría de los casos, los padres son los que llevan al bebé. La ley permite que otras personas lleven al bebé si tienen la custodia legal del menor.

### ¿Los padres deben llamar antes de llevar al bebé?

No. El padre/madre puede llevar a su bebé en cualquier momento, las 24 horas del día, los 7 días de la semana, mientras que entregue a su bebé a un empleado del hospital o de un cuartel de bomberos.

### ¿Es necesario que el padre/madre diga algo a las personas que reciben al bebé?

No. Sin embargo, el personal del hospital le pedirá que llene un cuestionario con la finalidad de recabar antecedentes médicos importantes, que resultan de gran utilidad para los cuidados que recibirá el bebé. Es recomendado llenar este cuestionario, pero no es obligatorio hacerlo.

### ¿Qué ocurrirá con el bebé?

El bebé será examinado y, de ser necesario, recibirá tratamiento médico. Luego el bebé se entregará a un hogar preadoptivo.

### ¿Qué pasará con el padre/madre?

Una vez que los padres hayan entregado a su bebé en forma segura, serán libres de irse.

### ¿Por qué California hace esto?

La finalidad de la Ley de Entrega de Bebés Sin Peligro es proteger a los bebés del abandono por parte de sus padres y de la posibilidad de que mueran o sufran daños. Usted probablemente haya escuchado historias trágicas sobre bebés abandonados en basureros o en baños públicos. Es posible que los padres que cometieron estos actos hayan estado atravesando dificultades emocionales graves. Las madres pueden haber ocultado su embarazo, por temor a lo que pasaría si sus familias se enteraran. Abandonaron a sus recién nacidos porque tenían miedo y no tenían adonde recurrir para obtener ayuda. El abandono de un recién nacido lo pone en una situación de peligro extremo. Además es ilegal. Muy a menudo el abandono provoca la muerte del bebé. Ahora, gracias a la Ley de Entrega de Bebés Sin Peligro, esta tragedia ya no debe suceder nunca más en California.

### Historia de un bebé

A las 8:30 a.m. del jueves 25 de julio de 2002, se entregó un bebé recién nacido saludable en el St. Bernardine Medical Center en San Bernardino, en virtud de las disposiciones de la Ley de Entrega de Bebés Sin Peligro. Como lo establece la ley, la madre del bebé no se tuvo que identificar. Cuando el bebé llegó a la sala de emergencias, un pediatra lo revisó y determinó que el bebé estaba saludable y no tenía problemas. El bebé fue ubicado con una buena familia, mientras se iniciaban los trámites de adopción.

---

**Cada recién nacido merece una  
oportunidad de tener una vida saludable.  
Si alguien que usted conoce está pensando  
en abandonar a un recién nacido, infórmele  
qué otras opciones tiene.**

---

*Es mejor que las mujeres busquen ayuda para recibir atención médica y asesoramiento adecuado durante el embarazo. Pero al mismo tiempo, queremos asegurarles a los padres que optan por no quedarse con su bebé que no irán a la cárcel si dejan a sus bebés en buenas manos en cualquier sala de emergencia de un hospital o en un cuartel de bomberos del Condado de Los Angeles.*

KEPS Training Program  
List of Subcontractors

| SPA      | Facility Name               | Facility Address                                     | Facility Contact Person | Phone (P):              |
|----------|-----------------------------|------------------------------------------------------|-------------------------|-------------------------|
|          |                             |                                                      |                         | Fax (F):                |
| <b>1</b> | Antelope Valley College     | 3041 West Avenue K<br>Lancaster, CA 93536            | Ande Sanders            | P: (661)722-6300E 6251  |
|          |                             |                                                      |                         | F: (661)722-6503        |
| <b>2</b> | College of the Canyons      | 26455 Rockwell Canyon Rd<br>Valencia, CA 91355       | Diane Stewart           | P: ( 661)259-7800E 3503 |
|          |                             |                                                      |                         | F: (661)255-3048        |
| <b>2</b> | Los Angeles Mission College | 13356 Eldridge Avenue<br>Sylmar, CA 91342            | Rosalie Hilger          | P: (818)364-7736        |
|          |                             |                                                      |                         | F: (818)364-7807        |
| <b>2</b> | Los Angeles Pierce College  | 60201 Winnetka Avenue<br>Woodland Hills, CA 91371    | Carol Bohn              | P: (818)710-2937        |
|          |                             |                                                      |                         | F: (818)710-4299        |
| <b>3</b> | Citrus College              | 1000 West Foothill Blvd<br>Glendora, CA 91740        | Karen Nutt              | P: (626)914-8501        |
|          |                             |                                                      |                         | F: (626)914-8507        |
| <b>3</b> | Pasadena City College       | 3035 East Foothill Blvd<br>Pasadena, CA 91106        | Marsha Oliver           | P: (626)585-3037        |
|          |                             |                                                      |                         | F: (626)585-3101        |
| <b>4</b> | Los Angeles City College    | 855 North Vermont Avenue<br>Los Angeles, CA 90029    | Essie McSwine           | P: (323)953-4000        |
|          |                             |                                                      |                         | F: (323)953-4013        |
| <b>4</b> | Los Angeles Trade Tech      | 400 West Washington Blvd<br>Los Angeles, CA 90015    | Dione Washington        | P: (213)763-3667        |
|          |                             |                                                      |                         | F: (213)763-5393        |
| <b>5</b> | West Los Angeles College    | Rogers Park & Recreation<br>West Beach, Inglewood CA | Tami Colbert            | P: (310)635-6353        |
|          |                             |                                                      |                         | F: (310)438-0471        |

KEPS Training Program  
List of Subcontractors

| SPA      | Facility Name                 | Facility Address                                              | Facility Contact Person | Phone (P):             |
|----------|-------------------------------|---------------------------------------------------------------|-------------------------|------------------------|
|          |                               |                                                               |                         | Fax (F):               |
| <b>6</b> | Compton Community College     | 1111 East Artesia Blvd<br>Compton, CA 90221                   | Maxie Mobley            | P: (310)537-3808       |
|          |                               |                                                               |                         | F: (310)900-1682       |
| <b>6</b> | Los Angeles Southwest College | Mt. Tabor Baptist Church<br>Western Avenue<br>Los Angeles, CA | Joni Collins            | P: (323)241-5288       |
|          |                               |                                                               |                         | F: (323)241-5305       |
| <b>7</b> | Cerritos College              | 11110 East Alondra Blvd<br>Norwalk, CA 90650                  | Patricia Robbins        | P: (562)860-2451E 2578 |
|          |                               |                                                               |                         | F: (562)467-5077       |
| <b>7</b> | East Los Angeles College      | 1301 Avenida Casar Chavez<br>Monterey Park, CA 91754          | Margaret Ozuna          | P: (323)265-8963       |
|          |                               |                                                               |                         | F: (323)415-5318       |
| <b>7</b> | Rio Hondo College             | 3600 Workman Mill Road<br>Whittier, CA 90608                  | Susan George            | P: (562)908-3435E 3827 |
|          |                               |                                                               |                         | F: (562)-699-7386      |
| <b>8</b> | Los Angeles Harbor College    | 1111 Figeroa Place<br>Wilmington , CA 90744                   | Juanita Naranjo         | P: (310) 233-4446      |
|          |                               |                                                               |                         | F: (310) 233-4215      |
| <b>8</b> | Long Beach City College       | 4901 East Carson Street<br>Long Beach, CA 90808               | Fran Ragland            | P: (562) 938-3114      |
|          |                               |                                                               |                         | F: (562) 938-4189      |
| <b>8</b> | El Camino College             | 16007 Crenshaw Blvd<br>Torrance, CA 90506                     | Branda White            | P: (310) 660-3585      |
|          |                               |                                                               |                         | F: (314) 769-4604      |